

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.  
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** FL-600 - Miami-Dade County CoC

**1A-2. Collaborative Applicant Name:** Miami-Dade County

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Miami-Dade County

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>1B-1.</b>	<b>Inclusive Structure and Participation–Participation in Coordinated Entry.</b>	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	No	No	No
4.	Disability Service Organizations	No	No	Yes
5.	EMS/Crisis Response Team(s)	Yes	No	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
9.	Law Enforcement	Yes	Yes	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	No	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	No	Yes
29.	State Domestic Violence Coalition	Yes	Yes	No
30.	State Sexual Assault Coalition	Yes	No	Yes
31.	Youth Advocates	Yes	No	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	11th Judicial Circuit	Yes	Yes	Yes
35.	Health Management Organizations	Yes	No	Yes

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)



The CoC systematically analyzes data to better understand the pattern of program use for all people, especially those with racial or ethnic backgrounds that are overrepresented in the homeless service system. Using the Stella Performance module (Stella P), the CoC can review HMIS data for areas of concern such as disparities in program engagement and positive outcomes such as permanent housing placements. The CoC also reviewed the CoC standards, policies, and procedures for racial bias and embedded new language addressing equity. Recognizing that language barriers and cultural mistrust can limit access to services, Miami-Dade CoC incorporates multilingual and culturally sensitive approaches to ensure these communities are aware of and can access homeless services.

Miami's Youth Action Board also plays a critical role in identifying and addressing underserved communities and promoting racial equity by centering the voices and experiences of youth of color, influencing policies, advocating for culturally competent services, and ensuring that systemic inequities contributing to homelessness are addressed. Through the YAB we conducted focus groups w/people residing in underserved communities, primary BIPOC, to design programs that equitably benefit them. We also collect feedback from clients served by the CoC. The YAB provides valuable continuum-wide training and input on how policies and programs can be more equitable and inclusive. Miami-Dade also understands the importance of expanded outreach in geographic areas with higher concentrations of underrepresented groups. The Homeless Trust added or coordinated additional outreach teams and access points to improve Coordinated Entry for these areas and targeted groups. Miami-Dade has included eight questions to scoring criteria in all solicitations to ensure respondents are equitable at all levels (Board, Admin, direct services), including lived expertise at all levels & reviewing their data.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
	1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
	2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
	3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1.The CoC Governance Charter, posted online, outlines the appointing bodies for Board membership. Annually, vacancies are communicated to the appointing bodies via memo & by phone to solicit new members. The CoC also makes recommendations to appointing bodies which include Homeless Providers' Forum; advocacy agencies; Lived Experience committees; School Superintendent; Dept. of Children and Families; Housing Chair, County Commission; Miami City Manager; Miami Chamber; Religious Leaders Coalitions; 11th Judicial Circuit; health care & academic service sectors. 2. Meetings are noticed on [www.miamidade.gov](http://www.miamidade.gov) which provides equal access. The County has adopted the World Wide Web Consortium's Web Content Accessibility Guidelines 2.1, Level AA (WCAG 2.1, AA) as its standard & has implemented processes that aim to improve the accessibility & usability of digital services. Materials are posted to our website in PDF format & documents are checked to ensure they are easily accessible to those w/disabilities. Board meetings can be watched on closed caption TV & Reasonable Opportunity to be Heard is held at the top of all publicly noticed meetings. Translation is provided when appropriate & aides are used for persons who are deaf/hard of hearing. Meeting materials are pushed out electronically and available in hard copy in advance of discussions. 3. The CoC designates Board & committee seats to people with lived experience of homelessness that are representative of the persons we serve. The CoC conducts outreach year-round; presents to a wide array of groups that intersect with underserved persons; & asks groups w/recommendations to present to CoC. The CoC sits on other boards & participates in initiatives which serve populations that intersect w/the CoC. The CoC conducts an annual review to ensure participation from people of color, disabled persons, LGBTQ, DV, disability advocates/jurisdictions, discharging institutions & others.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. CoC staff attend meetings, make presentations & solicit online/in-person feedback from stakeholders. Publicly noticed meetings begin w/public comment period & people can provide input on preventing and ending homelessness. Groups that intersect w/homelessness are often invited to present to the CoC & provide recommendations. P&Ps are posted online for public comment & discussed w/people w/lived experiences & other stakeholders ahead of adoption. Clt surveys are collected year-round & reviewed quarterly. On Homeless Awareness Day, we present at public schools & place Helpline cards in local businesses & public places. The CoC sits on boards that intersect w/homelessness. The CoC has embraced national TA activities/initiatives. 2. Meetings are noticed on online County calendar & CoC website, advertised via mass email, accessible via Zoom & televised. Board meetings begin with public comment & end with Executive Director's report that includes info on upcoming solicitations, events, etc. CoC funding priorities & solicitations are advertised in English, Spanish & Creole in local newspapers, mass email, social media & website. Stakeholder trainings are held w/TA providers. The CoC has developed printed materials, videos & interactive surveys to share at public forums & on social media to educate/spur dialogue. Media (radio, tv, print) is widely leveraged. Homeless & at-risk cards/postcards/brochures are disseminated widely. 3. Focus groups & listening sessions are held w/sheltered and unsheltered persons & landlords to discuss ideas for ending homelessness. As part of the county the CoC considers persons with disabilities by offering accessible spaces for meetings, auxiliary aides, and we publish materials on our website using World Wide Web Consortium's Web Content Accessibility Guidelines 2.1, Level AA. We also monitor subrecipients to ensure they are accessible to persons with disabilities. 4. People with lived experiences suggested we needed greater access to shelter for unsheltered persons engaged by SO teams. We solicited for additional ES beds (bought every bed available) and revisited the SO workflow to ensure more beds to teams working with the most vulnerable unsheltered persons. Lived experience is tasking us with developing programing for returning citizens. We met with federal agencies (including but not limited to HHS, USICH), and are planning on connecting with DOJ to learn more about how we can leverage funding for returning citizens.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1. The collaborative application for the NOFO is advertised in 3 languages in 3 major publications (on 6/2/24), posted on our website (on 6/3/24) & sent via several mass email (on 6/3/24). The CoC considers all applications received. Applications are submitted electronically. A Selection Committee appointed by the Mayor rates, ranks and recommends funding to respondents of our local solicitation, & those applications are submitted to HUD. All respondents receive electronic communication including them or rejecting them from of collaborative application to HUD, & they may appeal to our Board. The solicitation ads welcome new organizations to apply and we engage new providers year-round by providing trainings and making presentations, as well as calling prospective applicants ahead of the NOFO. This year we were successful in engaging one new applicant that was not previously awarded CoC funds and recommending funding to their application. 2. The solicitation included detailed instructions, threshold requirements and forms; instructions on how to submit responses electronically via email outside of eSnaps, scoring guidelines and score sheets, ranking and communication of awards and rejected projects. Agencies not participating in HMIS are allowed to demonstrate past performance using equivalent databases. The CoC conducted a pre-application workshop via Zoom to explain the local RFA and respond to questions on 6/17/24. We posted written responses to questions on our website and emailed them to respondents on 7/11/24. Proposals were submitted in writing according to instructions outlined in the RFA. 3. Staff rated renewal applications using HUD's rating/ranking & Housing First tools which rely on SyS PM, expenditure rate, costs and adherence to Housing 1st. Staff reviewed new applications for completeness and provided a cure period to applicants missing threshold requirements. The Mayor's appointed selection cmte of subject matter experts rated new project applications on 8/5/24. The CoC announced who would be included in the CA on 8/6/24 via mass email, targeted emails to respondents and on our website. The Board voted on recommendations on 8/9/24. 4. Solicitation materials are posted to our website in PDF format & documents are accessible to readers w/disabilities in accordance w/the World Wide Web Consortium's Web Content Accessibility Guidelines 2.1, Level AA. Online posting of entire application process & virtual training sessions for 1st time applicants

## 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	No
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.	FL DOH/CDC/FL Div of Emergency Mgt/DMV/WIOA Board/SAMH Managing Entity	Yes

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	Yes

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

CoC has MOU with Miami-Dade Public Schools (MDCPS) the local education agency, outlining roles and responsibilities, housing and service options, joint prevention and diversion strategies, student privacy standards, and collaborative efforts on K-12 homeless awareness curriculum, homeless awareness and sensitivity poster and essay contest, and Homeless Awareness Day activities. CoC contracts with MDCPS to transport students to annual youth homelessness rally. CoC owns ES, which through an MOU with MDCPS and operator, is sited on school board property via a long-term lease and has on site Head Start programs and tutoring programs provided through school system. CoC implemented procedures/monitoring practices with District Homeless Liaisons (DHL's) to ensure children are enrolled in school and informed of eligibility for homeless/educational services. DHL's work with ES and PH case managers, refer families to HP and participate in youth by-name list meetings. DHL engaged in CoC CES revision process and helped develop CoC youth housing and services directory. DHL provides annual staff training, technical assistance and outreach to CoC providers. Per ordinance, Miami-Dade School Superintendent sits on CoC Board. CoC has MOU with youth education provider Educate Tomorrow (ET), a designated CoC access point, which has established higher education pipeline for unaccompanied youth with school system, local universities & other education partners, which was noted by USICH. CoC has a referral MOU with Miami Job Corps Center, a no-cost education and career technical training program administered by the U.S. Department of Labor providing youth education/technical training for young people 16-24. CoC has MOU with Early Learning Coalition, which prioritizes children 0-9 for school readiness and childcare, with CoC designated ES providers making referrals. Through MOU, CoC sister agency and provider, CAHSD, prioritizes homeless children 0-5 for Head Start/Early Head Start. MOU between CoC, Florida International University (FIU) and public libraries has student social workers engaging persons experiencing homelessness and providing CES access. As part of COVID-19 response, CoC and FIU MOU provided for remote wellness checks at non-congregate shelter.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

The CoC CES Standards of Care and MOU with Miami-Dade County Public Schools discuss our policies and procedures for informing families experiencing homelessness about their eligibility for educational services. Per standards, providers serving households with children must have a liaison working with families and are required to ensure services for minors are established, including childcare, school enrollment and/or transportation to school of origin, early childhood programs, afterschool programs, health care, special need assistance and services, and school-based services. Adult household members may also have access to parenting education, health care, and family services on a voluntary basis. An established referral relationship exists with Miami-Dade County Public Schools (MDCPS) to access Project Up-Start resources such as school supplies, transportation, school enrollment, uniforms, free lunch, postsecondary transition support, etc. The policy also establishes a referral relationship with Citrus Family Care Network, the managing entity for the state public child welfare agency, to access medical and behavioral health services for the children of households experiencing homelessness. MDCPS District Homeless Liaison (DHL) hosts a training session each year for all homeless providers to ensure staff are making families aware of services provided by Project Up-Start. During the session, homeless providers are given materials to post in their offices and hand out to families explaining the eligibility for education services and student's rights. Throughout the year, DHL and staff visit shelters and provide ongoing technical assistance with homeless providers. The CoC has further developed a mainstream benefits policy with a checklist which addresses a full range of educational services and other service and benefit connections, including technical schools, youth tuition and fee exemptions, etc. Case managers document in file that educational obligations have been met. CAHSD a sister county department to the CoC prioritizes homeless children 0-5 for Head Start/Early Head Start, and per policy, delegate agencies seek written documentation of ES stay, application declaration, or family/staff interview notes to establish homelessness. The CoC has established a referral relationship with the Early Learning Coalition a nonprofit organization dedicated to providing school readiness to access day care and educational resources for pre-school aged children.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program--(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	Yes
6.	Head Start	Yes	No
7.	Healthy Start	Yes	Yes



8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.		

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. The CoC collaborates with its sister Miami-Dade County department: Community Action and Human Services Dept. (CAHSD), the local victim service provider, and its partners, to provide shelter, transitional housing, permanent housing and legal services to survivors of domestic violence and victims of human/sex trafficking. We partner w/all ESG entitlement jurisdictions & CAHSD, both sit on the CoC's Housing & Services Dev Cmte & CoC Subcmte. CoC Subcmte conducts annual gaps and needs assessment, including strategies and implementation measures within Community Plan to End Homelessness: Priority Home. On October 7, 2024 the Housing and Services Development Committee reviewed VAWA policies with CoC providers, victim advocates, people with lived experience and stakeholders incorporated. CES, RRH, PSH and OPH prioritization policies are also regularly reviewed and updated with victim service provider input. All CoC meetings are publicly noticed and all policies are posted online for public comment and input prior to adoption by the CoC Board. Following data analysis with victim service providers and PHAs, 22% of all EHV referrals went to victim service providers. 2. For CoC & ESG we utilize compliance review to ensure that all providers are following trauma informed practices. TA provides regular training and support to ensure that practices are trauma informed. The CoC and CAHSD have participated in joint TA to ensure our systems are addressing the needs of DV survivors. In 2020, one of the CoC providers led a gaps and needs assessment in partnership with CAHSD and the Domestic Violence Oversight Board. On October 2, 2024 from 10a-2p, CAHSD provided a DV awareness training, and Q&A session for CoC providers to ensure they are utilizing updated, evidenced based practices to identify survivors, assess for harm and develop a safety plan. TA from Housing Innovations led to our amending CES procedures and providing access point training to ensure survivors of DV and human/sex trafficking receive a comprehensive assessment, safety plan and are offered legal services and housing through the Coordinated Victims Assistance Center, a walk-in center for victims of crime with an array of co-located services. During annual compliance review, the CoC monitors that contracted providers (including CAHSD) have adopted trauma informed policies and an assessment and safety plan process for survivors. New compliance protocols were adopted to comply with the 2023 VAWA changes.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. The CoC received HCC TA that reviewed CE standards & enhanced safety protocols for outreach. We collaborate w/Miami-Dade Community Action and Human Services Dept. (CAHSD), the local victim service provider, to provide CoC subrecipients with annual training and ongoing technical assistance. This year we asked providers to complete the VAWA Housing Service series of trainings. On October 2, 2024 CAHSD provided CoC direct service providers in CE, SO, ES, TH and PH projects with training on identifying DV, Dating Violence, Sexual Assault, Stalking and Human Trafficking; Safety Planning; and available resources. Materials are posted on our website. On October 7, 2024 the Housing and Services Development Committee reviewed VAWA P&Ps. CAHSD is the largest DV provider in the county providing ES, Transitional Housing, Permanent Housing, advocacy and legal services to persons fleeing DV, Dating Violence, Sexual Assault, Stalking and Human Trafficking. 2. Part of the resource training provided by CAHSD goes into detail on the CoC's CES, confidentiality protocols for survivors & how survivors can access support services like advocacy and legal services regardless of the survivors desire or readiness for crisis housing. It highlights crisis housing options including the collaboration with other DV systems outside of our CoC for persons who wish to relocate. The training talks about the importance of safety planning, and reviews the lethality tool used by CAHSD.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

	Project Staff	Coordinated Entry Staff
1. Training Occurs at least annually?	Yes	Yes
2. Incorporates Trauma Informed best practices?	Yes	Yes
3. Incorporates Survivor-Centered best practices?	Yes	Yes
4. Identifies and assesses survivors' individual safety needs?	Yes	Yes
5. Enhances and supports collaboration with DV organizations?	Yes	Yes
6. Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
Other? (limit 500 characters)		
7. Implemented Learning Management System in 2024	Yes	Yes

&nbsp;

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:

1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;

3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

1. The CoC has a VAWA policy. We review the VAWA policy, including emergency transfer plans at least annually as part of the CoC Subcommittee and provide an annual training. We allow for public comment ahead of holding a stakeholder meeting with people with lived experiences, advocates and stakeholders to review procedures. Following the CoC Subcommittee our board votes on the policy. We publish changes and all VAWA forms on our website and provide training to contracted subrecipients. VAWA standards are published in program guidelines and housing assistance payment agreements or occupancy agreements. The emergency transfer plan allows any participant in a CoC program to request a transfer when they perceive the threat of violence or are a victim of violence. The CoC approves transfers between all levels of care ES to ES/TH, TH to ES/TH, PH to ES/TH/PH. One recent example of the policy workflow: a family living in PSH, husband was arrested for DV. When assessed by her case manager she acknowledged she was not safe. She was referred to and met with a DV advocate, developed a safety plan and was offered legal services & immediate transfer to shelter; she and the children were moved to another PSH program not disclosed to the husband. 2. Clients may request an emergency transfer through CoC project support service staff, DV helpline or via the CoC Housing Coordinator. As part of annual compliance review, the CoC ensures that subrecipients are providing program participants with documentation informing tenants and residents about emergency transfers at orientation and facilitating emergency transfers upon request. The CoC facilitates use of shelter/hotel and lateral transfer between PH PBRA programs when a victim reports a threat. 3. We ask survivors to utilize VAWA form 5383 to request an emergency transfer. 4. The CoC prioritizes emergency transfers offering immediate relocation assistance. When clients want to remain in Miami we attempt to transfer laterally (PH to PH) but when that is not possible we may use crisis housing or hotel vouchers to transitionally place a survivor until a lateral transfer is available. Pursuant to the 2023 VAWA changes we are amending compliance tools and educating providers on using Budget Line Items to cover the costs of emergency transfers.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

The CoC prioritizes survivors of DV for referral to ES, TH & PH. Persons calling the DV helpline or presenting to DV access points complete a safety plan, are referred to legal services, are offered ES/TH locally in secure/confidential facilities that offer safe access to housing and services, and relocation assistance to another county or state is offered to survivors that choose not to stay locally. When shelter is not available, hotel vouchers are used. Survivors may chose not to go to shelter but avail themselves of the support services (advocates, counseling and legal services). The CES has 6 unique factors prioritizing persons for referral to PH (age 65 and older, 18-24 year-olds, VI-SPDAT score, medical vulnerabilities, length of time homeless and victims of DV). DV providers who do not participate in HMIS submit a de-identified VI-SPDAT to the CoC Housing Coordinator to rank survivors of DV using the CoC prioritization strategy. We have allocated dedicated DV housing resources to the county DV provider using EHV, ESG, ESGCV and CoC DV Bonus funding to expand PH to survivors of DV and victims of human trafficking.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC ensures survivors receive safe housing and services by:	
1.	identifying barriers specific to survivors; and	
2.	working to remove those barriers.	

(limit 2,500 characters)

1. The CoC proactively identifies gaps in the CE that create safety barriers for survivors by holding listening sessions with persons with lived experience of human trafficking, domestic violence, dating violence, sexual assault, or stalking. The co-chair for the Lived Exp Working Group is a DV advocate and works for a Trauma Informed shelter that serves survivors and has published articles on their work with survivors. Feedback is utilized to develop training and amend policies that are designed to reduce safety barriers for survivors being approached for or seeking assistance. In May 2023, a year-long study of Intimate Partner Violence (IPV) in Miami-Dade County was completed at the urging of the Domestic Violence Oversight Board which analyzed barriers to safely housing and serving providers, including adequately addressing immigrant and refugee survivors, better supporting children exposed to IPV and improving the criminal justice response to IPV. Among the recommendations, increasing transitional housing units in the DV sector, centralizing various DV hotlines, and expanding trauma informed approaches. 2. We reviewed standards of care to ensure the CES and supporting housing programs are low barrier. CoC, ESG and County General Funds are used to expand crisis housing and Rental Asst for survivors seeking assistance. The CoC through this competition is seeking a low barrier joint component TH:RRH project to expand housing opportunities for survivors. The county through CAHSD is doing a land swap deal with a developer who will develop a new, secure, low barrier facility serving more survivors. Two new access points (Coordinated Victims Assistance Centers) are under development to provide more easily accessible service options for victims. Both centers are anticipated to open in 2025. CoC partner, Miami-Dade County Office of Housing Advocacy is also providing dedicated housing navigation and efforting placement of workforce advocates to support clients at all 4 DV ES sites.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

	Describe in the field below:
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and

4. your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC reviews anti-discrimination, the Equal Access Final Rule and Gender Identity Final Rule at least annually as part of the CoC Subcommittee to ensure processes are trauma informed. Reviewers include representation from LGBTQ+ led organizations and advocates. Public comment is allowed ahead of the process; people with lived experience, advocates, providers, legal services, and other stakeholders form part of the committee; meetings are open to the public; recommendations go before the CoC Board for adoption. 2. A CoC consultant & subject matter expert reviews & develops our anti-discrimination policy. Racial Equity Partners participated in the review. The CoC requires annual, mandatory training to sub-recipients on our anti-discrimination process, the Equal Access Final Rule and Gender Identity Final Rule; the training is assigned through our learning management system which allows us to review provider completion. 3. At least annually, the CoC Compliance Officer is evaluating compliance with CoC antidiscrimination policies, they monitor sub-recipient compliance with posting the grievance process and customer satisfaction survey, the development of a sub-recipient program policy that aligns with CoC standards, logging of complaints and resolutions and use of CoC grievance process. 4. CoC policy for addressing non-compliance includes support from lived expertise in revising policies. We also provide training on serving the LGBTQ population. Grievance procedures ensure clients receive a fair hearing using restorative justice techniques. Most complaints are handled at the sub recipient level. The vast majority of complaints the CoC receives have to do with program terminations. In all circumstances the CoC has ensured clients can laterally transfer to the same level of care to prevent returns to homelessness. The Compliance Officer can issue findings and place subrecipients on Performance Improvement Plans. Outstanding issues can also impact scoring in competitive processes with point deductions.

1C-7. Public Housing Agencies within Your CoC's Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy.

NOFO Section V.B.1.g.

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Homestead Housing Authority	12%	Yes-Both	Yes
Miami-Dade Public Housing and Community Development	40%	Yes-Both	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	
	Describe in the field below:	
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

1. The CoC, w/ HUD & local TA, worked closely w/ administrators of all 4 PHAs (Miami-Dade, Hialeah, Homestead, Miami Beach) to amend their administrative plans in order to adopt homeless admission preferences. TA provided guidance on how to amend plans, drafted language to incorporate & provided guidance on how to communicate the preferences to persons on PHA waiting lists. This has allowed us to leverage HCV, PBV, Mainstream, EHV, FUP, FYI and Public Housing. The CoC also partnered w/ City of Miami and Carrfour which both received an allocation of Mainstream Vouchers w/ which the CoC makes referrals. Our CoC Housing Coordinator makes coordinated referrals to all homeless preferences and set-asides, including tax credit ELI units, Multifamily Homeless Preference units & OPH. With Miami-Dade's PHA, our CoC has locally funded stand-alone support services to couple w/ HCV's to create a PSHlike program for veterans & chronically homeless persons based on homeless longevity & need. With Miami-Dade's PHA, CoC identified local funding to rehabilitate units of Public Housing in exchange for referral rights. The CoC partnered w/ the Hialeah Housing Authority to promote Family Self Sufficiency (FSS) Program to both homeless & move-up households, promoting homeownership & credit repair. An FSS video was produced which is shown to all referred households at initial intake. The PHA & CoC launched its Move-Up Strategy w/ Housing Authority of the City of Miami Beach & together created a Move-Up Handbook & Assessment Tool. The partnership received a 2019 Best Practices Award by the Florida Association of Housing and Redevelopment Officials. In March 2021, HUD TA, CSH, invited Miami-Dade's CoC to participate in a national Move-Up webinar. CoC has used HUD Field Office to make PHA introductions, proactively partnered w/ PHA's on solicitations and MOU's, ensured timely referrals, presented at landlord engagement events, continually seeks increased allocations and assist w/ troubleshooting. 2. N/A.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	
	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	



1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	
	FYI & PBV	Yes

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	2023 NOFO, S-NOFO, FUP, & FYI

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
--	--	-----

## 1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	43
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	43
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. The MDHT uses the HUD developed Housing 1st Assessment Tool (H1AT) to evaluate all CoC funded projects to determine if they are using a Housing 1st approach and how closely their approach to Housing 1st aligns to CoC and HUD policies. MDHT Quality Assurance Coordinators (QAC) complete the tool on-site, interview staff & clients, review policies, & review the HMIS Milestone Tracker report feeding off of a custom assessment we developed to evaluate provider timeliness on each referral milestone. All providers are assessed annually using this tool & the results of the assessment are incorporated into the annual performance evaluation & used as one of the factors in determining project ranking. 2. The H1AT examines: whether projects are truly low-barrier, encouraging a wide diversity of people experiencing homelessness to access the project, rapidly assisting w/housing placement, using person-centered techniques, accepting & not declining referrals from CE. The Tool assesses whether the project makes efforts to avoid evicting residents, participants are allowed input into program operations & services, standard residential leases are used, participants are educated & supported in lease compliance, participants are offered choice in services, planning is person-centered, services are focused on housing stability, services are culturally appropriate, & staff receive continuing training in evidence-based practices. Our Milestone Tracker allows us to identify when providers are taking too long with CE milestone (ie. Scheduling intake, collecting required documents, inspections, ordering furniture, setting up utilities...). 3. CoC funded projects are assessed annually by one of the CoC QACs as part of the project monitoring process. The H1AT & Milestone Tracker are employed by skilled reviewers who assess fidelity to Housing 1st along w/key project staff. Completed assessments are reviewed annually by the Trust QACs. 4. We are looking at systemwide pain points w/the Milestone Tracker & addressing issues adding to LOT homeless. We have streamlined PHA referral processes & cross trained providers, met w/PHAs to adopt waivers, retrained PSH providers adding requirements to the CES, adopted new CE standards empowering SO teams to partner w/Housing Navigators & stay w/their clients until move-in is authorized. When the review of declined referrals or the H1AT reveals a lack of fidelity to Housing 1st, providers are retrained & placed on performance improvement.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	
	Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)

The rate of positive placements from exits from street outreach (SO) to positive housing destinations changed this FY as HUD is no longer counting ES in the formula. Our baseline rate of successful placement from SO after the change was 19% with 846 people entering permanent destinations. Working w/Housing Central Command (HCC) HUD TA, the CoC has revamped its approach to SO. The HCC facilitated our development of new HMIS assessments, reporting tools & By Name List improvements that help us visualize client needs, responsible staff & referral milestones. Initially the TA empowered SO teams to engage unsheltered persons w/a special focus on encampments. The role of SO workers has changed. They are now completing 2 new HMIS tools, partnering w/Housing Navigators & remaining engaged until such time as the person has accepted a housing placement. The test of concept utilizes trained SO teams to mentor new teams & scale up efforts. We are currently working on using these tools, along w/a data warehouse to match & prioritize referrals from the public hospital serving the jail, crisis & ER who are Chronic. Persons least likely to request assistance are engaged as SO teams are required to engage all unsheltered persons residing in encampments. The CoC altered its CE policies to establish the goal of housing all unsheltered persons forcing us to scale up permanent housing solutions through hotel conversion, adaptive reuse, leveraging PHA vouchers. This has allowed SO workers to offer more housing solutions which supports engagement by those least likely to request assistance. SO teams include lived experience, w/specialized teams offering, Housing Navigation, street medicine & behavioral health expertise. SO teams continue to engage w/unhoused persons up to the point of placement in housing w/a continuation up to the point of a warm handoff to the staff at the housing placement. The Downtown Development Authority (DDA) ambassadors were also provided HMIS access to enhance outreach coverage in the urban core, where homelessness in the county is concentrated.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1. Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2. Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	Yes
3. Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	Yes
4. Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	

		HIC Longitudinal HMIS Data	2023	2024
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	520	738

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	
	SOAR & Medicaid	Yes

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. Health Dept. provides infectious disease updates to CoC & on-site vaccinations at SO/ES/TH sites for COVID, Hep A & Monkeypox. Managing Entity for Substance Abuse & Mental Health funds CoC providers for HIV testing, treatment beds, detox. CoC provides managed care organizations HMIS access & includes in by-name list meetings, facilitating long-term care & other services. Most SO & PH providers are FQHCs, CMHCs or licensed substance abuse (SA) agencies that assist clients to enroll in insurance. Providers that do not bill insurance have MOUs w/FQHC or Substance Abuse provider to assist w/enrollment. ES providers have MOUs w/the public hospital or FQHC providing on-site medical offices so clients can access healthcare & enroll in insurance. Two FQHCs & SA providers perform SO & help unsheltered persons enroll. CoC partners w/Alliance for Aging to connect w/programs that benefit aging homeless. Healthcare navigators at state ACCESS sites provide CoC participants w/info on Medicaid, Medicare & work incentives for disabled persons. 2. The CoC Asst. Exe Dir is SOAR trained. We require subs to complete online & in-person SOAR training (most recent 9/22/23) & have trained SOAR staff. We signed an MOU w/DCF which allows CoC subs to double as an ACCESS provider for DCF, giving them access to online Medicaid, SNAPs and other entitlement apps.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1. The Homeless Trust shares information from the Florida Dept of Health about public health emergencies and measures via publicly noticed CoC Board and Committee meetings, presentation to community groups, social media, our website, hard copy tri-lingual marketing materials and our presence on local and statewide boards, including the Health Equity Office Advisory Committee of the Florida Department of Health in Miami-Dade (HEO-ACO, the Florida State Health Improvement Plan Workgroup, and Miami-Dade HIV/AIDS Partnership Group, Addiction Services Board, Behavioral Health Advisory Board and Managing Entity for Substance Abuse and Mental Health, Thriving Mind. Our disaster coordinator also communicates public health information to providers through text chat groups, Learning Management System software, weekly Zoom meetings and on-the-ground outreach collaborations. The CoC's most pressing current public health concern is Extreme Heat. The CoC activated more than 56 heat advisories (105°+) and 1 heat warning (110°+) this summer alone. Policies and procedures related to extreme heat were approved by the Lived Experience Work Group and CoC board in March 2024. Regular updates on heat and other public health issues are provided at publicly noticed meetings (08/08/23, 09/05/23, 03/05/24, 03/11/24, 09/24/24). We have partnered with Miami-Dade's Chief Heat Officer to provide transportation of homeless persons to heat centers upon request. Updates on hurricanes, cold, heat, and infectious disease are provided to outreach teams and other partners through an established chat group led by the CoC's designated disaster coordinator.

2. All of the CoC's Emergency Shelters have on-site clinics staffed by the county's public hospital or a federal qualified community health center. The Florida Department of Health in Miami-Dade has rotating office hours at shelters and permanent housing facilities. Federally qualified health centers collaborate with homeless outreach teams providing mobile behavioral health and infectious disease testing and information. Outreach teams direct clients to fixed site needle exchange programs. CDC, FDOH, OEM & HUD guidance regularly pushed to all providers and agencies prioritized CoC w/face masks/hand sanitizer/test kits/vaccine access and info on social distancing/personal hygiene. The Trust's Continuity of Operations Plan (COOP) also includes a section on infectious diseases outbreaks, and all providers must submit a COOP.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)



1. The Florida Department of Health (FDOH) alerts the CoC of emerging health emergencies & informs & educates when there are confirmed cases of COVID, Monkeypox, Influenza or other infectious disease threats within the homeless population. CoC conference calls w/providers, sharing of educational materials & site visits w/FDOH are all part a regular communication routine. During the pandemic, vaccination information stored in state's FL SHOTS database was shared with CoC & critical to preventing community spread. FDOH utilizes data collected in HMIS, like contact number, email, emergency contact, vaccine status when their database lacked records. FDOH helps the CoC conduct contract tracing & advises SO teams when someone who tested positive was thought to be unsheltered because they were being engaged by SO, recently exited a homeless program or had no active entry/exit in HMIS. The CoC is also a member of FDOH's Health Equity Office Advisory Committee to address root causes of health inequities through policy, systems and environmental change. The CoC also sits on Miami-Dade County's HIV/AIDS Partnership Advisory Board, the Ryan White planning body. 2. The CoC convenes calls as needed with ES/TH/SO/PH providers & FDOH leadership to discuss emerging health emergencies, best practices, changing guidance and data. FDOH makes rounds at all ES sites educating & vaccinating & worked to investigate close contacts during COVID. Providers can also contact FDOH directly to troubleshoot issues as needed. Public hospital prioritized CoC, especially 65+, as vaccines were first rolled out. All ES sites also have FQHC or public hospital clinic on site to educate staff and clients & provide primary care. HRSA funded FQHC conducts regular street outreach. Florida Div. of Emergency Management was instrumental during COVID, providing test kits, mobile vaccinations, PPE & shelf stable meals for unsheltered persons. During COVID, CDC visited CoC congregate ES to review CoC protocols & recommend suggestions. Annually, CoC works with Miami-Dade Office of Emergency Management (OEM) to review Continuity of Operations Plans (COOP) and plans of CoC provider partners and convenes the CoC and Voluntary Organizations Active in Disaster (VOAD). CDC, FDOH, OEM & HUD guidance regularly pushed to all providers and agencies prioritized CoC w/face masks/hand sanitizer/test kits/vaccine access and info on social distancing/personal hygiene during COVID.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC's coordinated entry system:
1.	can serve everybody regardless of where they are located within your CoC's geographic area;
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;
3.	collects personal information in a trauma-informed way; and
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1. In 2024 we developed SO standards & assigned 6 contracted SO to the full geography of the CoC. Teams use HMIS to collect UDEs & complete home grown HMIS assessments-Client Needs & Milestone Tracker. CE teams & the Homeless Helpline are using ArcGIS to assign teams by geography. SO have vehicles to provide transportation & proactively canvas assigned areas. CE includes police, libraries. A homegrown app using ArcGIS allows the public & unsheltered persons to report needs via the web. CE walk up Access Points are posted on CoC website with specialized centers for vets, youth & DV. CE teams include ppl w/lived exp trained in pre-CTI & are supported by specialized SO teams providing primary care & behavioral health services who reach ppl least likely to apply for assistance. A CoC Housing Coord uses prioritization built into HMIS BNL to refer to PH. 2. Elements of the VISPDAT are used to facilitate the CoC's prioritization for referral to PH. CoC uses new HMIS assessments to prioritize unsheltered persons for PH. Weekly case conferencing used to discuss issues w/referrals. We amended CES to prioritize unsheltered persons w/S-NOFO resources. 3. The new HMIS assessments do not ask questions that have been proven ineffective & retraumatizing. Staff completing housing needs assessments have been trained in pre-CTI a TIC approach & are careful to be transparent about the reasons data is being collected & how it will be used, ensuring consent is freely given & that clients feel their privacy is respected. Staff are also trained to be culturally sensitive & respectful of cultural norms & values. The CoC recently sought feedback from participants on new HMIS assessments. 4. The prioritization strategy was revamped this year with HUD TA & is reviewed annually w/people w/lived experiences, advocates, sub-recipients & other stakeholders. This year changes to the orders of priority were made as a result of our testing new strategies w/the HCC TA. The methodology adds to the current methodology that ensures people most in need of assistance are prioritized based on homeless longevity & vulnerability while utilizing S-NOFO funds to pilot new strategies for unsheltered persons. The active client list shows days since referral to PH & dates for each housing milestone. Cases pending move-in authorization are discussed in weekly case conferencing meetings to problem solve. Standing meetings w/PHAs are used to address pain points identified in HMIS Milestone Assessment

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	
4.	takes steps to reduce burdens on people seeking assistance.	

(limit 2,500 characters)

1. CES efforts focus on people least likely to apply for homeless assistance. Many are only open to perm. housing (PH) options. We are perfecting housing straight from the streets & increasing the PH stock through PHA partnerships, a move-up strategy, acquire & renovating PH w/over \$43M in participating jurisdiction commitments. The CoC CE utilizes non-traditional partners including libraries, parks & transit to alert us to unsheltered persons not actively engaging w/the CoC. Local data suggests some unsheltered persons cycle in/out of shelter or fail to follow through w/PH referrals. Specialized CE teams target hard to serve unsheltered persons. We trained CES on pre-CTI. We asked CES teams to keep small caseloads & follow clients in shelter, when they accept ES or throughout the PH application process to promote successful outcomes. 2. Our prioritization strategy uses data collected in HMIS/VISPDAT to prioritize referrals to PH. We amended CES to prioritize ppl 65 or older or have a condition identified by CDC making them highly vulnerable to severe illness. Other prioritization factors include: (a) length of time homeless > 400 days or Trans LOT in HMIS projects exceeds 300 days; (b) High Crisis System Utilization; (c) VI-SPDAT Score of 4 or greater; (d) Fleeing DV, human or sex trafficking; (e) youth; & (f) highly vulnerable families. Clients & their case mgrs. can challenge their ranking to allow us to consider uncommon vulnerabilities not captured in our assessment. 3. The CoC By Name List ranks households by most vulnerable & tracks days btwn referral allowing to focus case staffing on vulnerable people who are not moving in quickly. A Business Analyst is also reviewing CE processes to ensure client choice, develop efficiencies & reduce LOT. 4. We have a no wrong door approach & over the past 3 yrs have expanded access points to the library, youth services providers, schools, PCWA, churches & feeding centers, while continuing a toll-free helpline, placing outreach in the courts, working w/institutions that discharge into homelessness (hospitals, jail) & canvassing the streets. We provide regular training & perform over the shoulder supervision to ensure SO & access pts are implementing best practices, identify training needs & prevent incorrect messaging or use of invasive/judgmental questions & we removed unneeded complexities through simplified documentation checklist for PSH.

1D-8b.	Coordinated Entry—Informing Program Participants about Their Rights and Remedies—Reporting Violations.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC through its coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

(limit 2,500 characters)

1. The CoC affirmatively markets housing & services w/the help of MNetwork marketing who ensures our resources and success stories are aired on tv, our website, social media & posted publicly in libraries, transportation & other highly trafficked places. We contract w/a wide array of SO teams who canvas the full geography daily, both day & evening hours. We collaborate w/others (library, airport, police...) to ensure we reach all persons experiencing homelessness. Our CoC refers persons to PH options based on their ranking on CoC orders of priority regardless of race, color, national origin, religion, sex, gender identify, sexual orientation, age, familial status, or disability. We regularly present CoC housing & services to agencies that are entrusted w/homeless clients, law enforcement, municipal gov't, partners & community based agencies. We market housing options and providers on our website and case managers staff cases in weekly by name list case staffing meetings and advise their clients of options available to them based on eligibility. 2. Our Grievance Process is shared w/& explained to new program participants during orientation at ES, TH & PH projects & includes suspected violations of fair housing and civil rights laws. Our Compliance Officer reviews this process as part of annual monitoring. The process is also available on our website, & shared w/persons who call our office w/a complaint. The CoC also regularly makes referrals to Legal Services of Greater Miami, Catholic Legal Services and Miami-Dade County's Office of Housing Advocacy. 3. The county Mayor established an Office of Housing Advocacy which works closely with the CoC and Legal Services to report any conditions or actions that impede fair housing choice for prospective program participants seeking HP assistance. The CoC also reviews Fair Housing policies established by subs as part of annual compliance review. We have a process to collect client feedback and have an established grievance process. We report any fair housing issues to the proper authorities, advocates, legal services, including the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	05/01/2023

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

	Describe in the field below:
1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

1. Historically our CoC conducted its own Racial Disparity Quantitative Assessment annually using HMIS and Stella P data on CoC funded programs (including the new “by race and ethnicity” questions). We compared the rates of system entry to the general census and rates of exits to positive destinations by race. When HUD TA assisted us in amending the CES, the CoC analyzed the impact of shifts to the prioritization strategy to ensure it did not have an adverse effect on our ability to equitably serve people of color and persons identifying as LGBTQ+ using Stella P. This analysis reached a plateau as we established CoC funded programs were equitable, but we were not addressing the factors that were contributing to significant disparities in the persons who entered our system. In 2023 we hired the Racial Equity Partners to do a system-wide assessment and help us amend our local plan. We formed a working group, including people with lived experiences; and completed a series of trainings for Board members, subrecipients, advocates and other stakeholders. HMIS Data; online surveys of CoC staff, Board, Committees and providers, including all frontline staff; and listening sessions were utilized to assess our system. 2. Our system evaluation observed that people of color (POC) represent 57% of all new referrals while the US census for our county suggests POC are 18% of the general population. The CoC itself is equitable, as evidenced by 58% of people who exit to permanent destinations are POC.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	

12.		
-----	--	--

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

The CoC has committed to an ongoing evaluation of its system-level processes, policies, and procedures with a focus on promoting racial equity in its homelessness response. This evaluation plan includes several key strategies and actions that ensure that the CoC continually assesses its efforts and makes data-driven adjustments to reduce racial disparities in access to housing and supportive services. First, the CoC uses HMIS data to identify disparities in how services are accessed and how successful various interventions are for different racial groups. Outcome tracking and regular reporting ensure that stakeholders are informed about ongoing challenges and progress toward goals. Second, the CoC continuously reviews and updates its policies and procedures to ensure they are equitable and inclusive. This includes examining eligibility criteria, prioritization processes, and service delivery models to identify and eliminate barriers that disproportionately affect people of color. Third, the CoC prioritizes the involvement of people of color, particularly those with lived experience of homelessness, in the decision-making process. Their input is crucial to ensuring that policies and procedures reflect the realities and needs of Black and Brown individuals experiencing homelessness. Fourth, The Trust has collaborated with national experts such as Racial Equity Partners and also seeks to work closely with other sectors such as criminal justice, education, and public benefits, to address policies in a holistic manner. Fifth, the CoC utilizes 8 racial equity questions to rate renewal & new project applications for CoC and other local solicitations. Finally, the CoC's ongoing evaluation process ensures that racial equity remains a central focus of its homelessness response system.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. The CoC completed an assessment led by Racial Equity Partners (REP). Currently we review the race of persons entering the system and the rates of exits to positive destinations by race. We compare the entry rates to the latest census data, and compare the exits to positive destinations to the percent of persons entering our system by race to assess the racial disparities at entry and assess the system's ability to have an equitable response to ending homelessness. We are able to analyze the data by project, by pathway and by population. The previous evaluations were instrumental in helping us assess any racial disparities in our system but did little to prevent people of color (POC) from disproportionately accessing the homeless system. We hired REP to help us make a greater impact on systems that disproportionately affect POC. 2. Stella P and listening sessions with lived experience and other stakeholders.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

Our CoC's YAB plays a critical role in recruiting new YAB members annually. They recommend members through connections they make in focus groups & networking. We also approach the Homeless Formerly Homeless Forum (HFHF) and a Lived Experience Working Group (LEWG) to seek new members. To establish the LEWG we held a lunch at an access point serving hundreds of unsheltered persons at their drop-in center. We also include lived experience on our board and committees. The Lived Experiences Working Group includes people who have a recent experience of unsheltered homelessness, people who were recently sheltered and persons whose rent is being subsidized by the CoC. They are diverse with majority being people of color, some Hispanic representation, both male and female members, a member who identifies as LGBT, a survivor of domestic violence, people who receive behavioral health services, a senior, returning citizens, advocates, Peers Certified in Mental Health and Wellness Recovery Action Planning, and persons in recovery. The group has a self-sustaining leadership structure and has adopted by-laws with positions, terms and goals. The working group has reviewed and provided feedback on the CoC Plan, Standards of Care, the funding priorities for the NOFOs, and scoring criteria. The CoC developed a remuneration policy approved by the LEWG which will pay LEWG members beginning 10/1/23.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	10	5
2.	Participate on CoC committees, subcommittees, or workgroups.	10	5
3.	Included in the development or revision of your CoC's local competition rating factors.	8	5
4.	Included in the development or revision of your CoC's coordinated entry process.	8	5

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC member organizations have hired Youth Action Board (YAB) & Lived Exp Working Grp (LEWG) members to perform advocacy jobs, outreach, Peer Specialists and other support services. The CoC Manager & a Contracts Officer are people with lived experience. The CoC pays members of the YAB & the LEWG in October. The HT funds employment navigators that recruit prospective employers and connect clients with jobs. Persons experiencing homelessness are currently offered 15 weeks of quality training in in-demand industries w/low worker supply & paying a living wage (construction, Cert Nursing Assistant, Phlebotomy & IT). MOU's are also in place w/Workforce Investment Board CareerSource, Miami Job Corps Center & Miami Community Ventures (MCV) thru the Beacon Council (official Economic Development org. of Miami-Dade). CareerSource makes available one-stop employment centers co-located at CoC facilities, championing supp. employment opportunities, inc. Tech Hire. MCV has provided living wage jobs to CoC clients & the CoC has engaged in "Benefit Cliffs" discussion where families receiving public benefits assistance are discouraged from pursuing opportunities to gain more income due to fear of losing aid. The CoC promoted new ARP investments in workforce development, inc. an enhanced Miami employment program that hires formerly homeless, city vendor on-the-job training/apprenticeship program, & incorporating hiring of homeless in projects that receive city funding. Camillus House initiated CamillusYouniversity, a series of courses designed to help persons w/lived experience connect to employment. Lotus has a thrift store operated by persons with lived experience. The CoC owns land where a PSH program & farm were built, designed to employ formerly homeless at the farm & market.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below:



1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1. YAB and Lived Experience Working groups comprised of people who are not receiving CoC assistance, provide feedback on their experiences, hold listening sessions with people experiencing homelessness, bring national expertise to meetings, and provide feedback on processes and funding priorities. 2. The YAB (members not receiving CoC assistance) meets weekly and the LEWG meets twice a month. 3. The CoC disseminated QR code links to our new client satisfaction survey which was developed with feedback from persons with lived experiences at Lived Exp Working Group meetings. Access to the survey is also made available on our website. This provides persons in all levels of care the ability to provide feedback on access, case management engagement/competency, facilities and other factors of client satisfaction. 4. Survey results are reviewed quarterly and a report is provided to the Board at least annually. Compliance staff ensure programs have QR codes posted in prominent areas and surveys are being received for all programs under contract with the CoC. We also openly solicit feedback from people with recent lived experiences in the CoC Lived Experience Working Group. 5. The CoC has placed providers or projects with trends of poor satisfaction on Performance Improvement Plans and retrained them on evidenced based practices (Housing First, Motivational Interviewing, pre-CTI & CTI, Trauma Informed Care). We have held restorative justice grievance hearings with dissatisfied consumers and use their feedback to amend system policy and retrain providers.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. The CoC, an agency of Miami-Dade County, has worked alongside the county admins & the Mayor's Building Blocks for Housing Affordability program to accelerate the supply of housing & expand resident protections. In anticipation of anticamping legislation, the Mayor will use a state of emergency to reduce zoning and permitting timelines as part of a larger plan that includes acquisition & adaptive reuse of existing properties throughout the County to create additional PSH. As codified in the CoC & Mayor's Action Plan, these flexibilities will expedite the acquisition & rehab of at least 4 new Project-Based PSH w/capacity for 315 units. Following conversations w/the CoC, when siting these units, the zoning code is relaxed w/respect to lot size & setbacks. A special cross departmental county team helps to facilitate expedited building permit plan review for affordable housing projects. Miami-Dade County was also recently able to effectuate the purchase of a hotel due to zoning regulations around rapid transit zones that allow the county to have precedence over the local municipality. 2. The CoC & local PHAs are looking at HUD waivers to allow for flexibilities for Stability Vouchers & other homeless set-asides. Conversations are facilitated by HUD TA & include the HUD field office. With support from the CoC, the BCC adopted legislation to provide impact fee exemptions for affordable housing units up to 120% Area Median Income. A new zoning app review process expedites review of paving & drainage plans at no extra charge. A process was developed to accelerate reallocation of funding to developers of Infill Housing Program properties that are not fulfilling contract parameters to claw-back & re-appropriate funds. The Live Local Act provides a property tax exemption of up to 100% of the assessed value of a qualifying project's units. Florida's Manufactured Buildings Program reduces regulatory barriers by prequalifying building designs for code compliance and streamlining the approval process for similar homes. This eliminates local building plan review and inspection, speeds up permitting, and ensures compliance with the Florida Building Code, including requirements for our local High-Velocity Hurricane Zone (HVHZ). By certifying designs in advance, the program allows developers to efficiently bring housing to market while maintaining safety standards, making it a valuable tool for addressing housing needs and supporting innovative, resilient home designs.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition.	06/03/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	06/03/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
----	---	-----

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	33
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1. The CoC rated applications on July 2024 using the latest version of the CoC Program Rating and Ranking Tool created by HUD for the CoC Program NOFO new applications. HMIS and comparable database APR exit destinations data was used to score each project. The CoC was able to run APRs for each renewal project between 10/1/22 and 9/30/23 to use to evaluate the submissions. We looked at employment and income growth, length of time between referral and move-in date and exits to PH/housing retention. 2. The CoC renewal ranking used APR data to measure the number of households who move into permanent housing in fewer than 30 days. The rankings also looked at the number of households with a length of stay less than 180 days for a combined 20 points. The scoring tool for new project applications is based on the HUD scoring tool and uses APR data to earn points for the number of exits to permanent housing. 3. Projects are ranked using multiple tools for considering the severity of needs and vulnerabilities experienced by program participants. First, the CoC weights vulnerabilities higher—more points are given to projects that are serving high needs populations for RRH and PSH and for survivors of domestic violence. Second, the CoC incentivizes low barrier programs by giving the highest scores to projects that meet all housing first criteria for low barrier housing and take CES referrals that are already prioritized based on severity of need/orders of priority based on length of time experiencing homelessness, VI-SPDAT score, fleeing DV, human or sex trafficking, youth, and highly vulnerable families. Third, the CoC incorporates efforts to address systemic inequities by awarding points for reviewing policies and program outcomes with a racial equity lens and has identified changes to make the program more equitable. 4. Scoring criteria include severe barriers to housing such as chronic homelessness, substance use disorders, mental illness, coming directly from unsheltered homelessness, disability, and domestic violence. Renewal projects receive up to 10 points for serving high needs populations and bonus points for serving domestic violence survivors and new project scoring considered the low barrier practices implemented and offered bonus points for identifying and taking steps to overcome barriers for LGBTQ individuals and persons of different races and ethnicities who are overrepresented in the system but face challenges in receiving services.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

(limit 2,500 characters)

1. Per county rules Selection Committees must be racially balanced. The NOFO Selection Committee included 3 members who were black, 2 representing LGBTQ & 2 w/lived expertise. The CoC sought feedback from the YAB, Lived Experience Working Group and through listening sessions held through TA from the Racial Equity Partners from people of different races - predominantly people of color on rating factors ahead of publishing the solicitation. 2. Feedback from persons with lived experience was utilized to include the racial equity rating factors (21 points for renewals and 12 points for new projects) in renewal and new project applicants. This rating criteria looked at respondent's practices to promote racial equity and equity among the LGBTQ pop. People w/lived expertise supported the new equity questions HUD added to the rating tool that was adopted by the CoC & expands on existing questions on equity for new and renewal projects. The CoC encouraged members of the YAB & Lived Experience Working Group to receive Selection Committee training and serve in future committees. Selection committees are balanced by race and sex per county policy. 3. Rating criteria for new and renewal projects included points for providers who had equity in management positions, included a process for incorporating feedback from people w/lived experiences, developed internal policies promoting equity and assessed outcomes with an equity lens.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
	1. your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
	2. whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
	3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
	4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

1. Our CoC Scoring, Ranking and Reallocation process is published on our website and reviewed annually with stakeholders as part of the CoC planning process between January and March. The process defines the involuntary strategy of reallocating programs with the poorest performance, unless we receive voluntary reallocation, the process for repurposing consistently underspent funds, the process for protecting projects considered essential and new projects with less than one year of data available. The policy also highlights the scoring criteria. 2. We identified reallocation opportunities early on, and held three public meetings to discuss strategies for reallocation ahead of reallocating projects based on their score. This year HUD TA helped us use real-time expenditures to find opportunities to attach new project sponsors onto underspending grants with the idea of reallocating those grants during the competition. 3. The CoC exceeded 20% reallocation for the past 5 years. We are reallocating two entire projects based on their scoring/ranking, and partially reallocating a third project which has consistently not spent the full award. 4. The lower performing projects were reallocated.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	Yes
--	--	-----

1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	08/27/2024

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	09/16/2024
--	--	------------

1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
--	---	-----

1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	10/17/2024
--	--	------------

1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	10/16/2024
--	---	------------



## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Wellsky
--	--	---------

2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
--	--	------------

2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	04/15/2024
--	---	------------

2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

In the field below:

1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.

(limit 2,500 characters)

1. Our CoC and HMIS Lead has provided CAHSD, the DV housing and service provider in our CoC, TA to ensure they are utilizing the OSNIUM homeless module which allows them to run APR and CAPER reports for funded projects.
2. Yes, our DV housing and service provider (CAHSD) is using (Osnium) a HUD compliant comparable database which complies with the 2024 HMIS Data Standards. Our CoC HMIS is also compliant with the 2024 HMIS Data Standards with very low rates of data quality issues that have not been resolved as part of provider monitoring.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	2,306	182	2,355	95.00%
2. Safe Haven (SH) beds	20	0	20	100.00%
3. Transitional Housing (TH) beds	305	127	432	100.00%
4. Rapid Re-Housing (RRH) beds	738	0	738	100.00%
5. Permanent Supportive Housing (PSH) beds	4,975	0	4,975	100.00%
6. Other Permanent Housing (OPH) beds	367	0	367	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

Not applicable

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	Yes
---	-----

## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/25/2024
--	---	------------

2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	04/12/2024
--	---	------------

2B-3.	PIT Count—Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.

(limit 2,500 characters)

1. The Youth Action Board (YAB), has engaged Pridelines a non-profit founded by gay and bisexual youth for LGBTQ; Miami-Dade County Public Schools (MDCPS) Project Up Start; Educate Tomorrow a holistic support services program for youth who aged out of foster care and are pursuing higher education; the Children's Trust a dedicated source of revenue which fund strategic investments to improve the lives of children and families; and University of Miami to effectively count youth during the PIT. 2. The YAB approve the survey strategy, market the PIT to youth serving organizations, work with youth access points to collect data, and identify hotspots frequently visited by unsheltered youth. Once the count is completed, they work alongside the University of Miami to analyze the data and present results to stakeholders. YAB members use what they learn through the PIT to contribute to the CoC's system gaps and needs analysis. They are empowered by the CoC Board to develop community-wide goals, propose and lead the implementation of system changes. 3. The CoC continues to center lived expertise and authentic youth leadership through the YAB. Their members approved the PIT methodology. YAB members volunteer in the PIT count of unsheltered persons. YAB members are paid \$20 an hour.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

Not applicable. Miami-Dade conducted the unsheltered PIT count but did not make any changes to the methodology.

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. Our CoC used focus groups w/people with lived experiences, providers, landlords, healthcare providers, financial literacy groups & advocates to better understand risk for first time homelessness. CoC reviewed cases entering CoC for the first time to determine risk factors & found persons w/extremely low income, prior imprisonment, eviction history, chronic health or behavioral conditions, youth & seniors were at greatest risk of homelessness. 2. We worked w/CSH and Housing Innovations to review HP and diversion standards, provide training, develop a HP HMIS assessment & implement changes to ensure persons assisted were the most likely to enter CoC w/out supports. We allowed persons assisted w/HP to apply to Move-Up when their income is insufficient to sustain market rent. Our CoC funded diversion to mediate crisis & implemented pre-CTI to promote housing stability. CoC has an open HMIS system allowing multiple access points to view historical client data. CoC, SSVF, EFSP, ESG and TANF all fund HP assisting at-risk homeless w/rent in arrears or relocation. We have a dedicated HP Helpline; 12 county-wide walk-in centers; targeted in-reach at schools; youth & DV focused access points. Legal Services of Greater Miami offers front line supports, Mayor est. Office of Housing Advocacy. The CoC collaborates with the sheriff's office to provide a postcard w/actions steps to prevent homelessness as leave-behind when serving writs, we published helpline info in court eviction docs and county established Office of Housing Advocacy and passed provisions (such as preventing evictions w/o 60 days notice for rent increases) to protect tenants. Axishelps.org website w/all HP housing & utility resources created w/Miami Housing Alliance. Housing Ombudsman created to coordinate assistance & troubleshoot. HP Helpline staffing increased to triage calls & creation of stopevictionnow.org application/screening tool. 3. The Homeless Trust oversees CoC's strategy to reduce # of persons experiencing homelessness for the 1st time.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	Yes
2.	having recently arrived in your CoC's geographic area?	Yes

(limit 2,500 characters)

1. The CoC saw excessive heat and flooding this past year. Some buildings were condemned due to flooding and structural risks and the CoC deployed a team to offer HP to displaced households. 2. Miami-Dade sees roughly 10% of all entrants to the US (roughly 200K). Some immigrants gave addresses to our shelters to enter the country. It is difficult to enumerate the exact number of immigrants who entered homelessness because it is not a universal data element collected by HUD in the HMIS, but we suspect 15-20% of first-time homelessness may be people entering our county for the first time. The issue is grave. Two years ago we funded an outreach team to specialize in working with migrants almost exclusively, and they leveraged federal funding for crisis housing dedicated to immigrants.

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. The CoC hired a Business Analysis, used HMIS data to look@ provider level trends with SyS PMs, held listening sessions w/people w/lived experiences & stakeholders, & proposed these strategies (1) enhance diversion efforts: (2) develop a centralized navigation center; (3) deploy an app for the public, law enforcement & CoC to share when someone observes someone unsheltered & track engagement efforts;& (4) test encampment decommission approach with HUD TA & lived expertise; & (5) secure additional crisis housing & PH opportunities w/buy-in from the Mayor. CoC places providers w/LOT above the median, who also have below average exits to PH or above average returns on performance improvement. Our strategy is to leverage all available resources to sustain & increase PH including ESG, HOME, SHIP, Multifamily Homeless Preference, Tax Credit referrals, HCV, PBV, EHV, Mainstream & Stability Vouchers, FUP, FYI & VASH; advocate for the state to increase Sadowski Affordable Housing, ESG, TANF & Challenge Grant funds which provide additional PH to our CoC; invest local F&B Tax dollars to create new PH or provide support services to PHA set-asides; have a Director of Landlord Recruitment & Retention to work w/developers/property managers/investors/providers to facilitate the identification of new housing; use PadMission for landlords/navigators; commit local funds, & together w/Mayor's Office acquire new CoC PH/PSH; advocate for increased local F&B through local ballot initiative and state legislative amendment. We are using HMIS to collect required documents for PH. We provide comprehensive supports to ensure unsheltered persons who refuse ES access PH. We continue to oppose efforts to use local dollars to fund services that are not housing focused. We have strategically reallocated underperforming CoC funded projects to create more PH. 2. One of 6 rating factors used to rank persons on the CoC by-name list, for referral to PH, utilizes LOT homeless, crisis system utilization, youth and seniors are prioritized, vulnerable households (using new HMIS assessments built w/HUD TA), victims of DV and people who are medically vulnerable are prioritized. Weekly case staffing is used to ensure low barrier, expedited access is being utilized by our subs & partners providing PH. The LOT measure is used by CoC in competitive solicitations to score projects seeking federal/state/local funding. 3. The Homeless Trust is responsible for overseeing CoC's strategy to reduce LOT.

2C-3.	Successful Permanent Housing Placement or Retention —CoC's Strategy.	
	NOFO Section V.B.5.d.	



	In the field below:
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1. ES/SH/TH use a centralized CES & referral to PH process, reviewed regularly w/stakeholders & people w/lived experience, to ensure equity, analyze national trends & prioritize persons w/greatest need. We conduct weekly by name list meetings w/stakeholders to review cases whose PH referral was made more than 30 days prior; seek increased housing inventory through NOFO bonus & PHA/tax credit/Multifamily Homeless Preference set-asides; reallocate underperforming projects; enhance housing navigation & increase job development pathways; \$43M+ in commitments from Participating Jurisdictions to acquire and renovate properties, including hotel to housing conversions, to create a minimum of 500 new units of housing. 2. For RRH, we have developed a report that tells us which households are most likely to return to homelessness (household income <120% of rent) & use bridge housing to ensure households are connected to long-term subsidies. For PSH, Move-On strategy for households who no longer require extensive support. We laterally transfer households between PSH programs when needs are not being met by a particular project. We provide training & passed standards for all components on low barrier access along w/requiring new NOFO respondents to provide minimum support services (\$4,000 in RRH & \$5,000 in PSH). Solicitations issued since 2018 require providers from all components to incorporate Housing First and Navigation. We train all components to use SOAR. We incorporate supportive employment through MOU w/CareerSource. Our competitive solicitations look at rate of exits to PH (ES/SH/TH/RRH) & retention (PSH) & we select providers w/the best performance for all components. The CoC adopts TBRA policies that outline a process workflow from referral to placement to set targets for improvement & promote housing retention. High performing subrecipients tie employee evaluations to Sys PM. We have used local dollars to fund position which trains/supports housing navigators' systemwide, using Padmission online housing directory & manage landlord mitigation fund. We provide training on & have adopted restorative justice grievance standards to promote housing retention & fair housing standards. 3. The Homeless Trust, the CoC CA, is responsible for overseeing the CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

2C-4.	Reducing Returns to Homelessness—CoC's Strategy.	
	NOFO Section V.B.5.e.	

	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. The CoC uses the HMIS report designed for the submission of SyS PM to obtain a detail of persons who return to homelessness which includes stage of return (6, 12 or 24 months) and provider level data contributing to returns. We also use StellaP for a system perspective of what type of households, race and other demographics are related to those who are returning more frequently. 2. We have established a Performance Evaluation Committee to look at system and provider level performance. The PEC places providers who are above the mean for returns on performance improvement. The PEC held listening sessions with people with lived experiences and stakeholders and developed a strategy to improve areas of weakness in performance. They tasked the CoC with enhancing services provided by CES to focus on vulnerable, unsheltered persons, developing centralized housing navigation approach and reviewing prioritization strategy with lived experience working group. We have implemented new rental assistance standards incorporating low barrier practices & Housing 1st to promote housing retention. Our competitive solicitations look at rate of returns to select providers with the best performance and reallocate or place poor performing providers on performance improvement. New monitoring procedures use performance as part of the risk assessment. Grievance standards provide tenants with restorative justice hearings to mediate and promote fewer returns. Our CoC has transferred tenants to other agencies providing other PH/PSH when appropriate to avoid returns. We have established standards for support service costs to ensure new projects offer minimum support services to avoid returns. Providers have started to tie employee evaluations to project level SyS PM. Our RentConnect program has provided tenants who report living in unsafe housing with more housing options promoting housing retention. 3. The Homeless Trust, the CoC CA, is responsible for overseeing CoC's strategy to reduce returns.

2C-5.	Increasing Employment Cash Income–CoC's Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1. The CoC's strategy to increase employment income includes MOU's with Workforce Investment Board CareerSource, Miami Job Corps Center & Miami Community Ventures (MCV) through the Beacon Council (official Economic Development org. of Miami-Dade). CareerSource makes available one-stop employment centers co-located at ES facilities or sends mobile employment units to ES facilities & has championed supportive employment opportunities, inc. Tech Hire, for CoC youth. MCV has provided living wage jobs to CoC clients & the CoC has engaged in "Benefit Cliffs" discussion where families receiving public benefits assistance are discouraged from pursuing opportunities to gain more income due to fear of losing aid. The CoC also promoted new ARP investments in workforce development, inc. an enhanced Miami employment program that hires formerly homeless, city vendor on-the-job training/apprenticeship program, and incorporating hiring of homeless in projects that receive city funding. The CoC leveraged Fit2Lead paid internships for high school youth. 2. Using local dollars, the Homeless Trust funds employment navigators that recruit prospective employers and connect clients with jobs. At CoC Homeless Assistance Centers, clients are currently offered short-term (no more than 15 weeks), high quality training in in-demand industries with low worker supply and paying a living wage. Apprenticeships currently include construction, healthcare (Certified Nursing Assistant and Phlebotomy) and Information Technology. Camillus, another large ES/TH/PH provider has CamillusYOUiversity, a training curriculum to help their clients increase income and housing stability. Lotus operates thrift store run by people w/lived experiences. All ES/TH providers have created employment, training & volunteer opportunities, as well as partnered w/employers to create job opportunities for participants. The CoC owns land where a PSH program & farm were built. It is designed to employ formerly homeless at the farm & farmer's market. CoC led the charge to forge relationships with employers who provide a veteran preference. Employment & Income growth measures are used by CoC in competitive solicitations to score projects seeking federal, state & local funding & reallocate or place low performing providers on performance improvement. 3. The Homeless Trust, the CoC CA is responsible for overseeing the CoC's strategy to increase cash income growth.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

1. The CoC's strategy to increase non-employment benefits includes training on, and the use of SOAR expedited disability applications; and provider training and access to Dept. of Children & Families Automated Community Connection to Economic Self Sufficiency (ACCESS). CoC providers are also ACCESS community partners allowing CoC clients to access stimulus resources, food assistance, temp. cash assistance, Medicaid, SNAP and refugee services through the CoC program directly. The CoC has established funding standards in new PH in order to embed Critical Time Intervention, supportive employment and SOAR trained case management. We continue to provide our subcontractors with year-round access to SOAR training to facilitate expedited disability benefit applications. SOAR training is also made available online to allow for greater participation by contracted providers and their employees. PH Standards incorporate the use of SOAR to expedite disability applications for participants of the CoC program. Providers enter SOAR application data into the OAT system which has demonstrated a significant reduction in the time it takes to approve public benefits. All CoC providers are trained on and serve as DCF ACCESS points to apply for Cash Assistance, TANF and SNAP electronically. The CoC also advanced a partnership with the Alliance for Aging to prioritize aging clients for clients for long-term care and Assisted Living Placement when needed. New this year we created an HMIS assessment to screen for and track progress with mainstream benefit applications. 2. The HT, the CoC CA is responsible for overseeing the strategy to increase non-employment cash income.

## 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
--	--	-----

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
--	--	-----

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
Old Cutler	PH-PSH	36	Both

### 3A-3. List of Projects.

1. What is the name of the new project? Old Cutler

2. Enter the Unique Entity Identifier (UEI): MKEJWVSEURF3

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 36

5. Select the type of leverage: Both

## 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

## 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)



## 4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

**You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.**

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	4,106
2.	Enter the number of survivors your CoC is currently serving:	2,932
3.	Unmet Need:	1,174

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
	1. how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
	2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
	3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

1. The Domestic Violence Division of Miami-Dade County's Community Action and Human Services Dept (CAHSD) ran a report of encounter data between 10/1/2023-9/30/2024. Encounters include calls to the DV helpline for people seeking housing and services as well as visits to Violence Prevention and intervention Division access points such as the Coordinated Victims Assistance Center (CVAC), shelters, DV intake units collocated at the courthouse and DV TH programs. 2. OSNIUM. 3. N/A.

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	

Applicant Name
Miami-Dade County...

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	Miami-Dade County Community Action and Human Services Department
2.	Rate of Housing Placement of DV Survivors—Percentage	95%
3.	Rate of Housing Retention of DV Survivors—Percentage	25%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. CAHSD used its Management Information System to determine the rate of exit to permanent destinations and rate of housing retention & returns. 2. These rates account for exits to safe housing destinations. 3. CAHSD looked at survivors who exits to permanent destinations and did not return for 24 months. 4. OSNIUM an HMIS comparable database licensed DV providers was used to calculate these rates. OSNIUM has a homeless module and uses HMIS Universal Data Elements.

4A-3c.	Applicant's Experience Housing DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and

5.	moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.
----	---

(limit 2,500 characters)

1. The CAHSD, Violence Prev & Intervention Div (VPID), CoC program currently provides RRH following the Housing First model by ensuring that homeless survivors fleeing domestic violence can address their immediate housing needs without any barriers. Staff actively engages the program participants & meets them where they are to ensure that the target population is reached and that services are accessible. All referrals for rapid re-housing are processed by the Housing Coordinator, who then assigns the case to one of the Housing Advocates, who will contact the survivor within 24 hours or the next business day to begin the process for rapid re-housing placement. The Housing Advocates will assist program participants with identifying affordable properties & complete required housing documents. 2. CAHSD, VPID is the only certified DV provider and the most significant access point for homeless survivors of DV in the county. Our prioritization for referral is based on the lethality assessment score. Per the CoC's emergency transfer policy, survivors requesting to move for safety reasons are transferred immediately. 3. The Housing Advocates provide/refer survivors to community-based partners such as the Survivors Pathway, Caba Probono, Americans for Immigrant Justice, Early Learning Coalition, Career Source, and local food banks. 4. The support services rendered are tailored to ensure survivors' income is increased so that they may sustain rental assistance beyond the program scope. To promote housing stability, ongoing support services are rendered six months after discontinuing rental assistance. 5. Survivors who could not afford their rent after one year of RRH were offered move-on vouchers or PSH when they met eligibility.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	

	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping survivors' information and locations confidential;
4.	training staff on safety and confidentiality policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

- 1.CAHSD's Violence Prevention & Intervention Division (VPID) has a waiting room separated from private offices at the Coordinated Victim Assistance Center (CVAC). The waiting room is separate from the private offices, and a security guard is in place to ensure that no one in the waiting room can enter the private office space without an Advocate's permission.
- 2.The Housing Advocates assist program participants in identifying properties away from perpetrators, using client choice and safety planning measures.
- 3.The shelter locations are confidential, with visual barriers in place to prevent neighbors from seeing inside the property.
- 4.All CAHSD VPID staff are committed to providing safety to all program participants and must complete Florida Department of Children and Families' Core Competency training, which includes Safety Planning, Risk Assessments, and Confidentiality.
- 5.The DV programs at CAHSD utilize high security measures, with congregate site addresses not being published. The facilities are hidden behind tall brush and fences and are secured with armed guards and security cameras. Program participants have the option to select Rapid Re-Housing (RRH) units based on their safety plan and client choice.

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

(limit 2,500 characters)

The CAHSD Violence Prevention Intervention Division (VPID) and its properties are accredited by Council on Accreditation for Domestic Violence and reviewed annually by Dept. of Children and Families the accrediting organization. The accreditation and DCF monitoring process ensures facilities and programming are able to provide a safe haven to survivors. Files are reviewed to ensure safety plans are completed within 72 hours from intake. Staff training and credentialing is also critical for accreditation and monitoring.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below the project applicant's experience in:

1.	prioritizing placement and stabilization of survivors;
2.	placing survivors in permanent housing;
3.	placing and stabilizing survivors consistent with their preferences; and
4.	placing and stabilizing survivors consistent with their stated needs.

(limit 2,500 characters)

1. CAHSD offers rental assistance to survivors exiting ES/TH or survivors who present at access points and refuse shelter. A survivor can approach an access point, complete a safety plan and move directly into rental assistance. 2. CAHSD currently provides RRH following the Housing First model by ensuring that homeless survivors fleeing domestic violence are able to address their immediate housing needs without any barriers. Staff actively engages the program participants and meets them where they are at the time to ensure that the target population is reached and that services are accessible. All referrals for rapid re-housing are processed by the Housing Coordinator who then assigns the case one of the Housing Advocates that will contact the survivor within 24 hours or the next business day to begin the process for rapid rehousing placement. The Housing Advocates will assist program participants with identifying affordable properties & complete required housing documents. Survivors who cannot afford market rent are referred to Move-On opportunities. 3. We utilize a TBRA model that allows survivors to choose properties. We encourage households to consider their safety planning in the selection of housing. We assist with relocation when a survivor does not feel safe in Miami-Dade County. 4. Support services offered directly and by over three dozen partners are designed to meet every survivors' needs from healthcare, food, employment, utility assistance, legal services, child care, transportation and more.

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	

	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:
1.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;
2.	providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;
3.	emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
4.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. CAHSD will rigorously enforce its policy to consistently provide exceptional service and ensure all program participants are treated with dignity, respect, and humanitarianism by standard professional practices and the Empowerment Model, which prioritizes client choice. We have established robust anti-bullying and anti-harassment policies that align with best practices for creating a welcoming and culturally responsive environment. If individuals feel they have been wrongly denied access to services, are dissatisfied with service quality, or are unhappy with the treatment received by staff, they have the unequivocal right to file a grievance, and their case and complaint will be thoroughly reviewed by leadership. 2. CAHSD will continue to provide printed materials on DV resources including TIC to survivors who present at access points, ES or TH. 3. CAHSD will continue to use the Empowerment Model which emphasizes and builds upon the survivors decision making power. Our safety and service plans focus on the survivors strengths, an example of this is matching survivors who had no work experience to jobs that align with their strengths, such as advocacy, counseling, hospitality. 4. CAHSD, VPID, will provide services to eligible individuals regardless of race, religion, color, national origin, gender, age, mental or physical disability, sexual orientation, citizenship, immigration status, marital status, gender identity, or language spoken. As an organization seeking social and economic justice for all, VPID is dedicated to advancing multi-racial coalition-building, advocacy, and community organizing activities within the LGBTQSTGNC community of people of color. This commitment ensures that all staff feel included and part of a diverse community. The organization's service philosophy is victim-centered and utilizes a multidisciplinary approach. Upon hiring, staff must complete a series of training including the DCF's required 40-hour Core Competency training, Civil Rights training, Access Self Service Portal training, Security Awareness training, Advocacy-Individual and Systems training, Annual Emergency Management Plan training, Blood Borne Pathogens training, Conflict Resolution/De-Escalation training, Cultural Diversity training, Culturally Responsive training, Cultural Humility training, Data Security Awareness training, Emergency Management/Fire Drill Safety training, Domestic Violence in LGBTQ Relationships training, First Aid and CPR training, HIPPA training, Limited English Proficiency training, Mental Health, and Substance training, Office of Justice Civil Rights training, Safety Planning training, Serving our Customers who are Deaf or Hard of Hearing training, Trauma Informed Care training, Trauma Self Care training, Privacy and Confidentiality training, and Victim-Advocate Privilege and Confidentiality training. 5. VPID will continue to provide voluntary support groups, tutoring, empowerment groups, spiritual groups and peer support groups. Groups are provided in English, Spanish and creole. VPID provides voluntary support groups, tutoring, empowerment groups, spiritual groups, and peer support groups in English, Spanish, and Creole. 6. CAHSD partners with community-based programs that offer parenting classes, counseling, legal services, assistance with basic needs, workforce training, food stamps, and Medicaid enrollment. CAHSD Early Head Start/Head Start and the Early Learning Coalition of Miami-Dade County will continue to offer childcare to survivors referred by VPID.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

CAHSD is the largest public service provider in Miami-Dade County and it's Violence Prevention Intervention Division (VPID) is the largest DV provider in the county as well. CAHSD also leverages over three dozen support service support service partners. An Advocate Coordinator develops housing stability and safety plans for each program participant during screening. Advocates and Aides who perform direct services and maintain safety planning while connecting clients to services that promote housing stability. Relocation, stand-alone Support Services, Emergency Shelter, Transitional Housing or RRH are utilized per the survivor's choice. In RRH a Navigator is assigned to facilitate housing search and rapid placement. CAHSD provides child care, educational services, employment assistance and job training which leverages the CoC MOU with CareerSource of South Florida, food, legal services through Legal Services of Greater Miami/Cuban American Bar Assoc./Dade Legal Aid/State Attorneys Office/Office of Attorney General who may assist with custody issues, restraining orders and claims, life skills training inclusive of how to build your credit and repair bad credit, healthcare inclusive of mental health and transportation. 6. CAHSD Injunction for Protection project has assisted DV survivors in pursuing restraining orders through an internal unit comprised of FTE Attorneys and 3 FTE Paralegals. MDC and its community partners will jointly provide post-program housing support, transportation assistance, educational opportunities, substance dependency assistance, community childcare services, emergency shelter, and counseling. Community partners also include administrative court offices, immigrant advocacy groups, legal aid groups, the Florida Department of Children and Families, domestic violence support groups, the International Rescue Committee, community services groups, women's empowerment groups, psychological support services, juvenile services groups, Safe Families for Children, the State Attorney's Office, nutritional support programs, and much more.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below how the project(s) will:	
1.	prioritize placement and stabilization of program participants;	
2.	place program participants in permanent housing;	
3.	place and stabilize program participants consistent with their preferences; and	
4.	place and stabilize program participants consistent with their stated needs.	

(limit 2,500 characters)



1. The Coordinated Victims Assistance Center (CVAC) of the Community Action and Human Services Department (CAHSD) serves as a primary access point for survivors of domestic violence in Miami-Dade County. This program collaborates with over three dozen support service partners to provide survivors transitioning into hotel, emergency shelter, transitional housing, or rapid rehousing with essential services. Each program participant undergoes screening to develop housing stability and safety plans, with access to referrals for legal services regarding custody issues, restraining orders, and claims. 2. In rapid rehousing (RRH), a housing advocate facilitates intake processes and placement, acting as a liaison with landlords to address issues and prevent evictions. Survivors can choose housing through a Tenant-Based Rental Assistance (TBRA) model, leveraging the Continuum of Care's RentConnect program (using PAdmission) to locate available properties for rent. 3. Voluntary support services, including counseling, workforce support, childcare, and financial assistance, are available daily. Assigned Advocates offer life skills training, financial literacy, mental health support, and transportation assistance. Financial literacy workshops assess survivors' need for credit repair services and help establish savings, with financial literacy provided through partners such as CareerSource, which offers workforce training. 4. Survivors receive assistance per the needs they indicated in care and safety planning. Advocates assist with job searches, job placement, and apprenticeships, aiming to improve wages in response to the housing crisis in Miami-Dade County. Participants are supported in finding permanent housing in areas they chose and based on their affordability and sustainability after the program concludes.

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

	Describe in the field below examples of how the new project(s) will:
1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
3.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. CAHSD will rigorously enforce its policy to consistently provide exceptional service and ensure all program participants are treated with dignity, respect, and humanitarianism by standard professional practices and the Empowerment Model, which prioritizes client choice. We have established robust anti-bullying and anti-harassment policies that align with best practices for creating a welcoming and culturally responsive environment. If individuals feel they have been wrongly denied access to services, are dissatisfied with service quality, or are unhappy with the treatment received by staff, they have the unequivocal right to file a grievance, and their case and complaint will be thoroughly reviewed by leadership. 2. CAHSD will continue to provide printed materials on DV resources including TIC to survivors who present at access points, ES, TH or RRH. 3. CAHSD will continue to use the Empowerment Model which emphasizes and builds upon the survivors decision making power. Our safety and service plans focus on the survivors strengths, an example of this is matching survivors who had no work experience to jobs that align with their strengths, such as advocacy, counseling, hospitality. 4. CAHSD, VPID, will provide services to eligible individuals regardless of race, religion, color, national origin, gender, age, mental or physical disability, sexual orientation, citizenship, immigration status, marital status, gender identity, or language spoken. As an organization seeking social and economic justice for all, VPID is dedicated to advancing multi-racial coalition-building, advocacy, and community organizing activities within the LGBTQSTGNC community of people of color. This commitment ensures that all staff feel included and part of a diverse community. The organization's service philosophy is victim-centered and utilizes a multidisciplinary approach. Upon hiring, staff must complete a series of training including the DCF's required 40-hour Core Competency training, Civil Rights training, Access Self Service Portal training, Security Awareness training, Advocacy-Individual and Systems training, Annual Emergency Management Plan training, Blood Borne Pathogens training, Conflict Resolution/De-Escalation training, Cultural Diversity training, Culturally Responsive training, Cultural Humility training, Data Security Awareness training, Emergency Management/Fire Drill Safety training, Domestic Violence in LGBTQ Relationships training, First Aid and CPR training, HIPPA training, Limited English Proficiency training, Mental Health, and Substance training, Office of Justice Civil Rights training, Safety Planning training, Serving our Customers who are Deaf or Hard of Hearing training, Trauma Informed Care training, Trauma Self Care training, Privacy and Confidentiality training, and Victim-Advocate Privilege and Confidentiality training. 5.VPID will continue to provide voluntary support groups, tutoring, empowerment groups, spiritual groups and peer support groups. Groups are provided in English, Spanish and creole. CAHSD will continue its partnership with the Trauma Resolution Center to offer voluntary parenting classes on-site and the Children's Home Society to offer parenting for DCF involved families on-site. 6. CAHSD Early Head Start/Head Start and the Early Learning Coalition of Miami-Dade County will continue to offer childcare to survivors referred by VPID. CAHSD employs a team of legal professionals & partners with attorneys to provide choice in each survivor addressing legal matters. Parenting classes are solution focused and trauma informed, avoiding blame and instead establishing a sense of community and skill building.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)

1. The county's 15-member Domestic Violence Oversight Board ensures that lived expertise is represented among its members. The CoC's Lived Experience Working Group co-chair possesses firsthand experience with domestic violence. The Community Action and Human Services Department (CAHSD) actively hires survivors to deliver direct services and has established a Survivors Committee to leverage the expertise of individuals with lived experience. Moreover, the new project will prioritize hiring individuals with lived expertise. 2. Additionally, CAHSD is committed to soliciting feedback from individuals with lived experience, empowering them to assess the domestic violence system, and providing policy and program development recommendations through the Survivors Committee.

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.		
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.		
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.		
4.	Attachments must match the questions they are associated with.		
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.		
6.	If you cannot read the attachment, it is likely we cannot read it either.		
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).		
	. We must be able to read everything you want us to consider in any attachment.		
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.		
8.	Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.		
Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	09/13/2024
1C-7. PHA Moving On Preference	No	PHA Moving On Pre...	09/13/2024
1D-10a. Lived Experience Support Letter	Yes	Lived Experience ...	09/13/2024
1D-2a. Housing First Evaluation	Yes	Housing First Eva...	09/13/2024
1E-2. Local Competition Scoring Tool	Yes	Local Competition...	09/13/2024
1E-2a. Scored Forms for One Project	Yes	Scored Forms for ...	09/13/2024
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/23/2024
1E-5a. Notification of Projects Accepted	Yes	Notification of P...	09/16/2024
1E-5b. Local Competition Selection Results	Yes	Local Competition...	10/25/2024
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes	Web Posting—CoC-...	10/17/2024
1E-5d. Notification of CoC-Approved Consolidated Application	Yes	Notification of C...	10/16/2024

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	HUD's Homeless Da...	09/13/2024
3A-1a. Housing Leveraging Commitments	No	Housing Leveragin...	10/21/2024
3A-2a. Healthcare Formal Agreements	No	Healthcare Formal...	09/16/2024
3C-2. Project List for Other Federal Statutes	No		
Other	No		

## Attachment Details

**Document Description:** PHA Homeless Preference

## Attachment Details

**Document Description:** PHA Moving On Preference

## Attachment Details

**Document Description:** Lived Experience Support Letter

## Attachment Details

**Document Description:** Housing First Evaluation

## Attachment Details

**Document Description:** Local Competition Scoring Tool

## Attachment Details

**Document Description:** Scored Forms for One Project

## **Attachment Details**

**Document Description:** Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** Notification of Projects Accepted

## **Attachment Details**

**Document Description:** Local Competition Selection Results

## **Attachment Details**

**Document Description:** Web Posting–CoC-Approved Consolidated Application

## **Attachment Details**

**Document Description:** Notification of CoC-Approved Consolidated Application

## Attachment Details

**Document Description:** HUD's Homeless Data Exchange (HDX)  
Competition Report

## Attachment Details

**Document Description:** Housing Leveraging Commitments

## Attachment Details

**Document Description:** Healthcare Formal Agreements

## Attachment Details

**Document Description:**

## Attachment Details

**Document Description:**



## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/12/2024
1B. Inclusive Structure	10/20/2024
1C. Coordination and Engagement	10/20/2024
1D. Coordination and Engagement Cont'd	10/20/2024
1E. Project Review/Ranking	10/20/2024
2A. HMIS Implementation	09/27/2024
2B. Point-in-Time (PIT) Count	10/20/2024
2C. System Performance	10/20/2024
3A. Coordination with Housing and Healthcare	10/03/2024
3B. Rehabilitation/New Construction Costs	09/23/2024
3C. Serving Homeless Under Other Federal Statutes	09/23/2024

<b>4A. DV Bonus Project Applicants</b>	10/20/2024
<b>4B. Attachments Screen</b>	10/25/2024
<b>Submission Summary</b>	No Input Required

**Section 8 Administrative Plan**  
for the  
**Public Housing and Community  
Development**

**Housing Choice Voucher**

Revised: 2/25/2021

Public Housing and Community Development  
701 NW 1st Court, 14th Floor  
Miami, Florida 33136-3914

---

**Displacement Due to Government Action.** Families living in Miami-Dade County displaced or at risk of being displaced due to a governmental action, including Public Housing Development Plans, must be referred and verified. The referral for Housing Choice Voucher assistance must be made within six (6) months of the displacement in order for such families to qualify for Housing Choice Voucher assistance. Written referrals may also be accepted from USHUD, appropriate federal, state and local law enforcement agencies, the State Attorney's Office, or by the courts, including requests for assistance for eligible clients under witness protection.

**Homeless** – In an effort to address the risk of homelessness, PHCD may collaborate with the Homeless Trust on referrals of persons transitioning out of a shelter, transitional housing program, rapid re-housing program or permanent supportive housing.

**Veterans** – PHCD, at its sole discretion, may provide an admission preference over new admissions to applicants whose head or co-head are eligible veterans. A veteran is a person who:

1. *had at least 180 days of regular active duties and was honorably discharged or released; or*
2. *had at least 90 days of active duty service, of which at least one (1) day of service was in a war conflict and was honorably discharged or released; or*
3. *served in a war conflict and was awarded a Purple Heart or became disabled, regardless of completion of days of active duty.*

The veteran status extends to spouses, widows, widowers and parents of the military killed during a time of war. Applicants claiming a veteran's preference must provide a copy military service record, proof of service, or the discharge documents (Form DD214) of the veteran for whom the preference is claimed.

**Mainstream Preference** – This preference is specific for non-elderly persons with disabilities who are homeless per 24 C.F.R. 576.2 or transitioning out of institutional and other segregated settings or are at serious risk of institutionalization.

ii. **Income Targeting Requirement [24 CFR 982.201(b)(2)]**

HUD requires that extremely low-income (ELI) families make up at least 75 percent of the families admitted to the HCV program during the PHA's fiscal year. ELI families are those with annual incomes at or below the federal poverty level or 30 percent of the area median income, whichever number is higher. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.

Low-income families admitted to the program that are "continuously assisted" under the 1937 Housing Act [24 CFR 982.4(b)], as well as low-income or moderate-income families admitted to the program that are displaced as a result of the prepayment of the mortgage or voluntary termination of an insurance contract on eligible low-income housing, are not counted for income targeting purposes [24 CFR 982.201(b)(2)(v)].

PHCD Policy

- (4) The opening and closing of registration periods will be advertised on social media platforms, newspaper publications and the radio for the purpose of reaching all segments of the community and providing advanced notice.
- (5) PHCD may choose from various options regarding when and how to open, administer, and populate the waiting, subject to approval by the Board.
- (6) Some of these options may include an exclusive electronic open waiting list, where ranking is based on the date and time of application or any applicable factors that the agency may adopt, subject to approval by the Board.
- (7) Placement on the Waiting List

PHCD will determine the number of applications to be selected for placement on the waiting list based on historical and empirical data. The waiting list number represents the number of applications that need to be reviewed in order to result in the issuing of enough vouchers to absorb all underlying funding within a 12 to 18-month period. After that, subject to the Board of County Commissioners' approval, the list will be reopened.

PHCD will select applicants to be placed on the waiting list via an electronic drawing and random selection process. The applicants will be placed on the waiting list in order of the assigned numbers and according to PHCD admission preference(s) described in this chapter.

Those families not selected from the pool for placement on the waiting list will be sent a notice that they were not selected, informing that they may apply the next time PHCD's waiting list is open.

- (8) Subject to approval by the Board, PHCD proposes to establish site-based waiting lists for its Section 8 Project-Based Voucher Program and pursuant to the following policies:
  - Interested families will apply with PHCD.
  - Adopted admission preferences will be available for applicants to request during open registration.

Note that under the site-based waiting list approach, families apply for the properties that best meets their needs, such as access to employment, family support, school, public transportation, hospital, medical facility, etc. Implementing a site-based waiting list will expedite leasing process as families are only referred to properties, they expressed interest in residing.

(a) Initial Process

Subject to approval by the Board, existing applicant families on the 2008 Tenant-Based waiting list will be provided an opportunity to select and apply for the properties that best meets their needs prior to opening the waiting list to the general public.

(b) Search Time

- The initial term of the Section 8 voucher continues to be 60 days from the date of voucher issuance. PHCD may extend the initial term for 60 additional days not to exceed an overall total of 120 days in accordance with the Section 8 Administrative Plan.
- The voucher term may be extended beyond 120-day as a reasonable accommodation.

b) Admission Preference

(1) Admission preferences include:

- Veterans
- Homeless referred by the Miami-Dade County Homeless Trust pursuant to the executed memorandum of understanding.



HACMB's Administrative Plan is applicable to the operation of the Housing Choice Voucher Program, (including the Project-Based Voucher and Housing Choice Voucher-funded Homeownership Programs), Veterans Affairs Supportive Housing (VASH), Mod-Rehabilitation Program, Single Rental Occupancy (SRO), and Miami-Dade Homeless Trust Moving Up Program.

### **1-I.E. THE PHA'S COMMITMENT TO ETHICS AND SERVICE**

As a public service agency, the PHA is committed to providing excellent service to HCV program participants, owners and to the community. The PHA's standards include:

### **INTRODUCTION - Project-Based Assistance (PBA)**

This section applies to units developed or rehabilitated under the Section 8 Project-Based Assistance (PBA) Program and placed under an annual HAP contract between the owner and HACMB. The term of the contract is concurrent with the term of the funding increment under which the units were developed, but the contract can be renewed if the funding increment is renewed. Except with respect to the following, HACMB's policies for these units are the same as those for the HCV tenant-based program.

HACMB's PBA Program is located at the following:

Harding Village, 8500 Harding Avenue, Miami Beach, FL 33141, consists of 20 zero (0)-bedroom units designated for formerly homeless, disabled individuals. The preference for this program is:

#### **Homeless and Disabled**

1. When a PBA unit becomes vacant, the Owner is required to refer an applicant from its waiting list to HACMB to determine eligibility. If the applicant's name appears on another HACMB housing program waiting list, their name will not be removed from that list.
2. If the Owner leases a vacant unit anytime after the 1<sup>st</sup> of the month, HACMB will prorate the rent for that month starting the date the tenant moves in.
3. Owners who do not make required repairs to a PBA unit within 90 days will have their HAP contract terminated or, in the case of multiple units under one HAP contract, have their contract amended to exclude the unit.
4. Families living in PBA units that are terminated for Owner non-compliance or Owner opt-out will have their form of assistance converted to a Section 8 voucher.

## Chapter 19

### **SECTION 8 MODERATE REHABILITATION SINGLE ROOM OCCUPANCY PROGRAM FOR HOMELESS INDIVIDUALS** [24 CFR 882, Subpart H]

#### **INTRODUCTION**

The following shall constitute the Housing Authority of the City of Miami Beach's (HACMB) policies and procedures for the implementation of the Section 8 Moderate Rehabilitation Single Room Occupancy (SRO) Program for Homeless Individuals. These procedures are in accordance with 24 CFR 882, Subpart H and are in conjunction with the Section 8 Administrative Plan. The designated Public Housing Agency (PHA) shall be the administering agency for the SRO Moderate Rehabilitation Program for HACMB.

The purpose of the program is to provide rental assistance targeting very low income elderly homeless persons, but not excluding an otherwise eligible person on the basis of age, in rehabilitated SRO housing. The housing assistance payments to owners/providers will be equal to the rent of the unit, including utilities, minus the tenant(s) portion of the rent payable by the tenant(s). The United States Department of Housing and Urban Development (US HUD) will make the assistance available for ten (10) years for each SRO project.

Page 191

HCV Admin Plan

All evictions must be carried out through the Judicial Process under State and local law. An owner/provider must not terminate or refuse to renew the lease except on the grounds identified under the Termination of Tenancy Section of this Administrative Plan.

#### **XII. PARTICIPATION OF HOMELESS INDIVIDUALS**

Miami-Dade County Homeless Trust ("Trust"), in compliance with its Charter, will ensure that at least one homeless or formerly homeless person is on the board of directors, or otherwise involved in consideration of policies and decisions. The Trust will involve, to the maximum extent feasible, homeless persons in employment, volunteer services, constructing or rehabilitating property, and in providing supportive services.

#### **XIII. RECORDS AND REPORTS**

HACMB will make any reports as US HUD may require in the time frame required. The owner/provider will be required to provide data collection information for each participant in the format required by the PHA.

Page 1914

HCV Admin Plan



Actual and imminent threat refers to a physical danger that is real, would occur within an immediate time frame, and could result in death or serious bodily harm. In determining whether an individual would pose an actual and imminent threat, the factors to be considered include:

- The duration of the risk;
- The nature and severity of the potential harm;
- The likelihood that the potential harm will occur; and
- The length of time before the potential harm would occur.

Eviction or termination of assistance should only be used by HHA or owner when there are no other actions or remedies to reduce or eliminate the threat, including when actions or remedies are unavailable. This is the case even when time periods could reasonably be called "immediate." Some possible actions for HHA or owner to take to reduce or eliminate the threat are listed at 24 CFR 5.2005(d)(4). HUD encourages HHA and owners to work with local law enforcement to prevent or remedy instances where a threat may occur to better protect the victim and other tenants in the community.

HHA may consider the following actions to reduce or eliminate an "actual and imminent" threat:

- a) Barring the perpetrator from the property;
- b) Changing the victim's locks;
- c) Installing basic security features (e.g., better lighting or an alarm);
- d) Encouraging the victim to seek an emergency transfer;
- e) Allowing an early lease termination;
- f) Allowing the victim temporary absence from the assisted unit;
- g) Helping the victim access available services and support (e.g., providing information for a local victim service provider and civil legal assistance providers, to help the victim get any necessary court orders); and/or
- h) Working with police and victim service providers to develop a safety plan for the property and victim.

### **3-III.B.17 Establishing Waiting List Preferences**

The VAWA Final Rule clarifies that HHA may establish preference for victims of dating violence, sexual assault, and stalking, in addition to domestic violence. (See 24 CFR 960.206(b)(4), 982.207(b)(4).) HHA should consider whether to adopt a local preference for admission of families that include victims of domestic violence, dating violence, sexual assault, or stalking.

HHA's system of local preferences must be based on local housing needs and priorities by using generally accepted data sources and information obtained through the PHA Plan public comment process. HUD encourages HHA to work collaboratively with health care providers, social service providers, homeless services providers, Continuums of Care (CoCs), and local offices of government and community organizations to establish a system of preferences based on local housing needs collectively identified by the community.



Adopted by Board of Commissioners: August 27, 2019

---

#### 4-II.C. OPENING AND CLOSING THE WAITING LIST [24 CFR 982.206]

##### Closing the Waiting List

The HHA should consider closing its waiting list when it has insufficient funds available to assist all applicants on the waiting list over a reasonable period of time. The HHA may choose to close only a portion of its waiting list instead of the entire waiting list. For example, the HHA may continue to receive applications from families qualifying for a specific local preference category, i.e. homeless families, while closing its waiting list to all other groups.

---

HCVP Administrative Plan

4-6

Any local preferences established must be consistent with the HHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

If the applicant falsifies documents or makes false statements in order to qualify for a preference, they will be removed from the waiting list.

##### HHA Policy

The HHA will offer public notice when changing its preference system. The notice will be publicized using the same guidelines as those for opening and closing the wait list.

The HHA uses the following Local Preference system:

1. Disaster
2. Homelessness
3. Elderly or Disabled
4. Non-elderly disabled applicants who are transitioning out of institutional and other segregated settings at serious risks of institutionalization, homeless or at risk of becoming homeless.

Preferences defined:

##### 1. Disaster 25 points:

Families whose dwelling unit has been declared uninhabitable by a disaster declared or otherwise formally recognized pursuant to federal disaster laws.

##### 2. Moving Up ("MU") 20 Points

---

HCVP Administrative Plan

4-10

1. The units are specifically made available to house individuals and families that meet the definition of homeless under section 103 of the McKinney-Vento Homeless Assistance Act (42 U.S.C. 11302), and contained in the Continuum of Care Interim Rule at 24 CFR 578.3.
2. The units are specifically made available to house families that are comprised of or include a veteran. A veteran is an individual who has served in the United States armed forces. The HHA may further define "veteran" for purposes of determining if the units are eligible for this exception. For example, HHA could require that the veteran must be eligible to receive supportive services from the Department of Veterans Affairs or require that the veteran was not dishonorably discharged. HHA requires that the veteran was not dishonorably discharged.
3. The units provide supportive housing to persons with disabilities or to elderly persons. The definitions of a person with disabilities and an elderly person are found at 24 CFR 5.403. Supportive housing means that the project makes supportive services available for all of the assisted families in the project and provides a range of services tailored to the needs of the residents occupying such housing. Such services may include (but are

As required by statute, a voucher under this program that is used to provide housing assistance to a youth is time limited to a period of a maximum of 36 months. There is no statutory limitation on the time a family may receive housing assistance under this program. The Hialeah Housing Authority works in conjunction with the Florida Department of Children and Families and Our Kids Inc.

#### **18.I.B. FAMILY SELF SUFFICIENCY PROGRAM.**

The FSS Program coordinates existing public and private sector resources and integrated them into personal development programs to assist individuals who need coordinated help. All of our present Section 8 recipients are being offered the opportunity to participate in this program. Interested families meet with our FSS coordinator and together they develop an individual needs assessment. The Head of Household is required to participate

#### **18.I.C. HOMELESS PROGRAM.**

In 2016 the Hialeah Housing Authority entered into a Memorandum of Understanding with the Miami Dade County Homeless Trust ("Trust") where 50 Vouchers were allocated to referrals from the Trust for eligible homeless families. The McKinney-Vento Homeless Assistance Act amended by S.896 and the Homeless Emergency and Rapid Transition to Housing "(HEARTH)" Act of 2009 define "homeless" as: "(a) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or



camping ground; (b) an individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state, or local government programs for low-income individuals); or (c) An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution." The Homeless Trust serves both as a referral and source of case management to these individuals. This Trust was subsequently amended in 2019 by adding an additional 25 vouchers to this Trust totaling 75.

#### **18.I.D. MAINSTREAM FOR PEOPLE WITH DISABILITIES PROGRAM.**

The purpose of the Mainstream Program is to assist non-elderly families with disabilities by providing rental assistance.

**18.I.E. NED** – the HHA has administered the Non-Elderly Disabled NED (1) Program since 2001. The program serves income eligible families whose head of household, spouse or co-head is non-elderly (under age 62) and disabled.

#### **18.II.A. FAMILY UNIFICATION PROGRAM (FUP)**

##### **INTRODUCTION**

The purpose of the Family Unification Program (FUP) is to promote family unification by providing a Housing Choice Voucher to families for whom the lack of adequate housing is a primary factor in the imminent placement of the family's child, or children, in out of home care; or the delay in the discharge of the child, or children, to the family from out of home care. Youths at least 18 years old and not more than 24 years old who left foster care at age 16 or older, or will leave foster care within 90 days, in accordance with a transition plan described in section 475 (5)(H) of the Social Security Act, and is homeless or is at risk of becoming homeless. As required by statute, a voucher under this program that is used to provide housing assistance to a youth is time limited to a period of a maximum of 36 months.

The HHA works in conjunction with the Florida Department of Children and Families, its subcontracted entity, Our Kids Inc. and the Miami Dade County Homeless Trust.

##### **Application Waiting List**

The HHA will accept families and youths certified by Our Kids Inc. as eligible for the Family Unification Program. Upon receipt of the Our Kids Inc. list of eligible families and youths currently in their caseload, HHA will compare the names with those of families and youths currently on HHA's HCV waiting list. Any family or youth on HHA's HCV waiting list that

#### 4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

##### **Local Preferences [24 CFR 982.207; HCV p. 4-16]**

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

##### HHA Policy

The HHA will use the following local preferences with the highest preference following the order of the numbered categories, whereas Category 1 will indicate the highest preference and followed by Category 2:

Category 1: Families terminated from its HCV Program due to insufficient program funding..

Category 2: **Homelessness:** To qualify for this preference, families must qualify as homeless under the HUD Health Act's Category 1 definition of homeless which advises that:

- (a) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; (b) an individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state, or local government programs for low-income individuals); or (c) An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution."*
- (b) The HHA has committed no less than eight (8) Vouchers to Homeless Referrals by the Miami Dade Homeless Trust.*

Therefore, the HHA will first assist families that have been terminated from the HCV program due to insufficient funding and then assist families that qualify for the Homeless Preference.

If the applicant falsifies documents or makes false statements in order to qualify for a preference, they will be removed from the waiting list. All preferences will be verified.

##### **Income Targeting Requirement [24 CFR 982.201(b) (2)]**

HUD requires that extremely low-income (ELI) families make up at least 75% of the families admitted to the HCV program during the PHA's fiscal year. ELI families are those with annual incomes at or below 30% of the area median income. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.



## 4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

### Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

### HHA Policy

The HHA will use the following local preferences with the highest preference following the order of the numbered categories, whereas Category 1 will indicate the highest preference and followed by Category 2:

Category 1: Families terminated from its HCV Program due to insufficient program funding..

Category 2: **Homelessness**: To qualify for this preference, families must qualify as homeless under the HUD Hearth Act's Category 1 definition of homeless which advises that:

*(a) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; (b) an individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state, or local government programs for low-income individuals); or (c) An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution."*

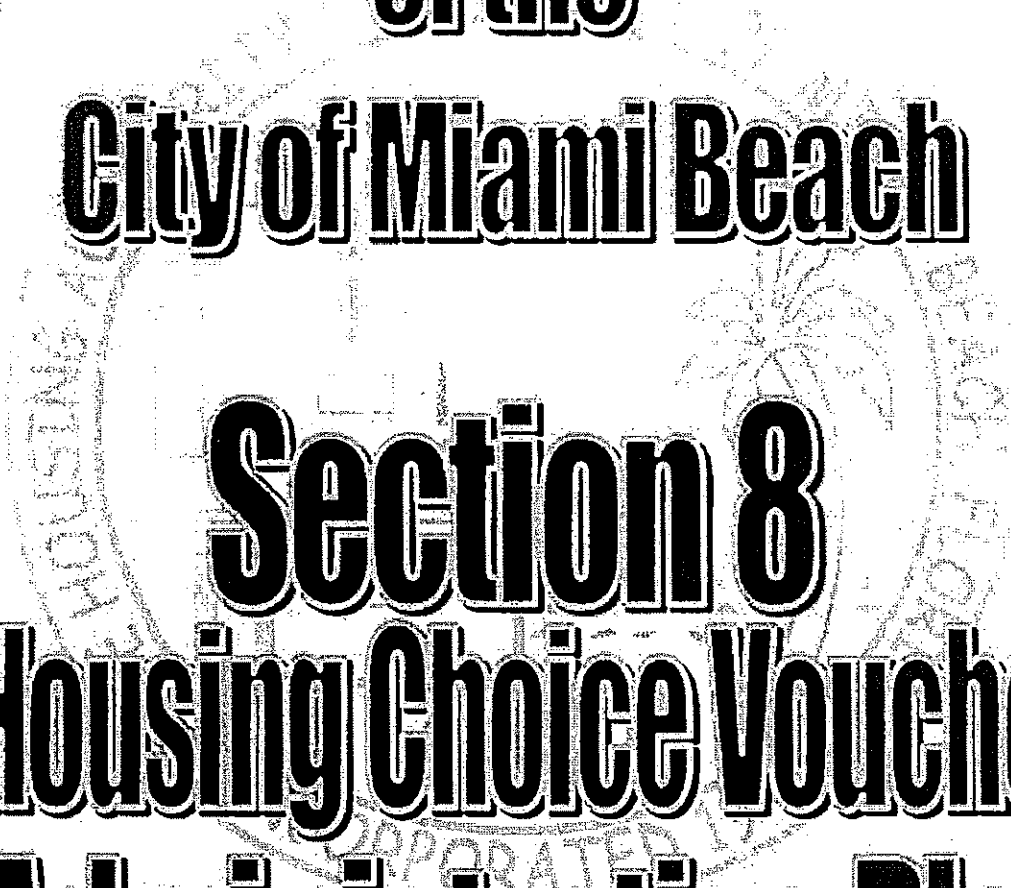
*(b) The HHA has committed no less than eight (8) Vouchers to Homeless Referrals by the Miami Dade Homeless Trust.*

Therefore, the HHA will first assist families that have been terminated from the HCV program due to insufficient funding and then assist families that qualify for the Homeless Preference.

If the applicant falsifies documents or makes false statements in order to qualify for a preference, they will be removed from the waiting list. All preferences will be verified.

### Income Targeting Requirement [24 CFR 982.201(b) (2)]

HUD requires that extremely low-income (ELI) families make up at least 75% of the families admitted to the HCV program during the PHA's fiscal year. ELI families are those with annual incomes at or below 30% of the area median income. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.



# **The Housing Authority of the City of Miami Beach**

## **Section 8 Housing Choice Voucher Administrative Plan**

**Board Approved: Dec. 11, 2018**

**Effective: Dec. 11, 2018**

## OUTLINE OF ADMINISTRATION PLAN

CHAPTER 1	OVERVIEW OF THE PROGRAM AND PLAN
CHAPTER 2	FAIR HOUSING AND EQUAL OPPORTUNITY
CHAPTER 3	ELIGIBILITY
CHAPTER 4	APPLICATIONS, WAITING LIST AND TENANT SELECTION
CHAPTER 5	BRIEFINGS AND VOUCHER ISSUANCE
CHAPTER 6	INCOME AND SUBSIDY DETERMINATIONS
CHAPTER 7	VERIFICATION
CHAPTER 8	HQS AND RENT REASONABLENESS DETERMINATIONS
CHAPTER 9	GENERAL LEASING POLICIES
CHAPTER 10	MOVING WITH CONTINUED ASSISTANCE AND PORTABILITY
CHAPTER 11	RE-EXAMINATIONS
CHAPTER 12	TERMINATION OF ASSISTANCE AND TENANCY
CHAPTER 13	OWNERS
CHAPTER 14	PROGRAM INTEGRITY
CHAPTER 15	SPECIAL HOUSING TYPES
CHAPTER 16	PROGRAM ADMINISTRATION
CHAPTER 17	PROJECT-BASED VOUCHERS
CHAPTER 18	PROJECT-BASED ASSISTANCE AND SPECIAL PROGRAMS MOD-REHAB
CHAPTER 19	SECTION 8 MOD-REHAB SRO PROGRAM
CHAPTER 20	VETERANS ASSISTED SUPPORTIVE HOUSING PROGRAM (VASH)
CHAPTER 21	"MOVING UP" PROGRAM
CHAPTER 22	GLOSSARY
CHAPTER 23	ATTACHMENTS

## **CHAPTER 21**

### **MOVING UP PROGRAM**

The HACMB has partnered with the Miami-Dade County Homeless Trust ("MDHT"), lead agency for the Miami-Dade County Continuum of Care (CoC), to identify individuals and families ready to transition or "move up" from Permanent Supportive Housing ("PSH") into the HCV Program ("Moving Up Program"). These are families that were homeless prior to entry into the PSH program and who continue to need a rental subsidy but no longer require intensive supportive services.

The HACMB has allocated up to ten (10) vouchers from its Section 8 Housing Choice Voucher Program specifically for targeted households under the MU Program.

The HACMB will accept referrals from the CoC's Coordinated Entry Program following pre-screening by CoC PSH providers, who will use a common assessment tool to identify those individuals and families that are a good candidate for a successful transition from PSH to a HCV.

Qualifying applicants will be given absolute priority over other applicants until the number of HCVs allocated under the MU Program is reached, taking into account any additional preferences for which they qualify, and the availability of vouchers. Once these vouchers have been utilized, no additional priority will be given under the MU Program until a participating "move up" household ends participation in the HCV program, at which point the HACMB will accept a referral for a replacement "move up" eligible family for the next available voucher.

#### **A. Eligibility for Moving Up Program**

The eligibility criteria for the MU Program is:

1. The individual/family currently resides in CoC PSH within the City of Miami Beach or if residing in CoC PSH outside of the City of Miami Beach, has had contact with the City of Miami Beach, as evidenced by records in the Continuum of Care (CoC) Homeless Management Information System (HMIS), a local information technology system used to collect client-level data on the provision of housing and services to homeless individuals and families;
2. The individual/family has a stable housing history and no longer needs the intensive support of PSH as determined by the Moving Up Assessment;
3. The individual/ family is willing to participate in the "move-up" strategy voluntarily, understands the nature of the HCV tenant-based program, and provides a written request for Housing Choice Voucher assistance; and



4. The individual/family is a low-income family and otherwise eligible for the HACMB Housing Choice Voucher Program.
5. Local Preferences will then be applied in accordance with the HACMB HCV Program's Administrative Plan to give priority to serving families that meet those criteria.



**Public Housing and Community Development**

701 NW 1st Court, 16th Floor  
Miami, FL 33136-3914  
T 786-469-4100 • F 786-469-4199

[miamidade.gov](http://miamidade.gov)

September 16, 2019

Victoria Mallette  
Executive Director  
Miami-Dade County Homeless Trust  
111 NW 1<sup>st</sup> Street, 27<sup>th</sup> Floor  
Miami, FL 33128

Dear Ms. Mallette:

Miami-Dade County Public Housing and Community Development (PHCD) has entered into a Memorandum of Understanding (MOU) with the Miami-Dade County Homeless Trust, the Lead Agency for the Continuum of Care (CoC), to utilize Mainstream (Section 811) Vouchers to assist persons in transitioning out of Permanent Supportive Housing.

To date, the Homeless Trust, through its Housing Coordinator, has referred 44 non-elderly, disabled households to the Mainstream Voucher Program in line with the CoC's Move-Up Orders of Priority and PHCD's admission preference of accepting families referred by the Trust. Additionally, an amendment to PHCD's Annual Plan, currently out for public comment, is being revised to amend its Mainstream non-elderly disabled preference to include non-elderly disabled families who previously experienced homelessness and are currently in permanent supportive housing. Referrals are made in line with the jointly developed Move-Up Assessment Tool and the commitment of CoC-contracted providers to ensure housing navigation and continuing support for households, as needed. Our partnership also serves to further the goals of the Americans with Disabilities Act by helping persons with disabilities live independently in the most integrated community settings. We look forward to expanding this partnership as part of successful award in the FY 2019 Mainstream Voucher Program Competition and working with technical assistance provided by U.S. HUD through CSH to further develop our Move-Up Strategy.

We are grateful for the collaboration and support, including our partnership on the Family Unification and Mainstream Voucher Programs. We look forward to continuing to work with you and your staff to enhance the quality of life for those we serve.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael Liu".

Michael Liu  
Director



## **HIALEAH HOUSING AUTHORITY**



### **EXECUTIVE OFFICE**

75 EAST 6<sup>TH</sup> STREET, HIALEAH, FL 33010

PH: 305-888-9744 – FAX: 305-887-8738

TTY: 1.800.877.8339 • SPANISH: 1.800.845.6136

**MAIDA GUTIERREZ, CHAIRPERSON**  
**MARIO DIAZ, VICE-CHAIRMAN**  
**BARBARA HERNANDEZ, COMMISSIONER**  
**FARA ALVAREZ, COMMISSIONER**  
**JUAN JUNCO, COMMISSIONER**

**JULIO PONCE**  
**EXECUTIVE DIRECTOR**

September 5, 2019

Victoria Mallette  
Executive Director  
Miami-Dade County Homeless Trust  
111 NW 1<sup>st</sup> Street, 27<sup>th</sup> Floor  
Miami, FL 33128

Dear Ms. Mallette:

The Hialeah Housing Authority (HHA) is pleased to expand its partnership with the Miami-Dade County Homeless Trust to better serve homeless and formerly homeless families. HHA has provided 75 Housing Choice Vouchers to the Miami-Dade County Homeless Trust for referrals of homeless households and has committed an additional ten (10) vouchers as part of a Move-Up Strategy to be developed with support from technical assistance provided by U.S. HUD through CSH. As with homeless households, referrals for Move-Up households exiting Continuum of Care (CoC) Permanent Supportive Housing programs will be provided through the Homeless Trust's Housing Coordinator. HHA has also embraced participation in the Homeless Trust's Homeless Management Information System (HMIS) to better track clients and outcomes.

We are grateful for the collaboration and support, including our partnership on the Family Unification and Mainstream Voucher Programs. We look forward to continuing to work with you and your staff to enhance the quality of life for those we serve.

Sincerely,

Julio Ponce  
Executive Director  
Hialeah Housing Authority



We are an equal opportunity housing provider. We do not discriminate on the basis of race, color, national origin, religion, sex, familial status or disability. This document is available in an alternate, accessible format upon request. Anyone who requires an auxiliary aid or service for effective communication, or a modification of policies or procedures to participate in a program, service, or activity offered by the Hialeah Housing Authority should contact the Section 504 Coordinator.

# **Memorandum of Understanding (MOU) Between Miami-Dade Homeless Trust and Miami Beach Community Development Corporation**

## **I. OVERVIEW**

- Miami Beach Community Development Corporation has adopted an admissions preference for people experiencing homelessness at the following designated affordable housing multifamily properties:  
**Villa Maria, 2800 Collins Avenue, Miami Beach, FL 33140**
- To qualify for the admissions preference, applicants will meet the following definition of homelessness:
  1. "Households that qualify as homeless under the HUD HEARTH Act:<sup>1</sup> Homeless definition paragraph one: (i) those whose primary nighttime residence is not designed as a sleeping accommodation for human beings, (ii) those in shelter, transitional housing, or motels paid for by charitable organizations, and (iii) those exiting institutions after 90 days or less and who were previously homeless."
- Furthermore, all homeless households are subject to a universal screening assessment by the Miami-Dade County Homeless Trust. Homeless households referred to Owner/Agent will be those households deemed best served for rapid placement into rental housing with minimal need for support.
- The Owner/Agent will apply this admissions preference as follows:
  1. Every third vacancy will be dedicated to the homeless preference. The units will be available upon vacancy and held for a minimum of one week (7 calendar days).
  2. The property will have a maximum cap of no more than four (4) units filled by the preference.

---

## **II. GENERAL ROLES**

- The Owner/Agent will systematically alert the Miami-Dade Homeless Trust of anticipated unit vacancies that can be filled by the homeless preference, the timing of the property's needs for referrals of households, and all of the property's requirements for screening and admitting new tenants under the preference. Details outlined below.
- The Miami-Dade Homeless Trust will assume responsibility for readying eligible homeless applicants to quickly apply to fill those vacancies and efficiently meet all requirements of the tenant screening and lease up process to the Owner/Agent's satisfaction. Details outlined below. Referred households will have the following characteristics:
  1. Homeless status has been certified.
  2. Household's vulnerability and risk level are assessed to be at the lower end of a numeric scale of acuity.<sup>2</sup>
  3. Household matches the property's income, household size etc.

---

<sup>1</sup> *The Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH)*; May 20, 2009. The HEARTH Act amends and reauthorizes the McKinney-Vento Homeless Assistance Act.

<sup>2</sup> Note that household's on the highest end of the numeric scale are referred to other models of affordable housing that includes formal support services.

## **Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

---

- For each referral, the Miami-Dade Homeless Trust will alert any service provider from within the local Continuum of Care network that has an established case management relationship with the household. These are support service programs, not governed by the Miami-Dade Homeless Trust, that are often positioned to provide short term and/or long term human services to the households during their new tenancy that will promote their stability as tenants. Details outlined below.

---

### **III. RESPONSIBILITIES OF OWNER/AGENT**

- Provide the Miami Dade Homeless Trust, as attachments to this MOU or in separate email, with the following documents:
  1. Standard Application
  2. Standard Lease Agreement - including specifications regarding utility payments
  3. Property's screening criteria
  4. List of documents needed for a complete application
  5. Property rules related to smoking, parking, pets, etc.
- Email the Miami-Dade Homeless Trust point of contact with timely notification of a vacancy that will be assigned to the homeless preference and provide relevant information about the vacant unit.
- Copy the Miami-Dade Homeless Trust on all communication with a homeless applicant. Note that the Miami-Dade Homeless Trust will obtain a Release of Information for each household to allow this communication to proceed.
- All applications must be provided in person or via mail reflecting an original signature.
- Screen the batch of up to three referred applicants for eligibility and suitability in the order received from the Miami-Dade Homeless Trust (i.e. Applicant #1 and Applicant #2).
- Alert the Miami-Dade Homeless Trust and applicants of any deficiencies in applications.
- Make an eligibility determination within five (5) business days.
  1. If an applicant is denied housing, consider mitigating documentation that may be supplied by the applicant during the appeal process.
- Respond to brief quarterly emails from the Miami HUD Field Office asking for updates on move-ins, move-outs under the homeless preference.
- Request Miami-Dade Homeless Trust to provide service provider connections to residents in need in order to preserve their housing.
- Ensure a general timely response time for all communications with the MOU partner of not more than two (2) business days.

---

### **IV. RESPONSIBILITIES OF THE MIAMI-DADE HOMELESS TRUST**

- Review the current waitlists at the affected sites to determine if any of the applicants meet the definition of homeless.
- Provide Owner/Agent with a batch of up to three (3) applicants that meet the property's eligibility criteria within seven (7) business days after being notified by the Owner/Agent of an available housing

## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

unit. If the applicants are rejected or decline an offer of housing, the Miami-Dade Homeless Trust can refer more applicants if requested by the Owner/Agent. If a suitable new applicant is not identified within five (5) business days, then the property may revert back to its standing waiting list to fill the vacancy.

- Provide the Owner/Agent with a complete referral package for each referral that includes:
  1. Completed housing application of the Owner/Agent.
  2. Required supporting documentation needed by the Owner/Agent to process applications:
    - a. Birth certificates and social security cards for ALL household members
    - b. Picture IDs for all adults
    - c. Income and asset documentation
  3. Verification of homelessness for the homeless preference definition.
  4. Determination that household scored at the lower end of a numeric scale for risk/vulnerability.
  5. Release of Information from the referred households to authorize the Miami-Dade Homeless Trust and the Owner/Agent to share information regarding the households' applications, including third party documents the development receives from doing third party verifications (i.e. bank statements, credit reports, etc).
- Inform the applicants referred that this is only a referral and does not constitute an offer of housing and that the Owner/Agent will confirm eligibility for the housing.
- Coordinate with the service provider to accompany the referred applicants for interviews with the Owner/Agent and lease signing at the property if the household needs that support.
- If an applicant is denied housing, coordinate with the service provider to work with the household to schedule an appeal, if desired, and assist the household to gather mitigating documentation and accompany the applicant to the appeal meeting.
- For each referral, the Miami-Dade Homeless Trust will alert any service provider from within the local Continuum-of-Care network that has an established, active case management relationship with the household. These are support service programs, not governed or guaranteed by the Miami-Dade Homeless Trust, that are often positioned to provide short term and/or long term human services to the households during their new tenancy that will promote their stability as new tenants. The Miami-Dade Homeless Trust's role will be to announce news of a new housing opportunity being presented to the client of one of these organizations which could include.
  1. The Advocate Program
  2. Citrus Health Network
  3. Volunteers of America
  4. Chapman Partnership
- Miami-Dade Homeless Trust commits to communicate the names of service providers to residents requiring services at the request of the owner/agent for the preservation of the resident's housing.
- Ensure a general response time for all communications with the MOU partner of two (2) business days.

## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

### V. SUMMARY OF TIME LIMITATIONS TO COORDINATION

Party	Step	Time Limitation
Owner/Agent	Email announcement of vacancy to be dedicated to homeless preference	Immediately upon vacancy - or as soon as anticipated
Miami-Dade Homeless Trust	Submit 3 referrals to fill vacancy in a ranking order for consideration	Within 7 business days
Owner/Agent	Announce eligibility determination	5 business days
Miami-Dade Homeless Trust	Second attempt to fill unit before vacancy may go to general waiting list	5 business days
All parties	General response time for all communications between parties	2 business days

## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

### VI. ESTABLISHED POINTS OF CONTACT

#### Miami Dade Homeless Trust Point of Contact

**Name:** Carlos Laso

**Title:** Housing Coordinator

**Phone:** 305 375 4410

**Email:** Claso@miamidade.gov

**Address:** 111 NW 1st Street, Miami, FL, 33128

**Website:** www.homelesstrust.org

#### Owner/Agent Point of Contact

**Name:** Mary Agelvis

**Title:** Property Manager

**Phone:** 305 538 0090

**Email:** mery@miamibeachcdc.org

**Fax:**

**Address:** 945 Pennsylvania Avenue, Miami Beach, FL 33139

**Website:**



## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

### VII. VACANCY INFORMATION

Vacancy Announcement Email Contents

Property Name: Villa Marla

Contact Person: Mary Agelvis

Phone: 305 538 0090

Email: mery@miamibeachcdc.org

Date unit will be ready for occupancy:

# of Bedrooms:1

Tenant is responsible for utilities and electric.

Is this a first floor or elevator unit? Elevator building

Is this an accessible unit? Depends on unit.

Anything else an applicant should know about the unit? Great location – on bus line close to local market.

## **Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

### **VIII. MOU ATTACHMENTS**

- The Owner/Agent should attach the following to this MOU:
  1. Property Screening Criteria
  2. Rental Application and related document requirements
  3. Standard Lease and utility payment specifications
  
- The Miami-Dade Homeless Trust should attach the following to this MOU:
  1. Sample Release of Information

Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

IX. MOU SIGNATURES

Miami-Dade Homeless Trust

Name: Victoria Mallette

Title: Executive Director

Phone: 305 375 1490

Email: vmallette@miamidade.gov

Address: 111 NW 1st Street, Miami, FL, 33128

Website: www.homelesstrust.org

Signature: 

Date: 5/31/16

Owner/Agent

Name: 

Title: Deputy Director

Phone: 305-538-0090 office 1-800-334-6349 cell

Email: donna@miami-beachcdc.org

Address: 945 Pennsylvania Ave, 3rd floor, Miami Beach, FL 33139

Website: www.miami-beachcdc.com

Signature: 

Date: 5/26/2016

Note: As per HUD Notice 2013-21, the owner/agent has discretion to choose to stop implementing the homeless preference at any time which would conclude the partnership outline in this MOU.

## **Memorandum of Understanding (MOU) Between Miami-Dade Homeless Trust and POAH Communities**

### **I. OVERVIEW**

- Cutler Meadows has adopted an admissions preference for people experiencing homelessness at the following designated affordable housing multifamily properties:  
**Cutler Meadows Glen Apartments, 11100 SW 196th St, Cutler Bay, FL 33157**
- To qualify for the admissions preference, applicants will meet the following definition of homelessness:
  1. "Households that qualify as homeless under the HUD HEARTH Act <sup>1</sup>Homeless definition paragraph one: (i) those whose primary nighttime residence is not designed as a sleeping accommodation for human beings, (ii) those in shelter, transitional housing, or motels paid for by charitable organizations, and (iii) those exiting institutions after 90 days or less and who were previously homeless."
- Furthermore, all homeless households are subject to a universal screening assessment by the Miami-Dade County Homeless Trust. Homeless households referred to Owner/Agent will be those households deemed best served for rapid placement into rental housing with minimal need for support.
- The Owner/Agent will apply this admissions preference as follows:
  1. The set-aside units listed under the amended TSP will be dedicated to the homeless preference. The units will be available upon vacancy and held for a minimum of one week (7 calendar days).
  2. Only units in the above-listed property will be filled by the preference.

---

### **II. GENERAL ROLES**

- The Owner/Agent will systematically alert the Miami-Dade Homeless trust of anticipated unit vacancies that can be filled by the homeless preference, the timing of the property's needs for referrals of households, and all of the property's requirements for screening and admitting new tenants under the preference. Details outlined below.
- The Miami-Dade Homeless Trust will assume responsibility for readying eligible homeless applicants to quickly apply to fill those vacancies and efficiently meet all requirements of the tenant screening and lease up process to the Owner/Agent's satisfaction. Details outlined below. Referred households will have the following characteristics:
  1. Homeless status has been certified.
  2. Household's vulnerability and risk level are assessed to be at the lower end of a numeric scale of acuity.<sup>2</sup>
  3. Household matches the property's income, household size etc.

---

<sup>1</sup> *The Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH)*; May 20, 2009. The HEARTH Act amends and reauthorizes the McKinney-Vento Homeless Assistance Act.

<sup>2</sup> Note that household's on the highest end of the numeric scale are referred to other models of affordable housing that includes formal support services.

## **Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

- For each referral, the Miami-Dade Homeless Trust will alert any service provider from within the local Continuum of Care network that has an established case management relationship with the household. These are support service programs, not governed by the Miami-Dade Homeless Trust, that are often positioned to provide short term and/or long term human services to the households during their new tenancy that will promote their stability as tenants. Details outlined below.

---

### **III. RESPONSIBILITIES OF OWNER/AGENT**

- Provide the Miami Dade Homeless Trust, as attachments to this MOU or in separate email, with the following documents:
  1. Standard Application
  2. Standard Lease Agreement - including specifications regarding utility payments
  3. Property's screening criteria
  4. List of documents needed for a complete application
  5. Property rules related to smoking, parking, pets, etc.
- Email the Miami-Dade Homeless Trust point of contact with timely notification of a vacancy that will be assigned to the homeless preference and provide relevant information about the vacant unit.
- Copy the Miami-Dade Homeless Trust on all communication with a homeless applicant. Note that the Miami-Dade Homeless Trust will obtain a Release of Information for each household to allow this communication to proceed.
- All applications must be provided in person or via mail reflecting an original signature.
- Screen the batch of up to three referred applicants for eligibility and suitability in the order received from the Miami-Dade Homeless Trust (i.e. Applicant #1 and Applicant #2).
- Alert the Miami-Dade Homeless Trust and applicants of any deficiencies in applications.
- Make an eligibility determination within five (5) business days.
  1. If an applicant is denied housing, consider mitigating documentation that may be supplied by the applicant during the appeal process.
- Respond to brief quarterly emails from the Miami HUD Field Office asking for updates on move-ins, move-outs under the homeless preference.
- Request Miami-Dade Homeless Trust to provide service provider connections to residents in need in order to preserve their housing.
- Ensure a general timely response time for all communications with the MOU partner of not more than two (2) business days.

---

### **IV. RESPONSIBILITIES OF THE MIAMI-DADE HOMELESS TRUST**

- Review the current waitlists at the affected sites to determine if any of the applicants meet the definition of homeless.
- Provide Owner/Agent with a batch of up to three (3) applicants that meet the property's eligibility criteria within seven (7) business days after being notified by the Owner/Agent of an available housing

## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

unit. If the applicants are rejected or decline an offer of housing, the Miami-Dade Homeless Trust can refer more applicants if requested by the Owner/Agent. If a suitable new applicant is not identified within five (5) business days, then the property may revert back to its standing waiting list to fill the vacancy.

- Provide the Owner/Agent with a complete referral package for each referral that includes:
  1. Completed housing application of the Owner/Agent.
  2. Required supporting documentation needed by the Owner/Agent to process applications:
    - a. Birth certificates and social security cards for ALL household members
    - b. Picture IDs for all adults
    - c. Income and asset documentation
  3. Verification of homelessness for the homeless preference definition.
  4. Determination that household scored at the lower end of a numeric scale for risk/vulnerability.
  5. Release of Information from the referred households to authorize the Miami-Dade Homeless Trust and the Owner/Agent to share information regarding the households' applications, including third party documents the development receives from doing third party verifications (i.e. bank statements, credit reports, etc).
- Inform the applicants referred that this is only a referral and does not constitute an offer of housing and that the Owner/Agent will confirm eligibility for the housing.
- Coordinate with the service provider to accompany the referred applicants for interviews with the Owner/Agent and lease signing at the property if the household needs that support.
  - If an applicant is denied housing, coordinate with the service provider to work with the household to schedule an appeal, if desired, and assist the household to gather mitigating documentation and accompany the applicant to the appeal meeting.
  - For each referral, the Miami-Dade Homeless Trust will alert any service provider from within the local Continuum-of-Care network that has an established, active case management relationship with the household. These are support service programs, not governed or guaranteed by the Miami-Dade Homeless Trust, that are often positioned to provide short term and/or long term human services to the households during their new tenancy that will promote their stability as new tenants. The Miami-Dade Homeless Trust's role will be to announce news of a new housing opportunity being presented to the client of one of these organizations which could include.
    1. The Advocate Program
    2. Citrus Health Network
    3. Volunteers of America
    4. Chapman Partnership

## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

- Miami-Dade Homeless Trust commits to communicate the names of service providers to residents requiring services at the request of the owner/agent for the preservation of the resident's housing.
- Ensure a general response time for all communications with the MOU partner of two (2) business days.

### V. SUMMARY OF TIME LIMITATIONS TO COORDINATION

Party	Step	Time Limitation
Owner/Agent	Email announcement of vacancy to be dedicated to homeless preference	Immediately upon vacancy - or as soon as anticipated
Miami-Dade Homeless Trust	Submit 3 referrals to fill vacancy in a ranking order for consideration	Within 7 business days
Owner/Agent	Announce eligibility determination	5 business days
Miami-Dade Homeless Trust	Second attempt to fill unit before vacancy may go to general waiting list	5 business days
All parties	General response time for all communications between parties	2 business days

## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

### VI. ESTABLISHED POINTS OF CONTACT

#### Miami-Dade Homeless Trust Point of Contact

**Name:** Carlos Laso

**Title:** Housing Coordinator

**Phone:** 305 375 4410

**Email:** Claso@miamidade.gov

**Address:** 111 NW 1st Street, Miami, FL, 33128

**Website:** www.homelesstrust.org

#### Owner/Agent Point of Contact

**Name:** Maria Navarro

**Title:** Property Manager

**Phone:** 305.233.6154

**Email:** mnavarro@poahcommunities.com

**Fax:** 305.256.6622

**Address:** 11100 SW 196th Street / Miami, FL 33157

**Website:** www.poahcommunities.com



## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

### VII. VACANCY INFORMATION

#### Vacancy Announcement Email Contents

Property Name:

Contact Person:

Phone:

Email:

Date unit will be ready for occupancy:

# of Bedrooms:

Utilities tenant is responsible for:

Is this a first floor or elevator unit?

Is this an accessible unit?

Anything else an applicant should know about the unit?

## **Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

### **VIII. MOU ATTACHMENTS**

- The Owner/Agent should attach the following to this MOU:
  1. Property Screening Criteria
  2. Rental Application and related document requirements
  3. Standard Lease and utility payment specifications
  
- The Miami-Dade Homeless Trust should attach the following to this MOU:
  1. Sample Release of Information

Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily.

IX. MOU SIGNATURES

Miami-Dade Homeless Trust

Name: Victoria Mallette

Title: Executive Director

Phone: 305 375 1490

Email: vmallette@miamidade.gov

Address: 111 NW 1st Street, Miami, FL, 33128

Website: www.homelesstrust.org

Signature: 

Date: 5-6-16

Owner/Agent

Name: Brenda Hernandez

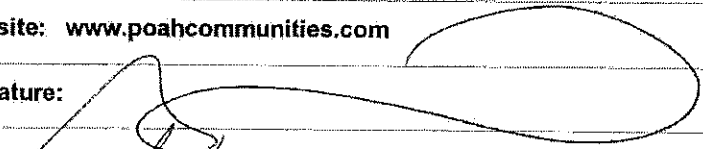
Title: Senior Regional Property Supervisor

Phone: 774.452.6933

Email: bhernandez@poahcommunities.com

Address: 40 Court Street / Suite 700 / Boston MA 02108

Website: www.poahcommunities.com

Signature: 

Date: 5/3/2016


Note: As per HUD Notice 2013-21, the owner/agent has discretion to choose to stop implementing the homeless preference at any time which would conclude the partnership outline in this MOU.

# Memorandum



**Date:** April 6, 2016

**To:** Michael Liu, Director  
Public Housing and Community Development

**From:** Clarence D. Brown, Division Director  
Housing and Community Development Division 

**Subject:** Memorandum of Understanding between Public Housing and Community Development and Miami-Dade Homeless Trust

Attached for your review and signature is a Memorandum of Understanding (MOU) between Public Housing and Community Development (PHCD) and Miami-Dade Homeless Trust (HT) for homeless preference in HUD-assisted Multifamily. The effective date of implementation is April 15, 2016.

PHCD has adopted an admissions preference for people experiencing homelessness. The policy will be implemented at the five (5) designated affordable housing multifamily properties, as follows:

Section 8 New Construction Property	# of Units	Unit Type ( Bedroom / Bath)
Coconut Grove	1	3/2
Goulds	3	2/2; 3/2, and 4/2
Miami Gardens Apartments	2	2/2
Perrine Rainbow	3	2/1, 3/2, and 4/2;
Wynwood	2	2/2

Royal American Management on behalf of PHCD will systematically alert the HT of anticipated unit vacancies that can be filled by the homeless preference, the timing of the property's needs for referrals of households, and all of the property's requirements for screening and admitting new tenants under the preference. HT will assume responsibility for readying eligible homeless applicants to quickly apply to fill those vacancies and efficiently meet all requirements of the tenant screening.

If you have any questions or concerns relating to this MOU, please contact me at 786-469-2258.

Attachments

c: Delores Holley, Special Projects Administrator 2

## **Memorandum of Understanding (MOU) Between Miami-Dade Homeless Trust and Public Housing and Community Development**

### **I. OVERVIEW**

- Public Housing and Community Development (the Owner/Agent) has adopted an admissions preference for people experiencing homelessness at the following designated affordable housing multifamily properties:
  1. Coconut Grove (One Unit) 3/2
  2. Goulds (Three Units) 2/2, 3/2 and 4/2
  3. Miami Gardens (Two Units) 2/2
  4. Perrine Rainbow (Three Units) 2/1, 3/2, and 4/2
  5. Wynwood (Two Units) 2/2
- To qualify for the admissions preference, applicants will meet the following definition of homelessness:
  1. "Households that qualify as homeless under the HUD HEARTH Act <sup>1</sup>Homeless definition paragraph one: (i) those whose primary nighttime residence is not designed as a sleeping accommodation for human beings, (ii) those in shelter, transitional housing, or motels paid for by charitable organizations, and (iii) those exiting institutions after 90 days or less and who were previously homeless."
- Furthermore, all homeless households are subject to a universal screening assessment by the Miami-Dade County Homeless Trust. Homeless households referred to the Owner/Agent will be those households deemed best served for rapid placement into rental housing with minimal need for support.
- The Owner/Agent will apply this admissions preference as follows:
  1. The set-aside units listed above will be dedicated to the homeless preference. The units will be available upon vacancy and held for a maximum of one week (7 calendar days).
  2. Only the units listed above will be filled by the preference.

#### **Additional Rental Assistance**

PHCD Section 8 Housing Choice Voucher Program will also provide a preference to elderly families who qualify as homeless.

---

### **II. GENERAL ROLES**

- The Owner/Agent will systematically alert the Miami-Dade Homeless trust of anticipated unit vacancies that can be filled by the homeless preference, the timing of the property's needs for referrals of households, and all of the property's requirements for screening and admitting new tenants under the preference. Details outlined below.
- The Miami-Dade Homeless Trust will assume responsibility for readying eligible homeless applicants to quickly apply to fill those vacancies and efficiently meet all requirements of the tenant screening

---

<sup>1</sup> *The Homeless Emergency Assistance and Rapid Transition to Housing Act* (HEARTH); May 20, 2009. The HEARTH Act amends and reauthorizes the McKinney-Vento Homeless Assistance Act.

## **Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

---

and lease up process to the Owner/Agent's satisfaction. Details outlined below. Referred households will have the following characteristics:

1. Homeless status has been certified
  2. Household's vulnerability and risk level are assessed to be at the lower end of a numeric scale of acuity.<sup>2</sup>
  3. Household matches the property's income, household size etc.
- For each referral, the Miami-Dade Homeless Trust will alert any service provider from within the local Continuum-of-Care network that has an established case management relationship with the household. These are support service programs, not governed by the Miami-Dade Homeless Trust, that are often positioned to provide short term and/or long term human services to the households during their new tenancy that will promote their stability as tenants.

---

### **III. RESPONSIBILITIES OF OWNER/AGENT**

- Provide the Miami-Dade Homeless Trust, as attachments to this MOU or in separate email, with the following documents:
  1. Standard Application
  2. Standard Lease Agreement - including specifications regarding utility payments
  3. Property's screening criteria
  4. List of documents needed for a complete application
  5. Property rules related to smoking, parking, pets, etc.
- Email the Miami-Dade Homeless Trust point of contact with timely notification of a vacancy that will be assigned to the homeless preference and provide relevant information about the vacant unit.
- Copy the Miami-Dade Homeless Trust on all communication with a homeless applicant. Note that the Miami-Dade Homeless Trust will obtain a Release of Information for each household to allow this communication to proceed.
- Whenever possible, accept initial applications by secure email or fax in order to decrease the number of visits the applicant and service provider need to make to the property.
- Screen the batch of up to three referred applicants for eligibility and suitability in the order received from the Miami-Dade Homeless Trust (i.e. Applicant #1 and Applicant #2).
- Alert the Miami-Dade Homeless Trust and applicants of any deficiencies in applications.
- Make an eligibility determination within 2 business days whenever possible.
  1. If an applicant is denied housing, consider mitigating documentation that may be supplied by the applicant during the appeal process.
- Respond to brief quarterly emails from the Miami HUD Field Office asking for updates on move-ins, move-outs under the homeless preference.

---

<sup>2</sup> Note that household's on highest end of the numeric scale are referred to other models of affordable housing that includes formal support services.

## **Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

---

- Request Miami-Dade Homeless Trust to provide service provider connections to residents in need in order to preserve their housing.
  - Ensure a general response time for all communications with the MOU partner of not more than 2 business days.
- 

### **IV. RESPONSIBILITIES OF THE MIAMI-DADE HOMELESS TRUST**

- Review the current waitlists at the affected sites to determine if any of the applicants meet the definition of homeless.
- Provide Owner/Agent with a batch of up to three applicants that meet the property's eligibility criteria within 2 business days upon notification from the Owner/Agent of an available housing unit. If the applicants are rejected or decline an offer of housing, the Miami-Dade Homeless Trust can refer more applicants if requested by the Owner/Agent. If an eligible applicant is not identified within 1 business day, then the property may revert back to its standing waiting list to fill the vacancy.
- Provide the Owner/Agent with a complete referral package for each referral that includes:
  1. Completed housing application of the Owner/Agent.
  2. Required supporting documentation needed by the Owner/Agent to process applications::
    - a. Birth certificates and social security cards for ALL household members
    - b. Picture IDs for all adults
    - c. Income and asset documentation
  3. Verification of homelessness for the homeless preference definition.
  4. Determination that household scored at the lower end of a numeric scale for risk/vulnerability.
  5. Release of Information from the referred households to authorize the Miami-Dade Homeless Trust and the Owner/Agent to share information regarding the households' applications, including third party documents the development receives from doing third party verifications (i.e. bank statements, credit reports, etc).
- Inform the applicants referred that this is only a referral and does not constitute an offer of housing and that the Owner/Agent will confirm eligibility for the housing.
- Coordinate with service provider to accompany the referred applicants for interviews with the Owner/Agent and lease signing at the property if the household needs that support.
- If an applicant is denied housing, coordinate with the service provider to work with the household to schedule an appeal, if desired, and assist the household to gather mitigating documentation and accompany the applicant to the appeal meeting.
- For each referral, the Miami-Dade Homeless Trust will alert any service provider from within the local Continuum-of-Care network that has an established, active case management relationship with the household. These are support service programs, not governed or guaranteed by the Miami-Dade Homeless Trust, that are often positioned to provide short term and/or long term human services to the households during their new tenancy that will promote their stability as new tenants. The Miami-Dade Homeless Trust's role will be to announce news of a new housing opportunity being presented to the client of one of these organizations which could include:

## **Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

1. The Advocate Program
  2. Citrus Health Network
  3. Volunteers of America
  4. Chapman Partnership
- Miami-Dade Homeless Trust commits to communicate the names of service providers to residents requiring services at the request of the owner/agent for the preservation of the resident's housing.
  - Ensure a general response time for all communications with the MOU partner of 1-2 business days.

### **V. SUMMARY OF TIME LIMITATIONS TO COORDINATION**

<b>Party</b>	<b>Step</b>	<b>Time Limitation</b>
Owner/Agent	Email announcement of vacancy to be dedicated to homeless preference	<b>Immediately upon vacancy - or as soon as anticipated</b>
Miami-Dade Homeless Trust	Submit 3 referrals to fill vacancy in a ranking order for consideration	<b>Within 2 business days</b>
Owner/Agent	Announce eligibility determination	<b>2 business days</b>
Miami-Dade Homeless Trust	Second attempt to fill unit before vacancy may go to general waiting list	<b>2 business days</b>
All parties	General response time for all communications between parties	<b>2 business days</b>



**Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

---

**VI. ESTABLISHED POINTS OF CONTACT**

**Miami-Dade Homeless Trust Point of Contact**

**Name:** Carlos Laso

**Title:** Housing Coordinator

**Phone:** 305 375 1490

**Email:** [Claso@miamidade.gov](mailto:Claso@miamidade.gov)

**Address:** 111 NW 1st Street, Miami, FL, 33128

**Website:** [www.homelesstrust.org](http://www.homelesstrust.org)

**Owner/Agent Point of Contact**

**Name:** Ana Monte

**Title:** Regional Manager

**Phone:** 305 477 9545

**Email:** [Ana.Monte@royalamerican.com](mailto:Ana.Monte@royalamerican.com)

**Fax:** 305 477 9843

**Address:** 1400 NW 107<sup>th</sup> Avenue, Suite 405, Miami, FL 33172

**Website:** [www.royalamerican.com](http://www.royalamerican.com)

## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

### VII. VACANCY INFORMATION

#### Vacancy Announcement Email Contents

Property Name:

Contact Person:

Phone:

Email:

Date unit will be ready for occupancy:

# of Bedrooms:

Utilities tenant is responsible for:

Is this a first floor or elevator unit?

Is this an accessible unit?

Anything else an applicant should know about the unit?

## **Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily**

---

### **VIII. MOU ATTACHMENTS**

- The Owner/Agent should attach the following to this MOU:
  1. Property Screening Criteria
  2. Rental Application and related document requirements
  3. Standard Lease and utility payment specifications
  
- The Miami-Dade Homeless Trust should attach the following to this MOU:
  1. Sample Release of Information

## Memorandum of Understanding (MOU) for Homeless Preference in HUD-assisted Multifamily

### IX. MOU SIGNATURES

#### Miami-Dade Homeless Trust

Name: Victoria Mallette

Title: Executive Director

Phone: 305 375 1490

Email: vmallette@miamidade.gov

Address: 111 NW 1st Street, Miami, FL, 33128

Website: www.homelesstrust.org

Signature: 

Date: 3-2-16

#### Owner/Agent

Name: Michael Liu

Title: Director

Phone: 786 469 4106

Email: mliu88@miamidade.gov

Address: 701 NW 1<sup>st</sup> Court, Miami, FL 33136

Website: www.miamidade.gov/housing

Signature: 

Date: 4/7/16

Note: As per HUD Notice 2013-21, the owner/agent has discretion to choose to stop implementing the homeless preference at any time which would conclude the partnership outline in this MOU.

## Tenant Selection Plan Amendment

### Suggested Model Language for Adopted Preferences for Homeless Individuals

Coconut Grove is adding a homeless admissions preference to all of the HUD-assisted housing pursuant to HUD Notice 2013-21 to establish a preference for those who meet the following definition(s) of homelessness:

□ Paragraph 1 of the HUD HEARTH Act definition of homeless:

1) An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

(i) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; or

(ii) An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, State, or local government programs for low-income individuals); or

(iii) An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

---

This preference will include the following:

1. It will be effective 4/15/16 and/or when approved by HUD.
  2. The current waiting list for each property will be maintained consistent with HUD 4350.3 guidelines and the property's Affirmative Fair Housing Market Plan (AFHMP).
  3. Current persons on the waiting list will be notified of the addition of a homeless preference and how they may apply for the preference. They will be granted a first right to an available unit under the preference should they meet the definition of "homeless." Notice to persons on the waiting list will be done by mail thirty (30) days prior to adoption of the preference.
  4. Upon unit turnover, one in every one vacancies will be offered to a homeless person who is on the existing waiting list or who is referred to the respective property by an organization that refers people transitioning out of a shelter or temporary housing program. We will cap our number of units committed to the homeless preference at a maximum of One Three Bedroom Two Bath units.
  5. Referrals for available units will be accepted from the Miami-Dade Homeless Trust referral agency (owner/management choice), pursuant to paragraph V (d) of HUD Notice 2013-21. All applicants must comply with current admissions requirements at the specific property, including income, age, and criminal/credit screening. Applicants who are denied will be provided with the basis of the denial in writing and notified of their right to request a meeting to dispute the rejection and offered the opportunity to establish if they are eligible for a reasonable accommodation under the Fair Housing Act.
  6. This preference can be amended as needed and/or removed with proper notification of such to all affected parties, including written notification to HUD.
-

## Tenant Selection Plan Amendment

### Suggested Model Language for Adopted Preferences for Homeless Individuals

Perrine Rainbow is adding a homeless admissions preference to all of the HUD-assisted housing pursuant to HUD Notice 2013-21 to establish a preference for those who meet the following definition(s) of homelessness:

□ Paragraph 1 of the HUD HEARTH Act definition of homeless:

1) An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

(i) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; or

(ii) An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, State, or local government programs for low-income individuals); or

(iii) An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

---

This preference will include the following:

1. It will be effective 4/15/16 and/or when approved by HUD.
  2. The current waiting list for each property will be maintained consistent with HUD 4350.3 guidelines and the property's Affirmative Fair Housing Market Plan (AFHMP).
  3. Current persons on the waiting list will be notified of the addition of a homeless preference and how they may apply for the preference. They will be granted a first right to an available unit under the preference should they meet the definition of "homeless." Notice to persons on the waiting list will be done by mail thirty (30) days prior to adoption of the preference.
  4. Upon unit turnover, one in every one vacancies will be offered to a homeless person who is on the existing waiting list or who is referred to the respective property by an organization that refers people transitioning out of a shelter or temporary housing program. We will cap our number of units committed to the homeless preference at a maximum of One - Two Bedroom One Bath, One - Three Bedroom Two Bath and One Four Bedroom Two Bath unit.
  5. Referrals for available units will be accepted from the Miami-Dade Homeless Trust referral agency (owner/management choice), pursuant to paragraph V (d) of HUD Notice 2013-21. All applicants must comply with current admissions requirements at the specific property, including income, age, and criminal/credit screening. Applicants who are denied will be provided with the basis of the denial in writing and notified of their right to request a meeting to dispute the rejection and offered the opportunity to establish if they are eligible for a reasonable accommodation under the Fair Housing Act.
  6. This preference can be amended as needed and/or removed with proper notification of such to all affected parties, including written notification to HUD.
-

## Tenant Selection Plan Amendment

### Suggested Model Language for Adopted Preferences for Homeless Individuals

Wynwood is adding a homeless admissions preference to all of the HUD-assisted housing pursuant to HUD Notice 2013-21 to establish a preference for those who meet the following definition(s) of homelessness:

□ Paragraph 1 of the HUD HEARTH Act definition of homeless:

1) An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

(i) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; or

(ii) An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, State, or local government programs for low-income individuals); or

(iii) An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

---

This preference will include the following:

1. It will be effective 4/15/16 and/or when approved by HUD.
  2. The current waiting list for each property will be maintained consistent with HUD 4350.3 guidelines and the property's Affirmative Fair Housing Market Plan (AFHMP).
  3. Current persons on the waiting list will be notified of the addition of a homeless preference and how they may apply for the preference. They will be granted a first right to an available unit under the preference should they meet the definition of "homeless." Notice to persons on the waiting list will be done by mail thirty (30) days prior to adoption of the preference.
  4. Upon unit turnover, one in every one vacancies will be offered to a homeless person who is on the existing waiting list or who is referred to the respective property by an organization that refers people transitioning out of a shelter or temporary housing program. We will cap our number of units committed to the homeless preference at a maximum of Two - Two Bedroom Two Bath unit.
  5. Referrals for available units will be accepted from the Miami-Dade Homeless Trust referral agency (owner/management choice), pursuant to paragraph V (d) of HUD Notice 2013-21. All applicants must comply with current admissions requirements at the specific property, including income, age, and criminal/credit screening. Applicants who are denied will be provided with the basis of the denial in writing and notified of their right to request a meeting to dispute the rejection and offered the opportunity to establish if they are eligible for a reasonable accommodation under the Fair Housing Act.
  6. This preference can be amended as needed and/or removed with proper notification of such to all affected parties, including written notification to HUD.
-

## Tenant Selection Plan Amendment

### Suggested Model Language for Adopted Preferences for Homeless Individuals

Goulds Homes is adding a homeless admissions preference to all of the HUD-assisted housing pursuant to HUD Notice 2013-21 to establish a preference for those who meet the following definition(s) of homelessness:

□ Paragraph 1 of the HUD HEARTH Act definition of homeless:

1) An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

(i) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; or

(ii) An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, State, or local government programs for low-income individuals); or

(iii) An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

---

This preference will include the following:

1. It will be effective 4/15/16 and/or when approved by HUD.
  2. The current waiting list for each property will be maintained consistent with HUD 4350.3 guidelines and the property's Affirmative Fair Housing Market Plan (AFHMP).
  3. Current persons on the waiting list will be notified of the addition of a homeless preference and how they may apply for the preference. They will be granted a first right to an available unit under the preference should they meet the definition of "homeless." Notice to persons on the waiting list will be done by mail thirty (30) days prior to adoption of the preference.
  4. Upon unit turnover, one in every one vacancies will be offered to a homeless person who is on the existing waiting list or who is referred to the respective property by an organization that refers people transitioning out of a shelter or temporary housing program. We will cap our number of units committed to the homeless preference at a maximum of One - Two Bedroom Two Bath, One - Three Bedroom Two Bath and One Four Bedroom Two Bath unit.
  5. Referrals for available units will be accepted from the Miami-Dade Homeless Trust referral agency (owner/management choice), pursuant to paragraph V (d) of HUD Notice 2013-21. All applicants must comply with current admissions requirements at the specific property, including income, age, and criminal/credit screening. Applicants who are denied will be provided with the basis of the denial in writing and notified of their right to request a meeting to dispute the rejection and offered the opportunity to establish if they are eligible for a reasonable accommodation under the Fair Housing Act.
  6. This preference can be amended as needed and/or removed with proper notification of such to all affected parties, including written notification to HUD.
-



## Tenant Selection Plan Amendment

### Suggested Model Language for Adopted Preferences for Homeless Individuals

Miami Gardens is adding a homeless admissions preference to all of the HUD-assisted housing pursuant to HUD Notice 2013-21 to establish a preference for those who meet the following definition(s) of homelessness:

□ Paragraph 1 of the HUD HEARTH Act definition of homeless:

1) An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

(i) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground; or

(ii) An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, State, or local government programs for low-income individuals); or

(iii) An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

---

This preference will include the following:

1. It will be effective 4/15/16 and/or when approved by HUD.
  2. The current waiting list for each property will be maintained consistent with HUD 4350.3 guidelines and the property's Affirmative Fair Housing Market Plan (AFHMP).
  3. Current persons on the waiting list will be notified of the addition of a homeless preference and how they may apply for the preference. They will be granted a first right to an available unit under the preference should they meet the definition of "homeless." Notice to persons on the waiting list will be done by mail thirty (30) days prior to adoption of the preference.
  4. Upon unit turnover, one in every one vacancies will be offered to a homeless person who is on the existing waiting list or who is referred to the respective property by an organization that refers people transitioning out of a shelter or temporary housing program. We will cap our number of units committed to the homeless preference at a maximum of Two - Two Bedroom Two Bath unit.
  5. Referrals for available units will be accepted from the Miami-Dade Homeless Trust referral agency (owner/management choice), pursuant to paragraph V (d) of HUD Notice 2013-21. All applicants must comply with current admissions requirements at the specific property, including income, age, and criminal/credit screening. Applicants who are denied will be provided with the basis of the denial in writing and notified of their right to request a meeting to dispute the rejection and offered the opportunity to establish if they are eligible for a reasonable accommodation under the Fair Housing Act.
  6. This preference can be amended as needed and/or removed with proper notification of such to all affected parties, including written notification to HUD.
-

# Lived Experience Advisory Board Miami-Dade County

September 13, 2024.

Ms. Victoria Mallette  
Executive Director  
Homeless Trust  
111 NW 1<sup>st</sup> St, Miami, FL 33128

Dear Ms. Mallette,

Miami-Dade's Lived Experience Advisory Board (LEAB) the Lived Experience Working Group for the Continuum of Care (CoC) was incorporated on July 21, 2022 comprised of persons with lived experience of homelessness. Since our inception we have adopted by-laws, elected five (5) members for leadership roles, held monthly listening sessions with CoC leadership, led monthly public meetings with other people with lived expertise to reviewed and make recommendations surrounding the CoC's strategy to address unsheltered homelessness, and volunteered alongside the HCC HUD technical assistance team. It is the LEAB's pleasure to support the Homeless Trust's FY 2024 Collaborative CoC application. This letter confirms:

- **The LEAB working group has five (5) active members**
- **All of us have lived homelessness experience**
  - **We are representative of people experiencing homelessness in Miami-Dade County with members representing people of color, Hispanics, male and female, LGBTQ+, survivors of Domestic Violence and persons with disabilities.**
- **We reviewed and support the priorities in the CoCs Homeless Plan**
- **We reviewed and approved the scoring criteria being utilized by the Homeless Trust in the collaborative application**

If you have any questions or concerns, you could email Giovanni Sairras at [reentryone.23@gmail.com](mailto:reentryone.23@gmail.com).

Warm regards,



Giovanni Sairras, Co-Chair



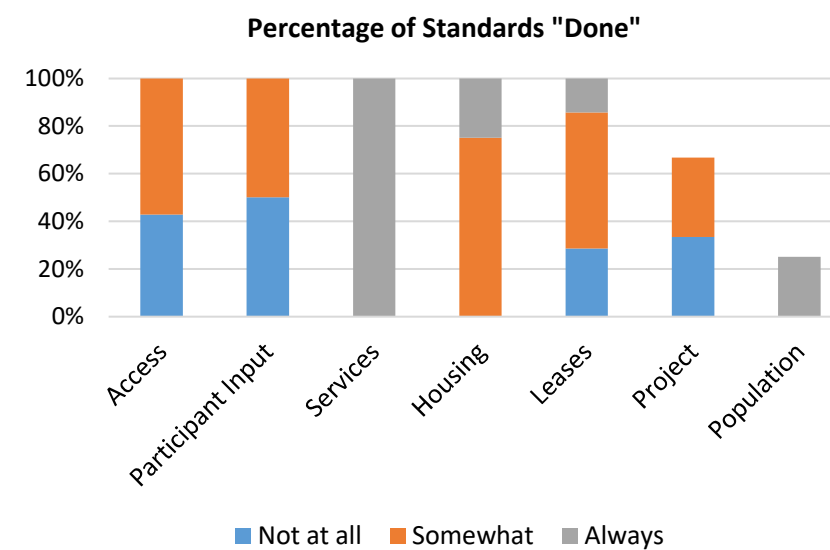
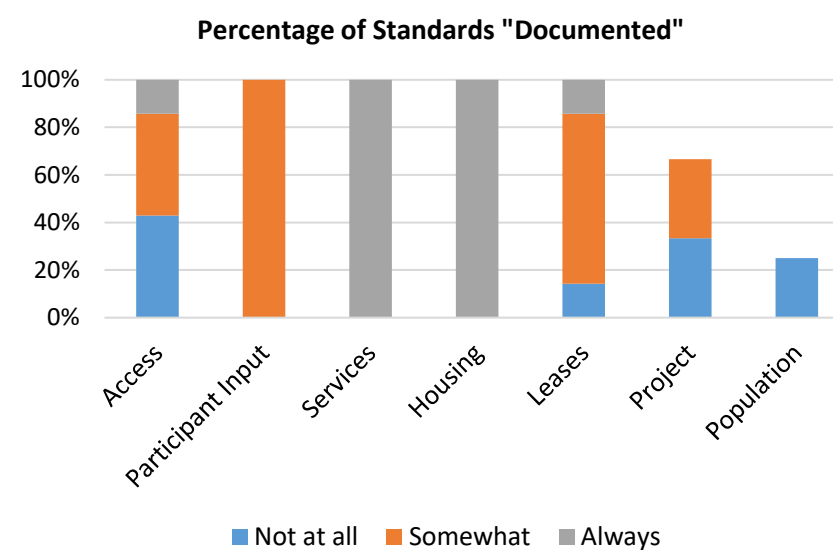
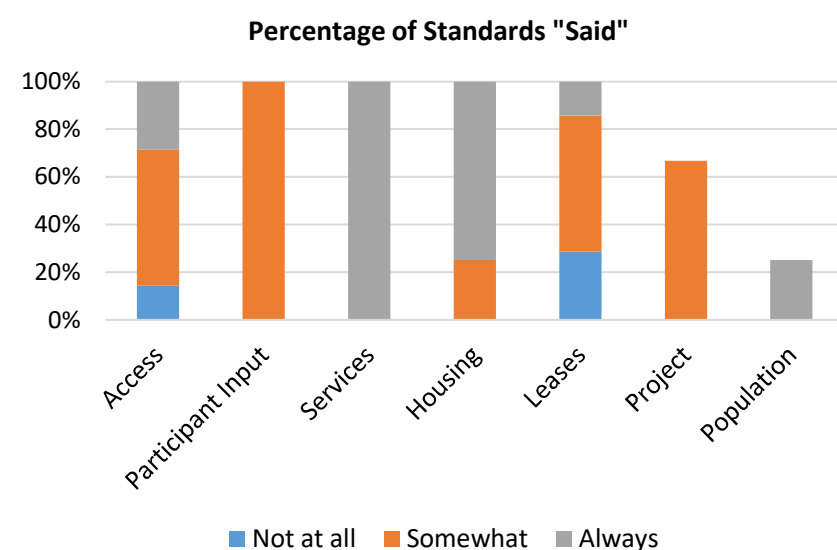
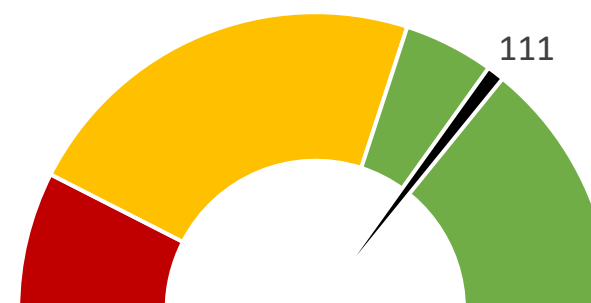
## Housing First Standards: Assessment Summary

Miami-Dade County Community Action and Human Services Department  
8/25/23

Some standards have not been evaluated. Please return and complete all standards before finalizing report.

**Your score:** 111  
**Max potential score:** 204

Score is calculated by awarding 1 point for standards answered 'sometimes' and 2 points for standards answered 'always'. Categories that are not applicable for your project are not included in the maximum potential score.



Non-Compliant Standards ("Not at all" to Whether Standard is Said)

Category	No.	Name	Standard
----------	-----	------	----------

Access	6	The provider/project accepts and makes referrals directly through Coordinated Entry	Projects actively participate in the CoC-designated Coordinated Entry processes as part of streamlined community-wide system access and triage. If these processes are not yet implemented, projects follow communities’ existing referral processes. Referrals from Coordinated Entry are rarely rejected, and only if there is a history of violence, the participant does not want to be in the project, there are legally valid grounds (such as restrictions regarding sex offenders) or some other exceptional circumstance that is well documented.
Optional notes here			

Leases	5	Rent payment policies respond to tenants’ needs (as applicable)	Property or building management, with services support, incorporates a culture of eviction avoidance, reinforced through practices and policies that prevent lease violations and evictions among participants, and evict participants only when they are a threat to self or others. Clear eviction appeal processes and due process is provided for all participants. Lease bifurcation is allowed so that a tenant or lawful occupant who is a victim of a criminal act of physical violence committed against them by another tenant or lawful occupant is not evicted, removed or penalized if the other is evicted.
0			

Leases	7	Rent payment policies respond to tenants’ needs (as applicable)	While tenants are accountable to the rental agreement, adjustments may be needed on a case by case basis. As necessary, participants are given special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements.
Optional notes here			



Non-Documented Standards ("Not at All" to Whether Standard is Documented)

Category	No.	Name	Standard
Access	3	Access regardless of sexual orientation, gender identity, or marital status	<p>Equal access is provided in accordance with the 2012 and 2016 Equal Access Rules, meaning that any project funded by HUD must ensure equal access for persons regardless of one’s sexual orientation or marital status, and in accordance with one’s gender identity. Adult only households, regardless of marital status, should have equal access to projects (if these project types are not available within a CoC, the CoC should conduct an assessment to determine if these project types are needed and work with providers to accommodate the need). Please see Equal Access Rules here: <a href="https://www.hudexchange.info/resource/1991/equal-access-to-housing-final-rule/">https://www.hudexchange.info/resource/1991/equal-access-to-housing-final-rule/</a></p> <p>Optional notes here</p>
Access	4	Admission process is expedited with speed and efficiency	<p>Projects have expedited admission processes, to the greatest extent possible, including helping participants obtain documentation required by funding sources, as well as processes to admit participants regardless of the status of their eligibility documentation whenever applicable.</p>
Access	6	The provider/project accepts and makes referrals directly through Coordinated Entry	<p>Projects actively participate in the CoC-designated Coordinated Entry processes as part of streamlined community-wide system access and triage. If these processes are not yet implemented, projects follow communities’ existing referral processes. Referrals from Coordinated Entry are rarely rejected, and only if there is a history of violence, the participant does not want to be in the project, there are legally valid grounds (such as restrictions regarding sex offenders) or some other exceptional circumstance that is well documented.</p> <p>Optional notes here</p>
Leases	7	Rent payment policies respond to tenants’ needs (as applicable)	<p>While tenants are accountable to the rental agreement, adjustments may be needed on a case by case basis. As necessary, participants are given special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements.</p> <p>Optional notes here</p>
Project-specific	1	Quick access to RRH assistance	<p>A permanent supportive housing project ensures quick linkage to a unit and wrap around services, based on participant needs, preferences, and resource availability.</p>

*Not Applicable*

Population

1

Participant safety is a priority at all points of engagement and in all planning processes

Led by the survivor, a safety plan is developed that includes an assessment of danger, particular points of vulnerability, and best approaches to increasing safety.

*Optional notes here*

Non-Evidenced Standards ("Not at All" to Whether Standard is Done")

Category	No.	Name	Standard
Access	3	Access regardless of sexual orientation, gender identity, or marital status	Equal access is provided in accordance with the 2012 and 2016 Equal Access Rules, meaning that any project funded by HUD must ensure equal access for persons regardless of one’s sexual orientation or marital status, and in accordance with one’s gender identity. Adult only households, regardless of marital status, should have equal access to projects (if these project types are not available within a CoC, the CoC should conduct an assessment to determine if these project types are needed and work with providers to accommodate the need). Please see Equal Access Rules here: <a href="https://www.hudexchange.info/resource/1991/equal-access-to-housing-final-rule/">https://www.hudexchange.info/resource/1991/equal-access-to-housing-final-rule/</a>
			Optional notes here
Access	4	Admission process is expedited with speed and efficiency	Projects have expedited admission processes, to the greatest extent possible, including helping participants obtain documentation required by funding sources, as well as processes to admit participants regardless of the status of their eligibility documentation whenever applicable.
			0
Access	6	The provider/project accepts and makes referrals directly through Coordinated Entry	Projects actively participate in the CoC-designated Coordinated Entry processes as part of streamlined community-wide system access and triage. If these processes are not yet implemented, projects follow communities’ existing referral processes. Referrals from Coordinated Entry are rarely rejected, and only if there is a history of violence, the participant does not want to be in the project, there are legally valid grounds (such as restrictions regarding sex offenders) or some other exceptional circumstance that is well documented.
			Optional notes here
Participant Input	2	Projects create regular, formal opportunities for participants to offer input	Input is welcomed regarding the project’s policies, processes, procedures, and practices. Opportunities include involvement in: quality assurance and evaluation processes, a participant leadership/advisory board, processes to formally communicate with landlords, the design of and participation in surveys and focus groups, planning social gatherings, integrating peer specialists and peer-facilitated support groups to compliment professional services.
			Optional notes here
Leases	5	Measures are used to prevent eviction	Property or building management, with services support, incorporates a culture of eviction avoidance, reinforced through practices and policies that prevent lease violations and evictions among participants, and evict participants only when they are a threat to self or others. Clear eviction appeal processes and due process is provided for all participants. Lease bifurcation is allowed so that a tenant or lawful occupant who is a victim of a criminal act of physical violence committed against them by another tenant or lawful occupant is not evicted, removed or penalized if the other is evicted.



Leases	7	Rent payment policies respond to tenants' needs (as applicable)	While tenants are accountable to the rental agreement, adjustments may be needed on a case by case basis. As necessary, participants are given special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements.
Optional notes here			
Project-specific	3	Property Management duties are separate and distinct from services/case management	In order to provide clear roles of staff for participants in terms of lease and rules enforcement as well as tenant advocacy, property management and service provider staff should be separate roles. However, they should work together on a regular basis through regular communications and meetings regarding Participants to address tenancy issues in order to preserve tenancy.
Optional notes here			



## Housing First Standards Assessment Tool

**Overview:** This tool aims to assess and document how closely a housing and service provider adheres to the recommended best practice standards of the Housing First model, in the context of the broader work to implement a Housing First orientation at the system-level. This tool specifically evaluates project-level fidelity to Housing First, which directly impacts a system's fidelity to Housing First. In addition to the universal best practice standards identified in this tool, Continuums should also take into account their local community context and local written standards pertaining to Housing First when assessing projects. A Continuum of Care can use this tool to prompt discussion and to

**Provider Info tab:** The Provider Information tab should be completed *prior* to beginning the assessment. Specifically, the ***Project Name, Project Type, Target Sub-Population served, and Date of Assessment*** fields need to be completed in order to populate the assessment standards and report summary with questions that are specific to the project type and population. Please complete this section prior to printing any standards for assessment.

**Standards:** The standards have been arranged into the following categories: *Access, Evaluation, Services, Housing, Leases, and Project-Specific*. The "Tab" chart at the bottom of this page describes each of the categories in more detail. Some of the categories are not applicable for all project types, and those standards do not need to be completed,

Project Type	Applicable Standards
Coordinated Entry	Access & Evaluation; Project-specific
Street Outreach	Access & Evaluation; Project-specific
Emergency Shelter	Access & Evaluation; Service & Housing; Project-specific
Transitional Housing	Access & Evaluation; Service & Housing; Leases; Project-specific
Rapid Rehousing	Access & Evaluation; Service & Housing; Leases; Project-specific
Permanent Supportive Housing	Access & Evaluation; Service & Housing; Leases; Project-specific

**Safeguarding:** Please keep in mind safeguarding concerns when assessing projects. In particular, we advise Continuums of Care to work with projects with victims of domestic violence to make sure that adequate safety and confidentiality policies and practices are in place before beginning assessments.

**Scoring:** For each standard, there are three scoring criteria: "Say It", "Document It", and "Do It" (as explained further below). To show that a project is in full compliance with each standard, the assessor should mark "Always" for each scoring criteria. Use the drop down in the three columns to the right to select "Always" or "Somewhat" or "Not at

- "Say It" means that project and agency staff can describe verbally what they do concerning each standard. The assessor should be able to identify that the organizational culture supports the standard by how staff talks about what is done.
- "Document It" means that there is written documentation that supports the project's compliance with each standard. Written documentation could include Policies and Procedures, Personnel Handbooks, Professional Development Plans, Project Rules, etc.
- "Do It" means that the assessor was able to find evidence that supports the project's compliance with each standard. Evidence could include information contained in client or other administrative files, client acknowledgement that something is being done, staff can point to documentation that supports implementation of the standard, etc.

**Assessor Notes:** A cell below each individual standard allows the assessor to add optional notes about the information collected for that particular standard. The notes can include where information was found, what questions were asked, who answered the questions, what additional information is needed to be able to mark that standard as

Tab	Description	Purpose
-----	-------------	---------

Instructions	Tool overview and aim	Offers instruction to users on the assessment tool
Provider Info	Input provider, project and general assessment information	Determines project-specific standards for consideration
Standards - Access & Evaluation	Input compliance with standards concerning participant access to the project and input, project evaluation and performance management	Assesses whether access and evaluation are compliant with Housing First principles
Standards - Leases	Input compliance with standards concerning the lease and occupancy agreements, where applicable	Assesses whether leases and occupancy agreements are compliant with Housing First principles
Standards - Services & Housing	Input compliance with standards concerning the service and housing models and structure, where applicable	Assesses whether services and housing are compliant with Housing First principles
Standards – Project-Specific	Prompts assessment standards based on project type and targeted sub-populations served by the project, where applicable	Assesses whether specific project standards are compliant with Housing First principles
Report Summary	Displays assessment scores and conclusions, and highlights non-compliant standards	Printable summary of the assessment



## Provider Information

Please complete the information below on the organization being assessed.

Provider Information	
Provider's Legal Name	Miami-Dade County Community Action and Human Services
Acronym (If Applicable)	
Year Incorporated	
EIN	59-6000573
Street Address	701 N.W. 1st Court
Zip Code	Miami, FL 33136

Project Information	
Project Name	Domestic Violence Rapid Rehousing Project
Project Budget	\$1,666,348.00
Grant Number	FL0919L4D002100
Name of Project Director	Shareefah Robinson/Latavea Johnson
Project Director Email Address	Shareefah.Robinson@miamidade.gov
Project Director Phone Number	
Which best describes the project *	Permanent Supportive Housing
<i>If project is a Safe Haven, please choose project type that it most operates like, e.g. shelter, transitional housing, or permanent housing</i>	
Are your services targeted to any of the following populations specifically? Please select one if so, as this impacts your assessment questions.	Domestic Violence Survivors

\*Please note that when you select a project type, particular standards may not be relevant.

Management Information	
Name of CEO	Same as above
CEO Email Address	
CEO Phone Number	
Name of Staff Member Guiding Assessment	
Staff Email Address	
Staff Phone Number	

Assessment Information	
Name of Assessor	Angela Miller
Organizational Affiliation of Assessor	
Assessor Email Address	Angela.Miller@miamidade.gov
Assessor Phone Number	305-903-7953
Date of Assessment	8/25/23

Tier	Rank	Applicant	Project Name	Grant Number	Project Component	I. Move-in ≤/ 30 days for RRH & PSH	II. Length of Stay ≤/ 180 days for TH:RRH	III. Exits to PH & PH retention ≥/ 90% for RRH, PSH & TH:RRH	IV. Returns to Home- lessness ≤/ 10% for RRH, PSH & TH:RRH	V. Increase Earned Income for Stayers ≥/ 8% for RRH, PSH & TH:RRH	VI. Increase non-employment income for Stayers ≥/ 10% for RRH, PSH & TH:RRH	VII. Increase Earned Income for Leavers ≥/ 8% for RRH, PSH & TH:RRH	VIII. Increase non-employment income for Leavers ≥/ 10% for RRH, PSH & TH:RRH	IX. High Needs Pop for RRH, PSH & TH:RRH (Prior Living Sit.: Place Not Meant...)	Housing First Low Barrier for RRH, PSH & TH:RRH	Existing projects spend all allocated Funds for RRH, PSH & TH:RRH	CES referrals for RRH, PSH & TH:RRH	Program staff demo- graphics represent pop demo- graphics	Board includes lived expertise	Program has process for col- lecting feedback from lived expertise	Program has reviewed P&P with racial equity lens & est. plan to increase equity	Program has reviewed program outcome with a racial equity lens	Program has identified changes needed to make project more equitable	Program using HMIS to review data & outcomes by race	CoC Monitoring Score	Bonus: serving DV	100 Point Scale + 5 Bonus Points possible	Annual Renewal Amount (from GIW)	Reallocated Funds	Amount Requested		
Renewal Projects						10 pts	10 pts	12 pts	8 pts	1 pt	1 pt	1 pt	1 pt	10 pts	10 pts	5 pts	5 pts	3 pts	3 pts	3 pts	3 pts	3 pts	3 pts	3 pts	15 pts	5 pts	100					
Tier 1		Carrfour	Villa, Royalton, and Amistad Consolidation	FL0362	PH																						NR				\$3,111,893	
		Citrus	Housing ACT Consolidation	FL0195	PH																							NR		\$133,205		\$6,116,779
		Carrfour	Bonita Cove	FL0389	PH																							NR				\$165,049
		Carrfour	Harding and Liberty Consolidation	FL0389	PH																							NR				\$1,126,962
		Carrfour	Casa Matias	FL0390	PH																							NR				\$1,320,860
		Carrfour	Del Prado and Karis Consolidation	FL0390	PH																							NR				\$1,008,715
		City of Miami	Miami Homeless Assistance Program CE Con	FL0211L4D0002215	SSO																							NR				\$695,520
		Miami Beach	City of Miami Beach Outreach	FL0177L4D0002215	SSO																							NR				\$65,212
		Citrus	Montega Revamped	FL0981L4D0002200	PH																							NR				\$1,561,401
		NHCMHC	J. Moss Consolidation	FL0312L4D0002214	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	15.00	10.00	5.00	5.00	3.00	1.50	3.00	3.00	3.00	3.00	3.00	1.50	15.00		100				\$2,334,720
		VOA	Hogar 2	FL0191L4D0002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99				\$1,437,014
		Fellowship	Coconut Grove Consolidation	FL0178L4D0002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99				\$243,249
		Fellowship	Homestead Scattered Site	FL0194L4D0002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99				\$243,032
		Camillus	Shepherd's Court Samaritan	FL0343L4D0002211	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99				\$710,244
		Camillus	Mother Seton PH	FL0590L4D0002207	PH	10.00		12.00	8.00	0.00	1.00	1.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		98				\$669,778
		Camillus	Verde Gardens	FL0344L4D0002211	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		98				\$719,098
		Citrus	Shaman	FL0227L4D0002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00		97				\$599,375
		Carrfour	Rivermont House	FL0223L4D0002215	PH	10.00		12.00	8.00	1.00	1.00	1.00	1.00	10.00	10.00	3.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		95				\$603,510
		NHCMHC	Marie Toussaint	FL0206L4D0002215	PH	10.00		12.00	8.00	0.00	1.00	1.00	1.00	10.00	10.00	4.00	5.00	3.00	1.50	3.00	3.00	3.00	3.00	3.00	1.50	15.00		95				\$539,436
		BWOM	Better Way Apartments	FL0170L4D0002215	PH	10.00		12.00	4.00	1.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	3.00	15.00		95				\$796,013
		DGCMHC	Hope Gardens Consolidation	FL0169L4D0002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	3.00	15.00		94				\$630,083
		DGCMHC	Mayfair	FL0209L4D0002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	3.00	15.00		94				\$226,465
		BWOM	Partners for Homes	FL0218L4D0002215	PH	10.00		12.00	4.00	1.00	1.00	1.00	1.00	10.00	10.00	4.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		94				\$1,042,504
		Carrfour	Northside Commons	FL0918L4D0002201	PH	10.00		12.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		93				\$696,904
		Carrfour	Little Haiti, Little River and Coalition Consolida	FL0202L4D0002215	PH	5.00		12.00	8.00	1.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		92				\$1,857,945
		Citrus	Ethyl Elan Apartments Consolidation	FL0182L4D0002215	PH	5.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00		92				\$3,444,826
		Carrfour	THOP Expansion	FL0492L4D0002209	PH	10.00		12.00	4.00	0.00	0.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		91				\$2,611,847
		VOA	Hogar 1	FL0192L4D0002215	PH	0.00		12.00	8.00	0.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		89				\$1,137,555
		DGCMHC	Right Directions	FL0222L4D0002215	PH	10.00		6.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	3.00	15.00		88				\$194,946
		BWOM	Better Way West Wing	FL0313L4D0002214	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	0.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	3.00	15.00		88				\$302,384
		CAHSD	MDC Domestic Violence Rapid Re-Housing Pr	FL0919D4D0002201	PH	10.00		0.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	15.00	5	86				\$1,833,928
		Carrfour	Community Connections Program	FL0839L4D0002203	PH	0.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		86				\$723,594
		Citrus	Citrus Health Youth Housing Program	FL0746L4D0002204	Joint TH & PH-RRH		0.00		12.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00			85			

**Miami-Dade County CoC**  
**SCORING TOOL FOR NEW HUD PROJECT APPLICATION**

**A. APPLICANT EXPERIENCE AND PERFORMANCE – TOTAL OF 24 POINTS**

Criteria	Points	Score
1. Past experience of applicant, its employees, or its partners/subcontractors in providing the solicited service and maximizing the use of mainstream resources (response provided in Attachment 4, Q 2B.1 & 2)	4 Points	
<p>2. <b>For projects participating in HMIS:</b> Annual Progress Reports for similar projects are submitted on time and reflect achievement of HUD priorities (1) exits to Permanent Housing; (2) increase household income; and (3) program fiscal utilization (response provided in APR)</p> <p><i>(1) Subtract leavers to all destinations (APR Q23a and Q23b) from number of participants (APR Q7) to determine number of stayers; 2) Add leavers to permanent housing destinations (APR Q23a &amp; Q23b); 3) Add stayers (Step 1) and leavers to permanent housing destinations (Step 2) and divide by number of participants (APR Q7)</i></p> <p><i>(2) Q19a3 Client Cash Income Change - Income Source - by Entry and Latest Status/Exit [% of Persons who Accomplished Measure: Number of Adults with Any Income (i.e., Total Income)], and</i></p> <p><i>(3) Total expenses plus admin divided by amount of contract award.</i></p> <p><b>New Agencies not participating in HMIS:</b> a record of system performance from an equivalent database that is validated by a third party payer, and a compelling explanation of the agency's connections to this community which positions them to serve homeless households considering the HUD priorities and achievement of HUD System Performance Measures</p> <p>(1) Rate of persons who exit program into permanent destinations</p> <p>(2) Rate of persons whose income increases as a result of program participation, and</p> <p>(3) Annualized costs per household served</p> <p><b>Victim Service Providers whose primary mission is to provide direct services to survivors of violence must provide:</b></p> <p>(1) Rate of housing placement for survivors (% of persons who exit the program successfully)</p> <p>(2) Improvements in safety of survivors (% of persons whose risk of harm was reduced as a result of program participation), and</p> <p>(3) How the project addresses multiple barriers faced by survivors (% of barriers selected in the application)</p> <p><b>Scoring:</b> Divide sum of all 3 %'s by 3 to obtain average %; multiply the average % by 6 (total pts available) to obtain score.</p>	20 Points	This score will be provided by HT staff
3. Proposer received a significant audit finding(s) and failed to provide an acceptable explanation of a finding(s) from the County's due diligence review after a cure period, and/or failed to submit copies of recent monitoring reports with significant audit finding(s) from major funding sources (response provided in Attachment 4, Q 2B.5 & 6)	-4 Points	This score will be provided by HT staff
Comments (comments are required for any rating of 1 or less points):		

**B. SCOPE OF SERVICES – TOTAL OF 30 POINTS**

Criteria	Points	Score
1. Proposal describes the target population to be served (response provided in Attachment 4, Q 3B. 1)	4 Points	
2. Proposal describes strategies for obtaining and keeping persons served in permanent housing (response provided in Attachment 4, Q 4A. 1)	4 Points	
3. Proposal describes the anticipated outcomes (response provided in Attachment 4, Q 3B. 1)	4 Points	
4. Proposal describes how healthcare and housing resources are being coordinated and leveraged and ideally suited to reduce unsheltered homelessness. (Attachment 4 Q.4A.1)	10 Points	
5. Proposal has a specific plan for ensuring program participants will be assisted to obtain the benefits of mainstream social and employment programs for which they are eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education) (Attachment 4. Q4A. 2)	4 Points	
6. Proposal agrees to follow Housing First principles (response provided in Attachment 4, Q 3B. 5)	4 Points	
Comments (comments are required for any rating of 1 or less points):		

**C. APPLICANT CAPACITY- AND PERFORMANCE – TOTAL OF 8 POINTS**

Criteria	Points	Score
1. Proposed timeline for project implementation and occupancy is reasonable – no later than 6 months after the award of funds (response provided in Attachment 4, Q3B. 2)	4 Points	
2. Agency demonstrates timely implementation of past projects	4 Points	This score will be provided by HT staff
Comments (comments are required for any rating of 1 or less points):		

**D. DETAILED BUDGET AND JUSTIFICATION - UP TO 12 POINTS**

Criteria	Points	Score
1. Proposed project budget is: a. clear, as evidenced by following the HUD budget categories b. detailed, as evidenced by a comprehensive budget narrative c. reasonable, as evidenced by including only allowable activities, and d. cost effective, as compared to other projects providing the same component [PH-RRH, PH-PSH (response provided in Attachment 5)	12 Points	
Comments (comments are required for any rating of 1 or less points):		

**E. BONUS POINTS – 26 POINTS**

Criteria	Points	Score
1. For CoC providers who reallocated a project(s), in part or whole, to create new reallocation permanent housing program consistent with CoC priorities	14 Points	This score will be provided by HT staff
2. Racial Equity Implementation. Provider has identified barriers and taken steps	12	

to a) promote racial equity, b) address the needs of LGTBQ individuals in the provision of housing and service delivery. (Attachment 4 Q.2b.4).		
Comments (comments are required for any rating of 1 or less points):		

**F. TOTAL POINTS – 100 POINTS**

Total Points Available	Total Score
100 Points	
Provider Name:	
Project Name:	
Selection Committee Member Name:	
Selection Committee Member Signature:	
Date:	



**Miami-Dade County CoC**  
**SCORING TOOL FOR NEW HUD PROJECT APPLICATION**

**A. APPLICANT EXPERIENCE AND PERFORMANCE – TOTAL OF 24 POINTS**

Criteria	Points	Score
1. Past experience of applicant, its employees, or its partners/subcontractors in providing the solicited service and maximizing the use of mainstream resources (response provided in Attachment 4, Q 2B.1 & 2)	4 Points	4
<p>2. <b>For projects participating in HMIS:</b> Annual Progress Reports for similar projects are submitted on time and reflect achievement of HUD priorities (1) exits to Permanent Housing; (2) increase household income; and (3) program fiscal utilization (response provided in APR)</p> <p><i>(1) Subtract leavers to all destinations (APR Q23a and Q23b) from number of participants (APR Q7) to determine number of stayers; 2) Add leavers to permanent housing destinations (APR Q23a &amp; Q23b); 3) Add stayers (Step 1) and leavers to permanent housing destinations (Step 2) and divide by number of participants (APR Q7)</i></p> <p><i>(2) Q19a3 Client Cash Income Change - Income Source - by Entry and Latest Status/Exit [% of Persons who Accomplished Measure: Number of Adults with Any Income (i.e., Total Income)], and</i></p> <p><i>(3) Total expenses plus admin divided by amount of contract award.</i></p> <p><b>New Agencies not participating in HMIS:</b> a record of system performance from an equivalent database that is validated by a third party payer, and a compelling explanation of the agency's connections to this community which positions them to serve homeless households considering the HUD priorities and achievement of HUD System Performance Measures</p> <p>(1) Rate of persons who exit program into permanent destinations</p> <p>(2) Rate of persons whose income increases as a result of program participation, and</p> <p>(3) Annualized costs per household served</p> <p><b>Victim Service Providers whose primary mission is to provide direct services to survivors of violence must provide:</b></p> <p>(1) Rate of housing placement for survivors (% of persons who exit the program successfully)</p> <p>(2) Improvements in safety of survivors (% of persons whose risk of harm was reduced as a result of program participation), and</p> <p>(3) How the project addresses multiple barriers faced by survivors (% of barriers selected in the application)</p> <p><b>Scoring:</b> Divide sum of all 3 %'s by 3 to obtain average %; multiply the average % by 6 (total pts available) to obtain score.</p>	20 Points	13
3. Proposer received a significant audit finding(s) and failed to provide an acceptable explanation of a finding(s) from the County's due diligence review after a cure period, and/or failed to submit copies of recent monitoring reports with significant audit finding(s) from major funding sources (response provided in Attachment 4, Q 2B.5 & 6)	-4 Points	4
Comments (comments are required for any rating of 1 or less points):		

**B. SCOPE OF SERVICES – TOTAL OF 30 POINTS**

Criteria	Points	Score
1. Proposal describes the target population to be served (response provided in Attachment 4, Q 3B. 1)	4 Points	4
2. Proposal describes strategies for obtaining and keeping persons served in permanent housing (response provided in Attachment 4, Q 4A. 1)	4 Points	3
3. Proposal describes the anticipated outcomes (response provided in Attachment 4, Q 3B. 1)	4 Points	4
4. Proposal describes how healthcare and housing resources are being coordinated and leveraged and ideally suited to reduce unsheltered homelessness. (Attachment 4 Q.4A.1)	10 Points	9
5. Proposal has a specific plan for ensuring program participants will be assisted to obtain the benefits of mainstream social and employment programs for which they are eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education) (Attachment 4. Q4A. 2)	4 Points	3
6. Proposal agrees to follow Housing First principles (response provided in Attachment 4, Q 3B. 5)	4 Points	4
Comments (comments are required for any rating of 1 or less points):		

#### C. APPLICANT CAPACITY- AND PERFORMANCE – TOTAL OF 8 POINTS

Criteria	Points	Score
1. Proposed timeline for project implementation and occupancy is reasonable – no later than 6 months after the award of funds (response provided in Attachment 4, Q3B. 2)	4 Points	3
2. Agency demonstrates timely implementation of past projects	4 Points	4
Comments (comments are required for any rating of 1 or less points):		

#### D. DETAILED BUDGET AND JUSTIFICATION - UP TO 12 POINTS

Criteria	Points	Score
1. Proposed project budget is: a. clear, as evidenced by following the HUD budget categories b. detailed, as evidenced by a comprehensive budget narrative c. reasonable, as evidenced by including only allowable activities, and d. cost effective, as compared to other projects providing the same component [PH-RRH, PH-PSH (response provided in Attachment 5)	12 Points	12
Comments (comments are required for any rating of 1 or less points):		

#### E. BONUS POINTS – 26 POINTS

Criteria	Points	Score
1. For CoC providers who reallocated a project(s), in part or whole, to create new reallocation permanent housing program consistent with CoC priorities	14 Points	1
2. Racial Equity Implementation. Provider has identified barriers and taken steps to a) promote racial equity, b) address the needs of LGBTQ individuals in the provision of housing and service delivery. (Attachment 4 Q.2b.4).	12	10
Comments (comments are required for any rating of 1 or less points):		

#### F. TOTAL POINTS – 100 POINTS

Total Points Available	Total Score
100 Points	78

Provider Name:  
Fundación Hermanos De La Calle (HDLC)

Project Name:  
House-Depot

Selection Committee Member Name:  
Lilian Coto

Selection Committee Member Signature:



Date:

August 5, 2024



Tier	Rank	Applicant	Project Name	Grant Number	Project Component	I. Move-in <= 30 days for RRH & PSH	II. Length of Stay <= 180 days for TH:RRH	III. Exits to PH & PH retention >= 90% for RRH, PSH & TH:RRH	IV. Returns to Homelessness <= 10% for RRH, PSH & TH:RRH	V. Increase Earned income for Stayers >= 8% for RRH, PSH & TH:RRH	VI. Increase non-employment income for Stayers >= 10% for RRH, PSH & TH:RRH	VII. Increase Earned income for Leavers >= 8% for RRH, PSH & TH:RRH	VIII. Increase non-employment income for Leavers >= 10% for RRH, PSH & TH:RRH	IX. High Needs Pop for RRH, PSH & TH:RRH (Prior Living Sit.: Place Not Meant...)	Housing First Low Barrier for RRH, PSH & TH:RRH	Existing projects spend all allocated funds for RRH, PSH & TH:RRH	CES referrals for RRH, PSH & TH:RRH	Program staff demographics represent pop demographics	Board includes lived expertise	Program has process for collecting feedback from lived expertise	Program has reviewed P&P with racial equity lens & est. plan to increase equity	Program has reviewed program outcome with a racial equity lens	Program has identified changes needed to make project more equitable	Program using HMIS to review data & outcomes by race	CoC Monitoring Score	Bonus: serving DV	100 Point Scale + 5 Bonus Points possible	Annual Renewal Amount (from GIW)	Reallocated Funds	Amount Requested																										
Renewal Projects																														10 pts	10 pts	12 pts	8 pts	1 pt	1 pt	1 pt	1 pt	10 pts	10 pts	5 pts	5 pts	3 pts	3 pts	3 pts	3 pts	3 pts	3 pts	3 pts	3 pts	15 pts	5 pts	100				
Tier 1		Carrfour	Villa, Royalton, and Amistad Consolidation	FL0362	PH																							NR			\$3,111,893																									
		Citrus	Housing ACT Consolidation	FL0195	PH																							NR		\$133,205	\$6,116,779																									
		Carrfour	Bonita Cove	FL0389	PH																							NR			\$165,049																									
		Carrfour	Harding and Liberty Consolidation	FL0389	PH																							NR			\$1,126,962																									
		Carrfour	Casa Matias	FL0390	PH																							NR			\$1,320,860																									
		Carrfour	Del Prado and Karis Consolidation	FL0390	PH																							NR			\$1,008,715																									
		City of Miami	Miami Homeless Assistance Program CE Con	FL0211L4D0002215	SSO																							NR			\$695,520																									
		Miami Beach	City of Miami Beach Outreach	FL0177L4D002215	SSO																							NR			\$65,212																									
		Citrus	Montega Revamped	FL0981L4D002200	PH																							NR			\$1,561,401																									
		NHCMHC	J. Moss Consolidation	FL0312L4D0002214	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	15.00	10.00	5.00	5.00	3.00	1.50	3.00	3.00	3.00	3.00	1.50	15.00		100				\$2,334,720																									
		VOA	Hogar 2	FL0191L4D002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99				\$1,437,014																									
		Fellowship	Coconut Grove Consolidation	FL0178L4D002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99				\$243,249																									
		Fellowship	Homestead Scattered Site	FL0194L4D002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99				\$243,032																									
		Camillus	Shepherd's Court Samaritan	FL0343L4D002211	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99				\$710,244																									
		Camillus	Mother Seton PH	FL0590L4D002207	PH	10.00		12.00	8.00	0.00	1.00	1.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		98				\$669,778																									
		Camillus	Verde Gardens	FL0344L4D002211	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		98				\$719,098																									
		Citrus	Shaman	FL0227L4D002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00		97				\$599,375																									
		Carrfour	Rivermont House	FL0223L4D002215	PH	10.00		12.00	8.00	1.00	1.00	1.00	1.00	10.00	10.00	3.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		95				\$603,510																								
		NHCMHC	Marie Toussaint	FL0206L4D002215	PH	10.00		12.00	8.00	0.00	1.00	1.00	1.00	10.00	10.00	4.00	5.00	3.00	1.50	3.00	3.00	3.00	3.00	1.50	15.00		95					\$539,436																								
		BWOM	Better Way Apartments	FL0170L4D002215	PH	10.00		12.00	4.00	1.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	3.00	15.00		95					\$796,013																								
		DGCMHC	Hope Gardens Consolidation	FL0169L4D002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	15.00		94					\$630,083																								
		DGCMHC	Mayfair	FL0209L4D002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	15.00		94					\$226,465																								
		BWOM	Partners for Homes	FL0218L4D002215	PH	10.00		12.00	4.00	1.00	1.00	1.00	1.00	10.00	10.00	4.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	3.00	15.00		94					\$1,042,504																								
		Carrfour	Northside Commons	FL0918L4D002201	PH	10.00		12.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		93					\$696,904																							
		Carrfour	Little Haiti, Little River and Coalition Consolid	FL0202L4D002215	PH	5.00		12.00	8.00	1.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		92					\$1,857,945																							
		Citrus	Ethyl Elan Apartments Consolidation	FL0182L4D002215	PH	5.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00		92						\$3,444,826																							
		Carrfour	THOP Expansion	FL0492L4D002209	PH	10.00		12.00	4.00	0.00	0.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		91					\$2,611,847																							
		VOA	Hogar 1	FL0192L4D002215	PH	0.00		12.00	8.00	0.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		89						\$1,137,555																							
		DGCMHC	Right Directions	FL0222L4D002215	PH	10.00		6.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	15.00		88						\$194,946																							
		BWOM	Better Way West Wing	FL0313L4D002214	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	3.00	15.00		88					\$302,384																							
		CAHSD	MDC Domestic Violence Rapid Re-Housing Pr	FL0919D4D002201	PH	10.00		0.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	15.00	5	86					\$1,833,928																							
		Carrfour	Community Connections Program	FL0839L4D002203	PH	0.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		86					\$723,594																							
		Citrus	Citrus Health Youth Housing Program	FL0746L4D002204	Joint TH & PH-RRH		0.00	12.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00		85						\$1,570,367																							

2024 CoC NOFO

Block

Delete

Archive

Report

Report

Reply

Reply all

Forward

Meeting

Zoom

Zoom

Rules

Move

Read / Unread

Tag

Flag

Policy

Print

Print

Immersive reader

Immersive reader

2024 CoC NOFO

Sarria, Manuel (HT)

To: Eddie Gloria <eddieg@camillus.org>

Cc: Katherine Martinez <katherine@camillus.org>; Mallette, Victoria (HT)

Camillus - Rejected Projects...

87 KB

Attached please find the NOFO projects rejection letter.

Reply

Reply all

Forward

Wed 8/28/2024 4:52 PM

88°F

5:06 PM  
Wednesday  
8/28/2024



miamidade.gov

**Homeless Trust**  
111 N.W. 1<sup>st</sup> Street • 27th Floor, Suite 310  
Miami, FL 33128-1930  
T 305.375.1490 / F 305.375.2722

August 27, 2024.

Eddie Gloria, CEO  
1603 NW 7<sup>th</sup> Avenue  
Miami, FL 33136

RE: Rejected Project Applications

Dear Mr. Gloria:

Pursuant to Miami-Dade County Homeless Trust's Scoring, Ranking and Reallocation process approved by the CoC Board, we are not including the five (5) renewal project applications listed below in our collaborative application to HUD for their 2024 Continuum of Care Notice of Funding Opportunity.

- Granada PSH
- Brother Keily Consolidation
- Project Dade Cares PSH
- Archbishop Carroll Homes
- Brother Mathias

If you have any questions, please let us know.

Sincerely,

A handwritten signature in black ink that reads "Victoria L. Mallette".

Victoria L. Mallette  
Executive Director  
Miami-Dade County Homeless Trust

Housing Act project reductions

Block

Delete

Archive

Report

Reply

Reply all

Forward

Meeting

Zoom

Rules

Read / Unread

Categorize

Flag

Policy

Print

Immersive reader

Delete

Report

Respond

Zoom

Move

Tags

Print

Immersive reader

Housing Act project reductions

Sarria, Manuel (HT)

To: Olga Golik <olgag@citrushealth.com>; Thomas Jardon; Jose Garcia <josega@citrushealth.com>

Cc: Mallette, Victoria (HT)

Reduced Project Housing Act...

87 KB

Wed 8/28/2024 5:01 PM

Attached please find the Housing Act project reductions being made as part of the 2024 NOFO application.

Reply

Reply all

Forward

88°F

5:05 PM  
Wednesday  
8/28/2024





miamidade.gov

**Homeless Trust**  
111 N.W. 1<sup>st</sup> Street • 27th Floor, Suite 310  
Miami, FL 33128-1930  
T 305.375.1490 / F 305.375.2722

August 27, 2024

Mario Jardon  
President and Chief Executive Officer  
Citrus Health Network, Inc.  
4175 W 20 Avenue  
Hialeah, Florida 33012

RE: 2024 CoC Program Competition - Reduced Project Application

Dear Mr. Jardon:

As discussed, pursuant to Miami-Dade County Homeless Trust's Scoring, Ranking and Reallocation procedures, we are reducing the budget for the Housing ACT Consolidation renewal project in our collaborative application to the United States Department of Housing and Urban Development for the 2024 Continuum of Care Notice of Funding Opportunity. The proposed reduction is the result of a projected lapse in awarded funds.

If you have any questions, please let us know.

Sincerely,

A handwritten signature in black ink that reads "Victoria L. Mallette".

Victoria L. Mallette  
Executive Director

c: Thomas Jardon, Director of Housing and HIV

FW: 2024 CoC NOFO Notification of Projects Accepted

Block

Delete

Archive

Report

Report

Reply

Reply all

Forward

Meeting

Zoom

Zoom

Rules

Move

Read / Unread

Categorize

Flag

Policy

Print

Print

Immersive reader

Immersive reader

FW: 2024 CoC NOFO Notification of Projects Accepted

SM

Spiegel, Martha (HT)

To: Alberto Gonazelnz-Gutierrez <AGonzalez-Gutierrez@miamigov.com>; Alicia Apfel <ahapple@bellsouth.net>; Althea Birch <altheab@advocateprogram.org>; Ana Rubirosa <anarubirosa@411veterans.com>; +133 others

Cc: Sarria, Manuel (HT)

addenda-iv-attachment-18-p...

39 KB

Shared on behalf of Asst. Executive Director Manny Sarria

Miami-Dade County Homeless Trust

From: Sarria, Manuel (HT) <Manuel.Sarria@miamidade.gov>

Sent: Monday, September 16, 2024 2:50 PM

To: Spiegel, Martha (HT) <Martha.Spiegel@miamidade.gov>

Subject: 2024 CoC NOFO Notification of Projects Accepted

Hi all...

Attached is the latest 2024 CoC NOFO ranking.

Thank you,

Manny Sarria, Asst. Executive Director

Miami-Dade County Homeless Trust

111 N.W. 1<sup>st</sup> Street, 27<sup>th</sup> Floor, Miami, Florida 33128

305.375.5739 Office    305.546.4427 Mobile Phone

If you or someone you know is Homeless or about to become homeless, please call the Homeless Helpline at 1-877-994-HELP or visit us on the Web at <http://www.homelessstrust.org/>.

"Delivering Excellence Every Day"

Please consider the environment before printing this email.

Miami-Dade County is a public entity subject to Chapter 119 of the Florida Statutes concerning public records. Email messages are covered under such laws and thus subject to disclosure.

Reply

Reply all

Forward

202...

Gra...

Mai...

Re...

FW...

Mia...

Me...

82°F

3:13 PM

Monday

9/16/2024

Tier	Rank	Applicant	Project Name	Grant Number	Project Component	I. Move-in <= 30 days for RRH & PSH	II. Length of Stay <= 180 days for TH-RRH	III. Exits to PH & PH retention >= 90% for RRH, PSH & TH-RRH	IV. Returns to Homelessness <= 10% for RRH, PSH & TH-RRH	V. Increase Earned income for Stayers >= 8% for RRH, PSH & TH-RRH	VI. Increase non-employment income for Stayers >= 10% for RRH, PSH & TH-RRH	VII. Increase Earned income for Leavers >= 8% for RRH, PSH & TH-RRH	VIII. Increase non-employment income for Leavers >= 10% for RRH, PSH & TH-RRH	IX. High Needs Pop for RRH, PSH & TH-RRH (Prior Living Sit.: Place Not Meant...)	Housing First Low Barrier for RRH, PSH & TH-RRH	Existing projects spend all allocated funds for RRH, PSH & TH-RRH	CES referrals for RRH, PSH & TH-RRH	Program staff demographics represent pop demographics	Board includes lived expertise	Program has process for collecting feedback from lived expertise	Program has reviewed P&P with racial equity lens & est. plan to increase equity	Program has reviewed program outcome with a racial equity lens	Program has identified changes needed to make project more equitable	Program using HMIS to review data & outcomes by race	CoC Monitoring Score	Bonus: PSH programs with a Restrictive Covenant +DV Bonus	100 Point Scale + 5 Bonus Points possible	Annual Renewal Amount (from GIW)	Reallocated Funds	Amount Requested		
Renewal Projects						10 pts	10 pts	12 pts	8 pts	1 pt	1 pt	1 pt	1 pt	10 pts	10 pts	5 pts	5 pts	3 pts	3 pts	3 pts	3 pts	3 pts	3 pts	3 pts	15 pts	5 pts	100					
Tier 1	1	Carrfour	Villa, Royaltion, and Amistad Consolidation	FL0362	PH																					NR			\$3,111,893			
	2	Citrus	Housing ACT Consolidation	FL0195	PH																					NR			\$6,116,779			
	3	Carrfour	Bonita Cove	FL0389	PH																					NR		\$133,205	\$165,049			
	4	Carrfour	Harding and Liberty Consolidation	FL0389	PH																					NR			\$1,126,962			
	5	Carrfour	Casa Matias	FL0390	PH																					NR			\$1,320,860			
	6	Carrfour	Del Prado and Karis Consolidation	FL0390	PH																					NR			\$1,008,715			
	7	City of Miami	Miami Homeless Assistance Program CE Con	FL021114D0002215	SSO																					NR			\$695,520			
	8	Miami Beach	City of Miami Beach Outreach	FL0177L4D0002215	SSO																					NR			\$65,212			
	9	Citrus	Montega Revamped	FL0981L4D002200	PH																						NR			\$1,561,401		
	10	NHCMHC	J. Moss Consolidation	FL0312L4D0002214	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	15.00	10.00	5.00	5.00	3.00	1.50	3.00	3.00	3.00	3.00	1.50	15.00		100		\$2,234,720			
	11	VOA	Hogar 2	FL0191L4D0002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99			\$1,437,014		
	12	Fellowship	Coconut Grove Consolidation	FL0178L4D0002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99			\$243,249		
	13	Fellowship	Homestead Scattered Site	FL0194L4D0002215	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99			\$243,032		
	14	Camillus	Shepherd's Court Samaritan	FL0343L4D0002211	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		99			\$710,244		
	15	Camillus	Mother Seton PH	FL0590L4D0002207	PH	10.00		12.00	8.00	0.00	1.00	1.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		98			\$669,778		
	16	Camillus	Verde Gardens	FL0344L4D0002211	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		98			\$719,098		
	17	Citrus	Shaman	FL0227L4D0002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00		97			\$599,375		
	18	Carrfour	Rivermont House	FL0223L4D0002215	PH	10.00		12.00	8.00	1.00	1.00	1.00	1.00	10.00	10.00	3.00	5.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		95			\$603,510		
	19	NHCMHC	Marie Toussaint	FL0206L4D0002215	PH	10.00		12.00	8.00	0.00	1.00	1.00	1.00	10.00	10.00	4.00	5.00	3.00	1.50	3.00	3.00	3.00	3.00	1.50	15.00		95			\$539,436		
	20	BWOM	Better Way Apartments	FL0170L4D0002215	PH	10.00		12.00	4.00	1.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	3.00	15.00		95			\$796,013		
	21	DGCMHC	Hope Gardens Consolidation	FL0169L4D0002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	15.00		94			\$630,083		
	22	DGCMHC	Mayfair	FL0209L4D0002215	PH	10.00		12.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	15.00		94			\$226,465		
	23	BWOM	Partners for Homes	FL0218L4D0002215	PH	10.00		12.00	4.00	1.00	1.00	1.00	1.00	10.00	10.00	4.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	3.00	15.00		94			\$1,042,504		
	24	Carrfour	Northside Commons	FL0918L4D0002201	PH	10.00		12.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		93			\$696,904		
	25	Carrfour	Little Haiti, Little River and Coalition Consolida	FL0202L4D0002215	PH	5.00		12.00	8.00	1.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		92			\$1,857,945		
	26	Citrus	Ethel Elan Apartments Consolidation	FL0182L4D0002215	PH	5.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00		92			\$3,444,826		
	27	Carrfour	THOP Expansion	FL0492L4D0002209	PH	10.00		12.00	4.00	0.00	0.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00		91			\$2,611,847		
	28	VOA	Hogar 1	FL0192L4D0002215	PH	0.00		12.00	8.00	0.00	1.00	1.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		89			\$1,137,555		
	29	DGCMHC	Right Directions	FL0222L4D0002215	PH	10.00		6.00	8.00	0.00	1.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	1.50	1.50	3.00	3.00	3.00	15.00		88			\$194,946		
	30	BWOM	Better Way West Wing	FL0313L4D0002214	PH	10.00		12.00	8.00	1.00	1.00	0.00	1.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	3.00	15.00		88			\$302,384	
	31	CAHSD	MDC Domestic Violence Rapid Re-Housing P	FL0919D4D0002201	PH	10.00		0.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	1.50	1.50	15.00		86			\$1,833,928		
	32	Carrfour	Community Connections Program	FL0839L4D0002203	PH	0.00		12.00	8.00	1.00	1.00	0.00	1.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	1.50	1.50	3.00	15.00	5	86			\$723,594		
	33	Citrus	Citrus Health Youth Housing Program	FL0746L4D0002204	Joint TH & PH-RRH		0.00	12.00	8.00	0.00	0.00	0.00	0.00	10.00	10.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	1.50	15.00		85			\$1,570,367		
Reallocation																																
Tier 2		Miami-Dade Co	Camillus TPA Rental Asst		PH																								\$63,130			
	34	Miami-Dade Co	Camillus TPA Rental Asst		PH																									\$3,281,841		
	35	Camillus	Camillus House PSH Reconciliation		PH																									\$1,074,325		
	36	Camillus	Old Cutler		PH																						93			\$133,205		
	Bonus																															
	37	CASL	Alto Tower		PH																									\$1,216,536		
	38	Chapman	Chapman CARE		PH																									\$2,033,989		
	DV Bonus																															
	39	MDC	MDC DV TH-RRH Project		Joint TH & PH-RRH																									\$4,032,364		
	Bonus Continued																															
	Tier 2	40	HOLC	Housing Now		PH																								\$699,315		
		41	HOLC	House Depot		PH																								\$291,906		
		42	HBF	Save The Family		SSO																								\$535,056		
		43	HOLC	HOLA		PH																								\$408,153		
		44	TeachTeam	Teach Team		PH																								\$202,290		
		Rejected																														
			Camillus	Granada PSH	FL0982L4D0002200	PH	0.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	4.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		87			\$652,919	
			Camillus	Brother Kelly Consolidation	FL0703L4D0002205	PH	0.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00	10.00	4.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	15.00		87			\$1,322,010	
			Camillus	Project Dade Cares PSH	FL0655L4D0002206	PH	0.00		12.00	8.00	0.00	1.00	0.00	1.00	10.00																	

Search tabs |iders

homelesstrust.org/homeless-trust/providers/home.page

HMIS Remote2PC BH HDX1.0 HDX2.0 HTwebsite Compliance Grantium™ GRANTS.GOV 457 Help Desk Sage GIS Helpline Informs

- Attachment 7 Certificate of Consistency
- Attachment 8 Indirect Costs Explained
- Attachment 9 Miami-Dade County Affidavits
- Attachment 10 Previous Contractual Relationship
- Attachment 11 W9
- Attachment 12 Certification Page
- Attachment 13 Match Chart
- Attachment 14 HUD Affidavits
- Attachment 16 Renaming Existing project
- Attachment 17 Drug Free Workplace
- Attachment 18 Renewal Project Scoring Tool
- Attachment 20 New Project Score Sheet
- Addenda I
  - HUD NOFO RFA
  - Attachment 1 Scoring, Ranking and Reallocation Process
  - Attachment 18 Renewal Project Scoring Tool
- Addenda II
  - Response to written questions
  - HUD NOFO RFA
  - Attachment 2 RFA Checklist
- Addenda III
  - HUD NOFO RFA
- Addenda IV
  - HUD NOFO RFA
- CoC Application
- CoC Priority List

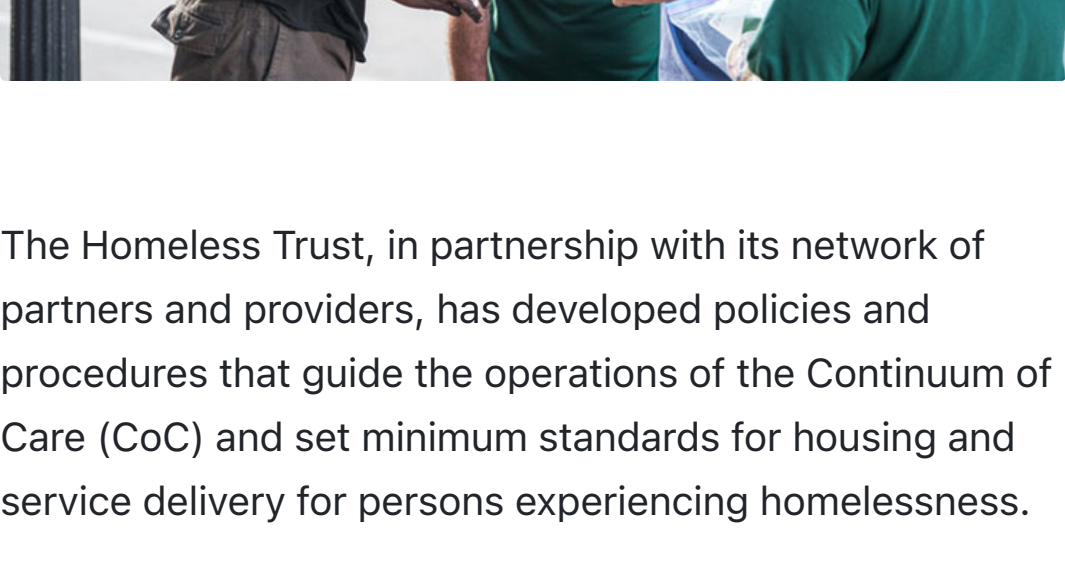
Weather alert In effect

Search

8:14 AM 10/17/2024



# Providers



Miami-Dade Homeless Trust Providers

+

Miami-Dade Homeless Trust Partners

+

CoC Subcommittee

+

Training Resources

+

U.S. HUD Program Competition

—

(Published 6/03/2024)

- Miami-Dade County, through the Miami-Dade County Homeless Trust (Homeless Trust), is requesting applications to renew existing United States Department of Housing and Urban Development (USHUD) Continuum of Care funds OR apply for new federal funding to provide housing, support services, and other eligible activities benefiting persons experiencing homelessness, including persons fleeing Domestic Violence. A Collaborative Application will be submitted to USHUD in response to its Notice of Funding Opportunity (NOFO) for Fiscal Year 2024 Continuum of Care Program Competition. Funding being sought as part of this solicitation is contingent on the Homeless Trust being awarded funds.
- We invite currently funded and new non-profit providers, Tribes and government agencies including Housing Authorities to review this RFA and apply to renew existing projects or submit an application for a new project(s). THIS RFA IS SUBJECT TO THE CONE OF SILENCE, COUNTY ORDINANCE 98-106. In order to maintain a fair and impartial competitive process, the County can only answer questions at the Pre-Application Workshop and questions emailed to the RFA contact person. Respondents must avoid private communications with prospective applicants during the application preparation and evaluation process. Please contact the Homeless Trust if the Request for Application documents are required in an alternative format or language. Responses to this RFA are due no later than July 19, 2024 at 2 p.m. eastern standard time.
- Please refer to the RFA and application materials posted below for instructions on how to compile and submit responses to this solicitation.
- [HUD NOFO RFA](#)
  - [Attachment 1 Scoring, Ranking and Reallocation Process](#)
  - [Attachment 2 RFA Checklist](#)
  - [Attachment 3 Consolidated Project Application](#)
  - [Attachment 4 New Project Application](#)
  - [Attachment 5 Detailed Budget](#)
  - [Attachment 6 Renewal Project Application](#)
  - [Attachment 7 Certificate of Consistency](#)
  - [Attachment 8 Indirect Costs Explained](#)
  - [Attachment 9 Miami-Dade County Affidavits](#)
  - [Attachment 10 Previous Contractual Relationship](#)
  - [Attachment 11 W9](#)
  - [Attachment 12 Certification Page](#)
  - [Attachment 13 Match Chart](#)
  - [Attachment 14 HUD Affidavits](#)
  - [Attachment 16 Renaming Existing project](#)
  - [Attachment 17 Drug Free Workplace](#)
  - [Attachment 18 Renewal Project Scoring Tool](#)
  - [Attachment 20 New Project Score Sheet](#)
  - Addenda I
    - [HUD NOFO RFA](#)
    - [Attachment 1 Scoring, Ranking and Reallocation Process](#)
    - [Attachment 18 Renewal Project Scoring Tool](#)
  - Addenda II
    - [Response to written questions](#)
    - [HUD NOFO RFA](#)
    - [Attachment 2 RFA Checklist](#)
  - Addenda III
    - [HUD NOFO RFA](#)
  - Addenda IV
    - [HUD NOFO RFA](#)
  - [CoC Application](#)
  - [CoC Priority List](#)

Youth Homelessness Demonstration Program

+

Supplemental Notice of Funding Opportunity to Address Unsheltered Homelessness

+

Other Solicitations

+

## Continuum of Care (CoC) Policies and Procedures

The Homeless Trust, in partnership with its network of partners and providers, has developed standards of care, policies and procedures that guide the operations of the CoC’s housing and service delivery for persons at risk of or experiencing homelessness. Below are links to our standards, policies and forms, which can help prospective providers familiarize themselves with our CoC.

The CoC is a Housing First oriented continuum and aims to offer individuals and families experiencing homelessness access to housing regarding the complexity or severity of their needs and without preconditions or service participation requirements. Determine if your proposed project is Housing First oriented by reviewing both this [checklist](#) and this locally adopted [Housing First Framework](#).

Governance and Plan

+

Standards of Care

+

Policies and Procedures

+

Forms

+

### Miami-Dade County Homeless Trust

Homeless or About to Be?

Providers

Landlords

Meetings & Agendas

News & Events

Get Involved

About Us

Under Florida law, e-mail addresses are public records. If you do not want your e-mail address released in response to a public records request, do not send electronic mail to this entity. Instead, contact this office by phone or in writing.



Stephen P. Clark Center  
111 NW 1st Street Suite 27-310  
Miami, Florida 33128-1902

Homeless Helpline: 1-877-994-4357

Office: 305-375-1490





**Homeless Trust**  
111 N.W. 1<sup>st</sup> Street • 27th Floor, Suite 310  
T 305.375.1490 / F 305.375.2722

August 30, 2024.

Mr. David Noguera  
Miami Field Office Director  
United States Department of Housing and Urban Development  
909 SE First Avenue, Room 500  
Miami, Florida 33131-3028

Dear Mr. Noguera:

The Miami-Dade County Homeless Trust, the HUD CoC program lead agency, has secured ten (10) units through a conveyance by a real estate company that develops and manages multi-family rental communities across the country. Through its CoC application, the Homeless Trust sought Operations and Support Services by Camillus House whose PSH proposal is titled *Old Cutler* with a start date of June 1, 2025 and end date of May 31, 2026.

Sincerely,

*Victoria L. Mullett*



# MEMORANDUM

Agenda Item No. 8(F)(1)

---

**TO:** Honorable Chairman Oliver G. Gilbert, III  
and Members, Board of County Commissioners

**DATE:** June 4, 2024

**FROM:** Geri Bonzon-Keenan  
County Attorney

**SUBJECT:** Resolution authorizing the acceptance of a General Warranty Deed from Village at Old Cutler, LLC conveying to Miami-Dade County 10 residential units located immediately south of SW 216 Street and east of SW 107 Avenue in unincorporated Miami-Dade County pursuant to Zoning Resolution No. CZAB15-8-21 at no cost to the County; authorizing the County Mayor to execute acceptance of the General Warranty Deed, take all actions necessary to accomplish the acceptance of the 10 residential units, exercise all other rights conferred in the General Warranty Deed, and record the General Warranty Deed in the Public Records of Miami-Dade County; waiving the provisions of Resolution No. R-130-06 requiring agreements to be finalized and executed by all non-County parties

---

The accompanying resolution was prepared by the Internal Services Department and placed on the agenda at the request of Prime Sponsor Commissioner Kionne L. McGhee.



---

Geri Bonzon-Keenan  
County Attorney

GBK/jp


MDC001

# Memorandum



**Date:** June 4, 2024

**To:** Honorable Chairman Oliver G. Gilbert, III  
and Members, Board of County Commissioners

**From:** Daniella Levine Cava  
Mayor 

**Subject:** Resolution Authorizing Acceptance of a General Warranty Deed from Village at Old Cutler, LLC, Conveying to the County Ten Residential Units Located immediately south of SW 216 Street and east of SW 107 Avenue in Unincorporated Miami-Dade County  
Folio No.: 30-6017-027-0020

---

## **Executive Summary**

This item seeks approval for Miami-Dade County (County) to accept a General Warranty Deed from the Village at Old Cutler, LLC (Developer) for the conveyance of ten residential units to be used by the Miami-Dade County Homeless Trust (Homeless Trust) as permanent housing for persons experiencing homelessness. On August 27, 2021, the Community Zoning Appeals Board approved through Resolution No. CZAB15-8-21, a development, featuring 400 units with 390 allocated to households with incomes up to 140 percent of the County's Area Median Income under the Workforce Housing Program. As part of the approval, the Developer proffered to convey 10 of the 400 units to the Homeless Trust at no cost to the County. These standalone units align with Workforce Housing design, adhering to Fair Housing Accessibility Guidelines. Spanning 660 square feet, the units are dedicated to permanent housing with supportive services for persons experiencing homelessness.

## **Recommendation**

It is recommended that the Board of County Commissioners (Board) approve the attached Resolution, which accomplishes the following:

- Authorizes the acceptance of a General Warranty Deed from the Village at Old Cutler, LLC conveying to the County ten residential units located immediately south of SW 216 Street and east of SW 107 Avenue, in unincorporated Miami-Dade County, Florida, (Folio No.: 30-6017-027-0020), pursuant to Zoning Resolution No. CZAB15-8-21;
- Authorizes the County Mayor or the County Mayor's designee to execute the acceptance of the General Warranty Deed (Exhibit 1 to the Resolution), to record the instrument of conveyance in the public records of the County and to exercise all other rights conferred therein; and
- Waive the provisions of Resolution No. R-130-06 requiring agreements to be signed and executed by all non-County parties.

## **Scope**

The property is located in Commission District 9. Written notice of the conveyance was provided to the District Commissioner.

## **Fiscal Impact/Funding Source**

The property is being conveyed to the County at no cost. The operations, supportive services and maintenance of the units will be overseen by the Homeless Trust. The Homeless Trust has applied to the U.S. Department of Housing and Urban Development (HUD) to receive funding in the amount of \$133,205 per year as part of the 2023 Continuum of Care Program Competition. In lieu of HUD funding, the County's one percent Local Option Food and Beverage Tax proceeds will be identified to support operations and maintenance.



**Track Record/Monitoring**

Idania Barroso of the Internal Services Department (ISD) is responsible for effectuating the conveyance, recording, and closing of all the documents in conjunction with this item. Victoria Mallette of the Homeless Trust will be responsible for the acceptance of the properties into the Homeless Trust's inventory as well as ongoing operations, maintenance and monitoring of the units.

**Delegation of Authority**

This item authorizes the County Mayor or the County Mayor's designee to execute acceptance of the General Warranty Deed for the conveyance of ten residential units and to exercise all other rights conferred therein.

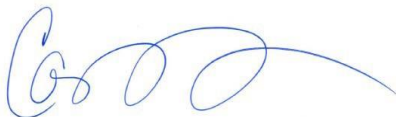
**Background**

On August 27, 2021, the Community Zoning Appeals Board approved Zoning Resolution No. CZAB15-8-21 for the development of Resia Old Cutler, consisting of 400 residential dwelling units. A total of 390 units will be made affordable to households with incomes up to 140 percent of the Area Median Income of the County under the Workforce Housing Program. As part of the approval, the Developer proffered to convey 10 of the 400 units to the Homeless Trust at no cost to the County. The ten units will serve as permanent housing for persons experiencing homelessness and though separate and apart from the remaining 390 units, the units are comparable in design and materials to the Workforce Housing Units within the development in terms of exterior appearance and compatible with the neighborhood. Each of the ten units will consist of one bedroom and one bathroom, measuring a total of 660 square feet and comply with the fair housing accessibility guidelines. The Homeless Trust will use its Coordinated Entry Process and Orders of Priority to refer and lease-up the units and will require residents to pay a portion of rent based on their income. No more than two persons will be placed in each unit. Clients referred could include a couple, a parent and child, or a single adult to include a young adult 18-24. Households could also include older adults, veterans and/or individuals with a disability(ies). As both schools and parks are in the area, local and state residency restrictions will not permit sexual offenders and predators to reside at this location.

Prior to the acceptance of the General Warranty Deed, the developer was required to complete improvements to the units including:

- Units must have been properly platted;
- Provide certification from the Department of Regulatory and Economic Resources, Division of Environmental Resources Management (RER-DERM) stating that the requirements have been met and that the site is free of hazardous materials and/or gases (Phase I and Phase II assessments);
- Provide an opinion of title and topographical survey;
- Pay all taxes; and
- Units must have received a Certificate of Occupancy, from the jurisdiction's building department

All the aforementioned requirements have been completed to the satisfaction of the County.



Carladenise Edwards  
Chief Administrative Officer



# MEMORANDUM

(Revised)

**TO:** Honorable Chairman Oliver G. Gilbert, III  
and Members, Board of County Commissioners

**DATE:** June 4, 2024

**FROM:**   
Gen Bonzon-Keenan  
County Attorney

**SUBJECT:** Agenda Item No. 8(F)(1)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☐ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present \_\_\_\_, 2/3 membership \_\_\_\_, 3/5's \_\_\_\_, unanimous \_\_\_\_, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) \_\_\_\_ to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item No. 8(F)(1)  
6-4-24

RESOLUTION NO. \_\_\_\_\_

RESOLUTION AUTHORIZING THE ACCEPTANCE OF A GENERAL WARRANTY DEED FROM VILLAGE AT OLD CUTLER, LLC CONVEYING TO MIAMI-DADE COUNTY 10 RESIDENTIAL UNITS LOCATED IMMEDIATELY SOUTH OF SW 216 STREET AND EAST OF SW 107 AVENUE IN UNINCORPORATED MIAMI-DADE COUNTY PURSUANT TO ZONING RESOLUTION NO. CZAB15-8-21 AT NO COST TO THE COUNTY; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE ACCEPTANCE OF THE GENERAL WARRANTY DEED, TAKE ALL ACTIONS NECESSARY TO ACCOMPLISH THE ACCEPTANCE OF THE 10 RESIDENTIAL UNITS, EXERCISE ALL OTHER RIGHTS CONFERRED IN THE GENERAL WARRANTY DEED, AND RECORD THE GENERAL WARRANTY DEED IN THE PUBLIC RECORDS OF MIAMI-DADE COUNTY; WAIVING THE PROVISIONS OF RESOLUTION NO. R-130-06 REQUIRING AGREEMENTS TO BE FINALIZED AND EXECUTED BY ALL NON-COUNTY PARTIES

**WHEREAS**, the Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that:

**Section 1.** The foregoing recitals are incorporated into this resolution and are approved.

**Section 2.** This Board authorizes the acceptance of a General Warranty Deed from the Village at Old Cutler LLC, in substantially the form attached to the County Mayor's memorandum as "Exhibit 1" and made a part hereof, conveying to the County 10 residential units each comprised of approximately 660 square feet with one bedroom and one bathroom located immediately south of SW 216 Street and east of SW 107 Avenue in unincorporated Miami-Dade County, at no cost to the County pursuant to Zoning Resolution No. CZAB15-8-21.

**Section 3.** This Board authorizes the County Mayor or County Mayor's designee to execute acceptance of the General Warranty Deed, take all actions necessary to accomplish the acceptance of the 10 residential units and to exercise all other rights conferred in the General Warranty Deed.

**Section 4.** Pursuant to Resolution No. R-974-09, the Board directs the County Mayor or County Mayor's designee to record the instruments of conveyance accepted herein in the public records of Miami-Dade County, Florida; and to provide a recorded copy of the instruments to the Clerk of the Board within 30 days of execution of said instrument; and directs the Clerk of the Board to attach and permanently store a recorded copy together with this resolution.

**Section 5.** This Board waives the provisions of Resolution No. R-130-06 requiring agreements to be finalized and executed by all non-county parties.

The foregoing resolution was offered by Commissioner \_\_\_\_\_ ,  
who moved its adoption. The motion was seconded by Commissioner \_\_\_\_\_ and  
upon being put to a vote, the vote was as follows:

Oliver G. Gilbert III, Chairman	
Anthony Rodriguez, Vice Chairman	
Marleine Bastien	Juan Carlos Bermudez
Kevin Marino Cabrera	Sen. René García
Roberto J. Gonzalez	Keon Hardemon
Danielle Cohen Higgins	Eileen Higgins
Kionne L. McGhee	Raquel A. Regalado
Micky Steinberg	

The Chairperson thereupon declared this resolution duly passed and adopted this 4<sup>th</sup> day of June, 2024. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney as  
to form and legal sufficiency.



Shannon D. Summerset-Williams

This instrument prepared by:  
Barbara J. Ferrer, Esq.  
Stearns Weaver Miller, et al  
150 West Flagler Street, Suite 2200  
Miami, Florida 33130

## EXHIBIT 1

Project Name: Village at Old Cutler  
Folio: 30-6017-027-0020

---

### GENERAL WARRANTY DEED

This GENERAL WARRANTY DEED made this \_\_\_\_ day of \_\_\_\_\_, 2024, between VILLAGE AT OLD CUTLER, LLC, a Florida limited liability company, whose address is 12895 SW 132<sup>nd</sup> Street, Miami, Florida 33186 ("Grantor"), in favor of Miami-Dade County, a political subdivision of the State of Florida, whose address is \_\_\_\_\_ Miami, Florida \_\_\_\_\_ ("Grantee").

WITNESSETH, that said Grantor, for and in consideration of the sum of Ten Dollars (\$10.00) and other good and valuable consideration to said Grantor in hand paid by said Grantee, receipt of which is hereby acknowledged, hereby grants, bargains, sells, aliens, remises, conveys, and confirms unto Grantee all that certain land situate in Miami-Dade County, Florida, more particularly described as follows:

*Tract "B" of AHS OLD CUTLER NORTH, according to the plat thereof, as recorded in Plat Book 177, Page 17, of the Public Records of Miami-Dade County, Florida (the "Land")*

TOGETHER with all the tenements, hereditaments and appurtenances thereto belonging or in any way appertaining.

TO HAVE AND TO HOLD, the same unto Grantee in fee simple forever.

The Grantor hereby covenants with said Grantee that the Grantor is lawfully seized of said Land in fee simple; that the Grantor has good right and lawful authority to sell and convey said Land; that the Grantor hereby fully warrants the title to said Land and; will defend the same against the lawful claims of all persons whomsoever through or under Grantors, and that the Land is free of all encumbrances except taxes accruing subsequent to December 31, 2023, and covenants, restrictions, agreements, limitations, reservations, and easements of record, if any reference thereto, shall not serve to impose same.

Grantor further warrants that there are no mortgages encumbering the Land.

IN WITNESS WHEREOF, the Grantor has executed these presents the day and year first above written.

Signed , sealed and delivered in the presence of:

VILLAGE AT OLD CUTLER, LLC, a Florida  
limited liability company

\_\_\_\_\_  
Witness #1 Signature

Printed Name: \_\_\_\_\_

Address: \_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: Authorized Representative

\_\_\_\_\_  
Witness #2 Signature

Printed Name: \_\_\_\_\_

Address: \_\_\_\_\_

STATE OF FLORIDA  
COUNTY OF MIAMI-DADE,

The foregoing instrument was signed, delivered, and acknowledged before me by means of ☐ physical presence or ☐ online notarization this \_\_\_\_ day of \_\_\_\_\_, 2024, by \_\_\_\_\_, as Authorized Representative of Village at Old Cutler, LLC, a Florida limited liability company. He ☐ is personally known to me or ☐ has produced a \_\_\_\_\_ as identification.

(NOTARIAL SEAL)

\_\_\_\_\_  
Print or Stamp Name: \_\_\_\_\_

My Commission Expires: \_\_\_\_\_

Commission Number: \_\_\_\_\_

Approved as to form and legal sufficiency:

\_\_\_\_\_  
Assistant County Attorney

The foregoing was accepted and approved on the \_\_\_\_ day of \_\_\_\_\_, 2024, by Resolution No. \_\_\_\_\_ of the Board of County Commissioners of Miami-Dade County, Florida.

By: \_\_\_\_\_  
County Mayor or Designee



## **MEMORANDUM OF UNDERSTANDING**

### **Third Party Commitment for FY2024-25**

Date: August 30, 2024

I, **Francis Afram-Gyening, CEO**, representing **Camillus Health Concern, Inc. (CHC)**, certify that I/we have made a commitment to provide the services specified below to **Camillus House, Inc. (CH)**.

**Specific Service (s) to be provided (describe service(s), number of hours/days, location of where service (s) will be provided, etc.):**

As the sister agency to Camillus House, CHC is committed to providing comprehensive healthcare services to the individuals served through the Old Cutler Permanent Supportive Housing program. Project eligibility for program participants in the new PSH project will be based on CoC Program requirements and will not be restricted by the health care service provider.

CHC will accept referrals for primary healthcare and ancillary medical services for individuals served during the program year. These clients will have access to healthcare services available at CHC's main health center, including oral health, behavioral health, podiatry, and chronic disease management.

Services are available Monday to Friday between the hours of 8:30 a.m. and 5:00 p.m. at the CHC main center location located at 336 NW 5<sup>th</sup> St, Miami, Florida 33128 or satellite site located at Camillus House NCL campus, 1603 NW 7<sup>th</sup> Ave., Miami, Florida

**Value of service (s) to be provided:**

The total value of this commitment **\$33,302** for the period **October 1, 2025 to September 30, 2026**.

CHC is a Federally Qualified Health Center (FQHC) and a Section 330(h) funded Healthcare for the Homeless grantee. CHC provides services to all patients regardless of their ability to pay.

DocuSigned by:  
  
295E435234DE406...  
Signature

8/30/2024

Date

**Contact Information**

**Personnel:** Francis Afram-Gyening

**Title:** Chief Executive Officer

**Address:** 336 N.W. 5<sup>th</sup> Street, Miami, Florida 33128

**Phone:** 305.374.1065

**email:** fagyening@camillus.org